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2	BALTIMORE COUNTY
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8	WORK SESSION OF THE BOARD OF EDUCATION
9	BROADCAST VIA MICROSOFT TEAMS
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12	DECEMBER 21, 2021
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19	
20	Transcribed by:
21	Paul A. Gasparotti

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1	Page 6 to tonight's agenda?	1	MS. GOVER: Mr. McMillion?
2	DR. WILLIAMS: There are no additions or	2	MR. MCMILLION: Yes.
3	changes to tonight's agenda.	3	MS. GOVER: Ms. Jose? Ms. Pasteur?
4	THE COURT: Hearing none, the agenda	4	VICE CHAIR PASTEUR: Yes.
5	stands as presented.	5	MS. GOVER: Mr. Thomas?
6	Earlier this evening the Board of	6	MR. THOMAS: Yes.
7	Education met in closed session pursuant to the	7	MS. GOVER: Mr. Offerman?
8	Open Meetings Act for the following reasons: To	8	MR. OFFERMAN: Yes.
9	one, discuss the appointment, employment,	9	MS. GOVER: Ms. Scott? Dr. Hager?
10		10	DR. HAGER: Yes.
11		11	MS. GOVER: Mr. Kuehn?
12	evaluation of appointees, employees or officials	12	MR. KUEHN: Yes.
	over whom it has jurisdiction, or any other	13	MS. GOVER: Ms. Henn?
14	, , , , , , , , , , , , , , , , , , ,	14	CHAIRWOMAN HENN: Yes.
15		15	MS. GOVER: Thank you.
16		16	CHAIRWOMAN HENN: The motion carries,
17		17	thank you.
18	matters that relate to negotiations. The minutes	18	The next item on the agenda is
	of the closed session and informational summary	19	administrative appointments and for that I call
20	can be found on BoardDocs under this board	20	on Dr. Williams.
21	meeting agenda date.	21	DR. WILLIAMS: . Madam Chair Henn and
1	Page 7 The next item on the agenda is personnel	1	Page 9 Madam Vice Chair Pasteur and members of the
2	matters and for that I call on Ms. Anderson.		Board, I am bringing forward the following
3	Good evening.		administrative appointments for your approval:
4	MS. ANDERSON: Good evening, Chairwoman		Assistant principal at Southwest Academy;
5	Henn, Vice Chairwoman Pasteur, Superintendent	5	assistant principal at Northwest Academy of
6	Williams and members of the Board. I would like	6	Health Sciences; specialist, ESOL welcome center
7	the Board's consent for the following personnel		in the Office of World Languages and ESOL;
8	matters: Retirements, resignations, deceased	8	supervisor in the Office of Related Services;
9	recognition of service.	9	manager, Office of Logistics; deputy
10	CHAIRWOMAN HENN: Thank you. Do I have	10	superintendent, Office of the Superintendent.
11	a motion to approve the personnel matters as	11	CHAIRWOMAN HENN: Thank you. Do I have
12	presented in Exhibits D-1 through D-3?	12	a motion to approve the administrative
13	MS. MACK: So moved, Mack.		
14	MR. THOMAS: Second, Thomas.	14	VICE CHAIR PASTEUR: So moved,
15	CHAIRWOMAN HENN: Thank you, Ms. Mack,	15	
16	thank you, Mr. Thomas. Any discussion? May I	16	MR. THOMAS: Second, Thomas.
17	have a rollcall vote please?	17	CHAIRWOMAN HENN: Thank you,
18	MS. GOVER: Ms. Rowe? Ms. Causey?	18	·
19	MS. CAUSEY: Yes.		discussion? May I have a rollcall vote please?
20	MS. GOVER: Ms. Mack?	20	MS. GOVER: Ms. Causey?
21	MS. MACK: Yes.	21	MS. CAUSEY: Abstain.

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1	MS. GOVER: Ms. Mack?	1	Congratulations, Xiang Li.
2	MS. MACK: Abstain.	2	(Applause.)
3	MS. GOVER: Mr. McMillion?	3	The next appointment is Michelle Riddle
4	MR. MCMILLION: Yes.	4	as the supervisor, Office of Related Services.
5	MS. GOVER: Ms. Pasteur?	5	She brings to us 8.4 years of experience in
6	VICE CHAIR PASTEUR: Yes.	6	Baltimore County. Currently she's a teacher, or
7	MS. GOVER: Mr. Thomas?	7	speech language pathologist in the Office of
8	MR. THOMAS: Yes.	8	Related Services. She served as a teacher and
9	MS. GOVER: Mr. Offerman?	9	speech language pathologist at Stoneleigh
10	MR. OFFERMAN: Yes.	10	Elementary and General John Stricker Middle
11	MS. GOVER: Dr. Hager?	11	School. Her prior experiences include Kennedy
12	DR. HAGER: Yes.	12	Krieger Institute, Hoover City School District
13	MS. GOVER: Mr. Kuehn?	13	and Elizabeth Area School District.
14	MR. KUEHN: Yes.	14	Congratulations, Michelle Riddle.
15	MS. GOVER: Ms. Henn?	15	(Applause.)
16	CHAIRWOMAN HENN: Yes.	16	Next appointment is Dr. Evelyn R.
17	MS. GOVER: In favor is seven.	17	Tolliver as the assistant principal at Northwest
18	CHAIRWOMAN HENN: Then the motion	18	Academy of Health Sciences. Currently she's a
19	carries. Dr. Williams?	19	specialist of compliance in the Office of
20	DR. WILLIAMS: Yes, thank you. Our	20	Title I. She has I will say welcome. She
21	first candidate is Angela Booze, with 15.4 years	21	served 6.4 years in Baltimore County as a
1	of service, promotion to assistant principal at	1	teacher, STAT teacher at Hebbville as well as
2	Southwest Academy. She's currently a teacher	2	specialist of compliance, Office of Title I. Her
3	resource, Department of Professional Learning.	3	previous experience, she has served over eight
4	She served as a resource teacher in that office,	4	years in Baltimore City Public Schools.
5	staff development teacher at Southwest Academy,	5	Congratulations, Dr. Tolliver.
6	McCormick Elementary, special ed teacher	6	(Applause.)
7	inclusion, Reisterstown Elementary, kindergarten	7	Our next appointment is William A.
8	teacher at Reisterstown Elementary as well as	8	Wingerd as the manager of Office of Logistics.
9	special ed inclusion at Reisterstown Elementary.	9	He brings to us 13 years of experience in
10	Prior to that she served as a staff at Baltimore	10	Baltimore County. Currently he's the senior
11	City Public Schools for eight years, and Psalmist	11	operations supervisor in the Office of Facilities
12	Christian School. Congratulations, Angela R.	12	Operations. He served as the field
13	Booze.	13	representative as well as building operations
14	(Applause.)	14	supervisor at Sparrows Point Middle and High,
15	Our next candidate is Xiang Li as the	15	assistant building operations supervisor as well
16	specialist of ESOL Welcome Center, the Office of	16	as building service worker at Chesapeake High
17	World Languages and ESOL. She brings to us 10.3	17	School. Congratulations, William A. Wingerd.
18	years of service in Baltimore County. Currently	18	(Applause.)
19	she's the ESOL family-school liaison in the	19	Our next candidate up for appointment is
20	Office of World Languages and ESOL, and again,	20	Dr. Myriam Yarbrough as the deputy superintendent
21	10.3 years of service in Baltimore County.	21	in the Office of the Superintendent. Currently

			-
1	she's the chief of the Division of Organization	1	strengthened to include language about
2	Effectiveness. Previously she served as	2	independent medical evaluations or IMEs required
3	executive director of school support secondary,	3	when there is a discrepancy between the BCPS
4	director of school performance in the Office of	4	vendor and an existing employee's personal
5	the Community Superintendents. Prior experience,	5	physician as to the status of the employee's
6	23.5 years of experience in Montgomery County	6	health and ability of the employee to return to
7	Public Schools and three years as a teacher in	7	work.
8	Baltimore County Public Schools.	8	CHAIRWOMAN HENN: Thank you, Ms. Mack.
9	Congratulations, Dr. Myriam Yarbrough.	9	MS. MACK: And I have a comment on 5100.
10	(Applause.)	10	CHAIRWOMAN HENN: Please go ahead.
11	CHAIRWOMAN HENN: Thank you,	11	MS. MACK: The revision to Policy 5100
12	Dr. Williams. The next item on the agenda is the	12	Section 3, Item B, line 36 references attending
13	report on board policy. This is the first reader	13	school regularly. Attending school regularly is
	for these policies and for that I call on	14	very nebulous and could be interpreted
	Mr. John Offerman, vice chair of the policy	15	differently by different schools. I would like
16		16	to see the policy strengthened with a more
17	MR. OFFERMAN: Members of the Board, the	17	specific definition of either attendance or
18	policy review committee asks the Board accept	18	absence, or both.
19	this report of the committee's recommendations to	19	CHAIRWOMAN HENN: Thank you. Board
20		20	members, any other comments or questions? May I
21	Policy 4006, personnel, general, medical	21	have a rollcall vote please?
1	Page 15	1	MS. GOVER: Ms. Rowe? Ms. Causey?
2	compensation, benefits and retirement; Policy	2	MS. CAUSEY: No.
3	5100, employee and attendance. These policies	3	MS. GOVER: Ms. Mack?
4	are presented tonight as, I believe it's	4	MS. MACK: Yes.
5	Exhibit F, is that correct, it is Exhibit F.	5	MS. GOVER: Mr. McMillion?
6	They're also here for public comment prior to the	6	MR. MCMILLION: Yes.
7	final vote. Thank you.	7	MS. GOVER: Ms. Pasteur?
8	CHAIRWOMAN HENN: Thank you,	8	VICE CHAIR PASTEUR: Yes.
9	Mr. Offerman. May I have a motion to accept the	9	MS. GOVER: Mr. Thomas?
10	recommendation of the Board's policy review	10	MR. THOMAS: Yes.
11	committee for Policies 4006, 4202 and 5100?	11	MS. GOVER: Mr. Offerman?
12	MR. THOMAS: So moved, Thomas.	12	MR. OFFERMAN: Yes.
13	CHAIRWOMAN HENN: Thank you, Mr. Thomas.	13	MS. GOVER: Dr. Hager?
14	No second is needed since the recommendation	14	DR. HAGER: Yes.
15	comes from the committee. Is there any	15	MS. GOVER: Mr. Kuehn?
16	discussion? Ms. Mack?	16	MR. KUEHN: Yes.
17	MS. MACK: Yes, thank you. It appears	17	MS. GOVER: Ms. Henn?
18	that the changes, I'm talking about 4006, it	18	CHAIRWOMAN HENN: Yes.
19	appears that the changes made to the policy only	19	MS. GOVER: Thank you.
20	speak to preemployment medical examinations and	20	CHAIRWOMAN HENN: Thank you, the motion
21	evaluations. I would like to see the policy	21	carries.

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Our next item is public comment. This is one of the opportunities the Board provides to hear the views and receive the advice of community members. The members of the Board appreciate hearing from interested citizens. As appropriate, we will refer your concerns to the superintendent for followup by his staff.

The Board of Education will conduct the public comment portion of the meeting by allowing those who registered to speak to attend in person. Registration was open to the public one week prior to tonight's board meeting and was closed at three p.m. yesterday for anyone wishing to speak at this evening's meeting. Board practice limits to ten the number of speakers at a regularly scheduled board meeting. Speakers are selected randomly using an electronic selection process from all registrations received within the designated timeframe. Each speaker is <sup>20</sup> allowed three minutes to address the Board. Of course if fewer than ten registrations are

Page 19 received, all who registered will be permitted to speak. However, no speaker substitutions will be allowed.

While we encourage public input on policy, programs and practices within the purview of this Board and this school system, this is not the proper forum to address specific student or employee matters, or to comment on matters that do not relate to public education in Baltimore <sup>10</sup> County. We encourage everyone to utilize existing dispute resolution processes as appropriate. I remind everyone that inappropriate personal remarks or other behavior that disrupts or interferes with the conduct of 15 this meeting are out of order.

16 I ask speakers to observe the three-minute clock, which will let you know when your time is up. Please conclude your remarks when you hear the tone or see that time has expired. The microphone will be turned off at the end of your time, and it could be turned off

Page 20 if a speaker addresses specific student or employee matters, or is commenting on matters not related to public education in Baltimore County.

If not selected the public may submit their comments to the board members via email at <sup>6</sup> boe@bcps.org. More information is provided on the Board's website at bcps.org under board of education, participation by the public.

It is the practice of this Board to allow elected officials to provide their comments to the Board. First to speak is Ms. Jennifer Lynch on behalf of County Executive Olzewski. Good evening, Dr. Lynch.

DR. LYNCH: Superintendent, Chairwoman Henn, Vice Chairwoman Pasteur and the Board, it 16 is a pleasure to speak to you tonight. I have a letter from County Executive Olzewski who could not be here in person, so as I read the letter I need you to pretend that I am six-four and the 20 county executive.

## Madam Chair and members of the Board:

As a former student member of the Board of

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Education of Baltimore County and current parent of a BCPS student, I believe that effective education systems understand that education is not something to be done to students but in thoughtful collaboration with students. Our children provide critical insight into the learning experience and provide firsthand knowledge about how decisions made by education

leaders impact students health, wellness and

learning. Student-centered learning requires an actionable commitment to integrating student voice in all decisions, beginning in the boardroom. Today's students are more engaged and informed than ever before. Young people are leading the way in civil advocacy and business innovation. Right here in Baltimore County former student members of the Board have served their community as military and civil servants, business leaders, and yes, even county executive.

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**Baltimore County Board of Education Meeting** Page 22 Page 24 Our students stay connected to the world around Maryland's 11th District in the House of <sup>2</sup> them and show genuine concern for their Delegates. In addition to serving in the community. The BCPS student members of the Board legislature I also serve as a Maryland public 4 have consistently demonstrated the ability to schoolteacher and like many teachers across the grasp complex concepts and make informed state, we are excited, we are energized by the 6 decisions that center student learning and passage of the Blueprint for Maryland's Future wellness. Student members of the Board have a and what it will do to increase access to early proven track record of exhibiting prudence and childhood education, elevate the teaching responsibility when voting on contracts and other profession, focus on equity, and increase career systemwide issues that impact the budget and and technical education opportunities. 11 general operating procedures. I have full I want to use my time tonight to focus confidence that students can and will apply the on that last component, CTE. Tonight the Board same thoughtful deliberation to all voting will be presented with the FY-23 county capital 14 issues. budget request and in that request you will see 15 As a former member, I know and trust the an ask for funding to study the feasibility of a <sup>16</sup> CTE school in the northwest area of Baltimore 16 ability of our students to select a representative who is capable of understanding County. As you continue your important work of the issues at hand and making difficult preparing the 2023 budget request, I ask that you decisions. Students deserve to have their voices maintain the request and the priority order of <sup>20</sup> heard and their votes fully integrated into the the northwest area CTE study. Due to the current decision making process. For these reasons, I locations and magnet program requirements, Page 23 Page 25 encourage the Baltimore County Board of Education there's a hole that exists in the northwest area to consider supporting the expansion of voting in accessing CTE programming. If we're going to rights to the current and future student members realize the full promise of the Blueprint for all of the Board. students here in Baltimore County, we must invest 5 and explore pathways to bring high quality and Sincerely, John Olzewski Junior, 6 barrier free CTE to the northwest region of the Baltimore County Executive. Thank you. CHAIRWOMAN HENN: Thank you, Dr. Lynch. school system. 8 Our next speaker is Delegate Lisa Belcastro. I want to thank Vice Chair Ms. Pasteur. 9 Good evening. who has been a leader in our area in helping to 10 DELEGATE BELCASTRO: Good evening, craft the vision for increased CTE opportunities Superintendent Williams, Chair Henn, Vice Chair in the northwest area of Baltimore County. A few Pasteur, members of the Board, and a special years ago there was a northwest area task force shout out to the student member of the Board that studied this idea of CTE and what it should 14 Mr. Thomas. <sup>14</sup> look like in our area. Through that work of the 15 I want to start off by thanking each of task force, the need and community support for you. It is certainly a difficult time to be a increased access to CTE programming for our area 17 school board member and a superintendent. Thank 17 was realized.

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you for your service to the students and teachers

For the record, my name is Delegate Lisa

in our county during this time of uncertainty.

Belcastro and I have the honor of representing

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So in closing, I ask again that you

maintain the request and priority order of the

northwest area CTE study in the FY-23 capital

budget request. Doing so will move us closer to

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bringing high skilled, high wage and in demand <sup>2</sup> career training opportunities to an area of the county that truly needs it. Thank you for the <sup>4</sup> opportunity to testify tonight and I hope that you all stay safe and well, and have a good holiday. Have a good night.

CHAIRWOMAN HENN: Thank you. Our next speaker is Dana Stein, is Delegate Stein with us? No? Thank you.

Delegate Eric Ebersole, good evening. DELEGATE EBERSOLE: Thank you, Madam <sup>12</sup> Chair, Madam Vice Chair, Mr. Superintendent for the opportunity, and the entire Board for the opportunity to testify in front of you this evening. I've come before you before to compliment your excellent work. A couple of months ago I talked about your advocacy on masking and I certainly appreciated your clear thinking on that. I will say that as a member of <sup>20</sup> the Board, as members of the Board I really honor

Page 27 members of the Board, so I come before you tonight to talk about advocacy for the student member of the Board and their voting privileges.

your decision making, but that applies to all

In fact, as a public schoolteacher of <sup>5</sup> over 35 years and a member of, citizen of Baltimore County for my entire life, I have not encountered since the student members of the board have been around a student member who is not incredibly hard working and incredibly prepared in every situation in which I've interacted with them. There's a reason for that.

12 It has to do with the fact that students because they're young, there's often a natural bias against them because people assume they don't have the maturity or the ability to think things through as clearly. Students who run for 17 member of the board don't fall under that 18 category and they work extra hard to establish <sup>19</sup> their credibility to overcome that. And my interactions with Christian are no exception to that at this particular point, and I don't expect

one in the future.

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2 To that end, there has been legislation introduced in 2020, it suffered from COVID like so many things do, it didn't pass, but that was <sup>5</sup> introduced by the delegation chair, Delegate <sup>6</sup> Young, to extend the student member's voting rights to include operating and capital budget items. And I think there's a reason for that. If you are allowed to vote on policy but you can't vote on the budget to back it up, then policy with no budget behind it is often no policy at all, and so if the student member is allowed to vote on that, and I believe they should be, they also should be included in votes 15 on money issues at the same time. 16

There is legislation pending here and there, we don't have an exact clear picture of it yet because we have to wait until session begins for statewide legislation to this effect, as well as local legislation to this effect. It's my understanding tonight you're going to set up some

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Page 28

of your legislative priorities. I would encourage you to include this matter in your legislative priorities because I think the time has come, and I appreciate your time. Thank you very much.

CHAIRWOMAN HENN: Thank you. All right. Delegate Stein, is he with us? Good evening, Delegate Stein, welcome.

8 DELEGATE STEIN: Good evening, Madam Chair, members of the School Board and Dr. Williams. My name is Delegate Dana Stein, I represent District 11, I've been in the House of Delegates since 2007, and I'm here to urge the <sup>14</sup> Board to approve Section L in the county capital budget request, for a feasibility study of a northwest area CTE center. As I mentioned, I've had the opportunity to represent District 11 for 14 years, and for many years it's been apparent that students in the northwest area need more CTE opportunities. That's why four years ago the

school system convened the northwest area career

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technology task force to make recommendations on establishing new CTE programs in the northwest area. The task force had strong community <sup>4</sup> recommendation and support.

A year later the task force made a series of detailed recommendations. Unfortunately these recommendations have not been acted on, at least until now, so that's why I'm very pleased that the school system is recommending a feasibility study in the capital budget request. This is an issue of opportunity and equity for students and the time is now for this project to move forward. Thank you.

CHAIRWOMAN HENN: Thank you.

I now call on our advisory and 16 stakeholder group leaders to speak. Our first speaker is Marlena Pearsell with the Southwest 18 Area Advisory Council. Good evening.

19 MS. PEARSELL: Good evening, Superintendent Williams, Board Chair, members, thank you for the opportunity. For the record, I

Page 31 am Marlena Collington Pearsell, I am the chair of the Southwest Education Advisory Council, and I'm just bringing you a report for the month of December.

5 This year we have managed to continue meeting monthly on the second Monday of each month via Zoom, that is virtually, and we have 8 had a well attended meeting for November and <sup>9</sup> December. Specifically this December, we had a joint meeting with the Northwest Area Education Advisory Council and that meeting was, the topic was the facilities uses. And I just wanted to reiterate that we are doing more joint meetings 14 to show the collaboration and the unity amongst <sup>15</sup> all. Our next meeting, the second Monday in <sup>16</sup> January, will be a collaboration of northwest, central and southwest. I encourage each and 17 18 every stakeholder community member to attend as well as board members. That meeting topic is education -- sorry, parental involvement, and

parental involvement is why I'm here today.

Dr. Williams, you addressed in one of your newsletters four questions, and I took those questions very seriously, I made a Google doc and that Google doc was presented to the members at our last meeting, and I have some feedback.

The first question you asked is what is going well, and I'm here to say that many people said that the communication of schools, from the schools and the school system, that was something they documented. And they also said that due to the change that students are taking more risks, and they are adapting to the challenges presented.

The next question you asked was what are opportunities for improvement? I have a whole pocket list for that, but I'll just summarize to say that the improvements are, specifically in the southwest area, behavior issues, bullying, fights, we are all noteworthy on all those and we want to make sure that our parents are involved in that, so we are taking heed.

The next question was what are we thankful for. Well, one quote, that I am thankful for the dedication of our administrators, teachers, paraprofessionals, instructional assistants, secretaries, custodians

and school leaders. In these uncertain times we <sup>7</sup> know that inequities exist but we are thankful

for the work that you have put forth.

And the last question was what should we celebrate. We're celebrating you tonight, thank you for your leadership, thank you all for the attention --

(Microphone turned off.) I'll email you the rest.

CHAIRWOMAN HENN: Thank you. Our next speaker is Roah Hassan. Good evening, welcome.

MS. HASSAN: Good evening, Chairwoman Henn, Vice Char Pasteur and members of the BCPS Board of Education. My name is Roah Hassan, I'm a junior at Perry Hall High School, and I'm once again immensely grateful to be in this boardroom

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racial justice.

Page 34 speaking to each of you on a topic that must never diminish, the power and the necessity of student representation. Today you will vote on 4 the voting rights of the student member of the Board of Education. The SMOB currently has a partial vote within their position and before I tell you why the SMOB vote is essential, I would like to read to you a series of comments from students across Baltimore County that were shared last Saturday at a youth-led rally for local

12 I want us to think about the kids who aren't here, who feel like they don't have power, who feel like their voices don't matter. There's an idea of young people that a lot of older people hold that we're apathetic and we don't deserve voices. We are people and we don't know why we aren't treated equally. It is extremely powerful to be able to take your own experience and think about it in the larger context of other people. It's also the type of empathy that you

don't see, especially in our school system. Our system is built to silence us.

This is what the student voice is about, fighting for every single young person. That is <sup>5</sup> what the SMOB does and that is what I ask you to do today and every single day inside and outside of this Board of Education. These students, all students are invaluable. We deserve representation in every single decision made on <sup>10</sup> this Board of Education because every single decision made right here in this room, especially the most difficult ones to make, are going to impact all of our students. We are not simply children who are unaware of complex phenomena and 15 it is naive to make such an assumption.

The student member of the Board and every SMOB henceforth is more than capable of making these decisions and of seeking knowledge <sup>19</sup> and justice. Their experiences must translate to a vote, to a voice of action and change. Your actions must translate to a component of the same

Page 36 voice and I implore you to fight from a place of equity. Fight as many of you have been. None of these topics are exclusively adult discussions, there must be a discussion for and with young people.

6 The students are upset, we are angry, we are passionate, but we are not surprised at your suppression of student representation. I can guarantee you we are cognizant and actively aware of our system. By not providing a vote to the students in every area of decision making you are belittling the knowledge, work and wisdom of the SMOB. You're diminishing the student voice yet again. We the students deserve a vote on the budget, deserve a vote on school openings, closings and boundaries, deserve a vote in collective bargaining, and deserve a vote in the discipline and discharge of school system 19 employees. 20

The student part of SMOB does not make them less qualified, it makes them even more so.

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and they need to be a member of this Board. I ask you to hear the students voices that are invaluable and the most important voices in every single educational decision. The student voice <sup>5</sup> is unwavering and clear. We collectively want and need adequate reputation. Thank you, Christian, for amplifying our voices, and I ask all of you to do the same. Thank you.

CHAIRWOMAN HENN: Thank you. Next is general public comment and our first speaker is Susan Ellerbee. Good evening.

DR. ELMENDORF: My name is Susan Ellerbee and I am a proud parent of a high schooler in Baltimore County Public Schools as well as a teacher in the Baltimore County Public Schools, and I am here this evening with no notes because I'm living this every day.

I am asking for the Board to consider Baltimore County Public Schools going completely virtual for the first two weeks of the new year following the winter break, to return to full

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and not teachers.

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in-person learning Tuesday, January 18th, after <sup>2</sup> the national King holiday. I am asking for this because as a teacher, we have been faced with <sup>4</sup> concern after Thanksgiving that you see every single day on the news. And if we're going by 6 the county and the state, we already have our high officials that were diagnosed with COVID even after being vaccinated. As a teacher we're tired, we are exhausted, because for some reason people believe that COVID has just hit students

As a parent with a high schooler, I send her on a crowded bus every day with students who are on the bus that parents have sent them to school with temperatures over 101 degrees only to tell their student not to say anything, until they have to call the nurse because they are ill. I come to you today to ask for this. It makes sense. Is it a cure all, absolutely not, but it <sup>20</sup> will help keep the rates down from people returning back from the holidays so that they can

be able to be in self quarantine for two weeks.

I'm not saying a day off, I'm saying virtual learning. I'm saying we continue five days a week for those two weeks, so that we can give individuals a chance to self quarantine, so 6 that they can be able to sit back and visit with 7 their families, because we know they are, and keep in mind that the Christmas vacation, or the holiday vacation is a lot longer than Thanksgiving. So we have people that are leaving the state, that are going with relatives and they need to be in quarantine during this time.

13 I ask you to consider this for all of <sup>14</sup> us. I'm not just here for my health, I'm here <sup>15</sup> for the entire Baltimore County's health. And as a teacher every day having to live with students 17 being in and out and having us have to deal with 18 students that we know have been sick, and they <sup>19</sup> cannot tell us of course for privacy reasons, we have to just assume. We live with it every day. I'm not 21, I'm in good health, but we know as

well as everyone that no matter what you're doing, this virus is affecting all of us. Please consider the virtual learning for the beginning of the year. Thank you very much.

CHAIRWOMAN HENN: Thank you. Our next speaker is Amy Adams. Good evening.

MS. ADAMS: First I want to wish you all a very happy holiday, I hope that you all have some quality time with family over the break. Also, it was very nice to have a lot of the materials published to BoardDocs tonight before the meeting.

13 I am here to speak to you as a parent and a representative of a group of parents with the Baltimore County Parent Student Coalition. 16 We're hearing conflicting messages from your office about keeping schools open for in-person learning. We understand that part of the issue is staffing, just having enough adults in the <sup>20</sup> building to keep them open. All organizations are struggling to find qualified resources but Page 41

they're doing everything in their power to find solutions to remain open. Can you offer

additional incentives to staff to stay open?

4 How are Maryland's kids receiving a free and appropriate education, especially the special needs kids if we revert to virtual school? Compensatory services haven't started yet and we are well into the second quarter. The whole country is dealing with a teacher shortage and the same issues from COVID, but Maryland once again sees it as a viable and I' afraid perhaps a preferred option to go virtual. Have we learned 13 nothing? 14

Children attended school in person and many without mask mandates throughout the pandemic in the U.S. and throughout Europe. To keep schools open for in-person learning, after school tutoring, clubs and sports are also extremely important for the kids.

Next, we appreciate the community meetings to provide more insight on how BCPS is

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addressing the safety issues and violence in our schools. However, the community was expecting much more detail into how BCPS is pivoting and <sup>4</sup> reacting to the uptick in disruptions in schools, and less of an overview of current practices and policies. If the current practices and policies were effective, we likely wouldn't be experiencing the safety and violence issues we are right now.

Also during the update on the efficiency and effectiveness review, can someone elaborate on why the report says the enrollment was 109,000 as of September 2020, but the most recent updates for the enrollment reports state that it was 111,000 for September 2020? If the number was wrong for 2020, how do we know it's correct now?

Finally, I look forward to the presentation of data about quarter one academic results. I had hoped it would include quarter grades, MAP results, ready to read screening. Earlier this month some Maryland State Board of

Education members and the state superintendent expressed a concern that the virtual kids who were imbedded into the program across the state are failing at higher rates during quarter one <sup>5</sup> compared to the children in school. Your own data tonight in the Power Point shows the same, and this is with grading leniency. If this was not evidence enough to keep the doors open and keep these kids in the building, I don't know what is. Your primary role is to educate these kids. By closing schools again, you're endangering the most vulnerable students in our community.

14 You the Board of Education members have 15 the power to keep the schools open. Please do so 16 for our children. Thank you.

CHAIRWOMAN HENN: Thank you. Our next speaker is Meghan Hughes. Good evening.

MS. HUGHES: Hello, Superintendent Williams and members of the Board. My name is Meghan Hughes, I'm the mother of three BCPS

Page 44 students, and my heart's breaking so much because

so much has happened this past week. I'm asking

for you guys to please stay open, please be

courageous leaders, don't be followers of other

people around this area that you see trying to

mislead. I've seen that we need to have a

tolerance for teachers because it's not going

away. We're not a year ago, we know more now.

We see this is seasonal, we see that omicron is more transitional, it has an R value of eight, eight people that it's going to be infecting versus the original of only two. Cases are spiking even in areas of high vaccination, we can't stop the cases. Look at South Africa where omicron first was found. 2,000 cases the week of 16 November 1st, skyrocketed to over 150,000 by December 13th, but then plummeted to 24,000 this past week, and the good news is there was no measurable increase in deaths during that time period, so we're so hopeful that omicron is not as dangerous as the other ones, I'm praying

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The focus can't just be on vaccines. We've been shown that it's been ineffective in

stopping transmission, especially of omicron.

CDC reported that approximately 80 percent of the

cases positive for omicron were from double and triple vaccinated individuals. If the goal is to

stop the spread, you shouldn't have different

rules for vaxed versus the unvaxed.

Even the BioNTech CEO in the Vaccine Times said we must be aware that even triple vaxed are likely to transmit the disease and it's obvious we are far away from the 95 percent effectiveness that we obtained against the <sup>14</sup> initial virus. And the Lancet, a well-known scientific journal said as it still continues to <sup>16</sup> develop, clinicians and public health practitioners should consider vaccinated persons who become infected with SARS-CoV-2 to be no less protected that unvaccinated persons. It's discriminatory to treat vaxed and unvaxed

individuals differently from a COVID mitigation

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standpoint.

We need to move away from fear and move towards treatment. We can improve our immune system by taking things like vitamin C, vitamin D. There's many studies showing how low vitamin D is associated with an increased risk of adverse outcomes from COVID. 70 percent potentially of Americans is low in vitamin D, get your vitamin D level checked. Taking Quercitin, which helps get zinc into cells and impairs application of rNA viruses.

Monoclonal antibodies. I can speak from personal, I have a family member that got it, doubly vaxed, 72 years old, cardiovascular issues. Got monoclonal antibodies, 24 hours of pain, feeling better, so that's a good thing.

Other treatments are showing promise too, I could go into details, it's something I'm super passionate about, but we don't have time to talk about that, I would love to share.

Ultimately we need to stay open because

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of mental health. Per CDC, a 50 percent increase <sup>2</sup> in ER visits for attempted suicide and they continue to grow since March of 2021. My child's classmate from West Point had a child that was my <sup>5</sup> son's age that committed suicide last year, I'm <sup>6</sup> deeply passionate about this. Social and emotional stunting of growth and being home for nearly one-and-a-half years, they are just getting back into routines. They can't close the 10 schools again.

Academic loss, I've spoken ad nauseam about this previously but it just personally <sup>13</sup> hurts our children. Also, I was home with my <sup>14</sup> kids, I made school thrilling, multiplication 15 tables with my kids, I have that privilege. I <sup>16</sup> feel very thankful for that, but I know not everyone has those supports at home like my 17 18 children do, so I'm asking for those kids, those 19 with IEPs, to keep the schools open. CHAIRMAN HENN: Thank you. Our next

speaker is Mohammad Jameel. Good evening

DR. JAMEEL: I'm blessed to have a wife like that. Peace and blessings to everyone present and all of you. Religious holidays are upon us. Your heart grows when you see the eyes of children, they gleam with delight.

Family is the nucleus of the civilization. Denser the nucleus, stronger the atom. An atom that has weaker electrons becomes free radical, which alters the chemical structure. Children are part of the family nucleus. They need bonding with each other, else they become free radicals and upset the peace and order of a society. They need family to be nurtured in moral, civil, psychological, emotional and spiritual values. Celebrations of 16 holy days with families and friends is a very essential part of bonding and education.

This year has been ruled by COVID. It did make us to rethink, reevaluate and contemplate our way of life, our relationships with each other, and the importance of family and

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the loved ones. My wife is a devout Catholic who religiously observes, no pun intended, Easter and Christmas, but never for ten or 12 days each. For your information, Eid-al-Fitr is celebrated for three days, Eid-al-Ahad four days, and New Year one day. Our struggle and advocacy for closing

schools on the Muslim holidays does not mean just an exercise. We appreciate your approval of at least one day for Eid-al-Fitr. You listened, honored and worked hard. We thank you. May you all and your families have a healthy, happy and prosperous day every day, today, tomorrow and all year. Thank you very much.

CHAIRWOMAN HENN: Thank you. Next we <sup>16</sup> have Lloyd Allen. Good evening.

MS. ALLEN: Good evening, Chair Henn, Vice Chair Pasteur, Dr. Williams, members of the Board, happy solstice. When last we met I did not realize that I would immediately be followed by a superintendent's report indicating that

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principals had also indicated social workers, psychologists and other related personnel as priorities for next year's budget. A budget is a statement of values and I look forward to next month's budget-related activities. Next month's <sup>6</sup> budget helps us visualize what next year looks like. We plan the work and then we work the 8 plan.

The reason for the focus on SEL is that our core mission is to educate. Maslow's <sup>11</sup> hierarchy indicates that learning requires safety, and the most basic type of safety is physical safety. I don't have access to aggregate data like you do but last Friday and this week feel like they have lower attendance than the same week before holidays in prior years. Can that be attributed to feelings about safety?

19 I respect your bravery in modeling your expectations for us by meeting in person and with physical proximity. I imagine that you are well

Page 51 informed on the current COVID-19 metrics and their implications. I appreciate the fact that we continue to report metrics. We know that we're in the red zone and we have been there <sup>5</sup> since about Thanksgiving. The original safety as 6 our true north document had various actions tied <sup>7</sup> to the different color coded thresholds. Knowing what actions are implied by being in the red zone or some other metric will be helpful information. We need to know the plan to plan the work and then we'll work the plan.

12 I gave a brief nod to school nurses in my prior remarks. Although it's great that we <sup>14</sup> have staffing for a school nurse for each school building, I wonder whether this is sufficient for the current times. I'm grateful that we're told 17 that the Baltimore County Department of Health is stepping up to give school nurses an assist, but <sup>19</sup> I notice that they are still spending long hours <sup>20</sup> after each school day catching up on the day's <sup>21</sup> contact tracing. And a symptomatically positive

student may be masked in class, but lunch is still a thing, and it's really cold outside where they had been eating.

I have to wonder about canceling coach class by keeping athletics. Since it seems as if we're plugging ahead with physical schooling, I wonder whether there's a way to apply the strategies that allow athletics to continue to nonathletic items such as academic supports, coach class. The response needs to be done in a way that does not add a single task to the plates of school nurses, who are already stretched <sup>13</sup> beyond the bounds of their job description.

Finally, as we all model resilience, I'm sure that we as a system will move forward, or we 16 will pivot. However, I would caution against moving forward while pivoting. Some individuals have the accommodation that requires advance notice prior to change in routine. As we look forward to recharging over the holiday, note that any change that we make needs to be internalized

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and digested by teachers before it can be implemented. Please endeavor to give us enough notice to visualize the week ahead so that we can be our best selves and so that we can best serve our students. We plan the work and then we work the plan. Thank you, members of the Board, and again, happy solstice as we welcome the return of the sun to the atmosphere.

CHAIRWOMAN HENN: Thank you. Our final speaker is Janelle Austin. Janelle Austin? Okay. That concludes our speakers, then, for general public comment. There are no speakers signed up for policy so we will move on to the next agenda item.

The next item on the agenda is action taken in closed session, and for that I call on Mr. Brousaides.

MR. BROUSAIDES: Good evening, everyone. Earlier tonight the Board met in closed session in its quasi-judicial capacity to render a decision in Case Number H.E. 22-04. Now would be

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1	an appropriate time for the Board to confirm the	1	I believe, to continue with the presentation.
2	vote it took in closed session.	2	With we're waiting, we have
3	CHAIRWOMAN HENN: Thank you,	3	Dr. Elmendorf, Dr. Zarchin, Dr. Mullenax,
4	Mr. Brousaides. May I have a motion to approve	4	Principal Magness, Principal Bender, Director
5	the action taken in closed session on Hearing		Mustipher, Dr. Minus, and Dr. Wheatley, who is
6	Examiner's Case H.E. 22-04, and authorize		not at the table, but with the microphone.
7	Ms. Gover to sign for those board members not	7	I appreciate your patience, I know we
8	physically present?	8	are ahead of schedule, we will try to keep that
9	MS. MACK: So moved, Mack.		going tonight hopefully, the team is working on
10	CHAIRWOMAN HENN: Thank you, Ms. Mack.		it. There we go, thank you so much, yes. Next
11	Is there a second?		
12	MR. KUEHN: Second, Kuehn.	12	So I wanted to provide some context.
13	CHAIRWOMAN HENN: Thank you, Mr. Kuehn.	13	Academic achievement is the current level of
14	Any discussion? May I have a rollcall vote?	14	student progress as indicated by multiple
15	MS. GOVER: Ms. Mack?		measures, including classroom, direct and
16	MS. MACK: Yes.		external assessments that evaluate student
17	MS. GOVER: Mr. McMillion?	17	learning. Key elements of improving achievement
18	MR. MCMILLION: Yes.	18	include three interdependent components in the
19	MS. GOVER: Ms. Pasteur?	19	instructional core, specifically teacher
20	VICE CHAIR PASTEUR: Yes.	20	knowledge and skill, student engagement and
21	MS. GOVER: Mr. Thomas?	21	content, the instructional core, teacher
1	MR. THOMAS: Yes.	1	knowledge and skill, student engagement, and
2	MS. GOVER: Mr. Offerman?	2	content.
3	MR. OFFERMAN: Yes.	3	The Board and school system work
4	MS. GOVER: Dr. Hager?	4	together to insure that we create the conditions
5	DD HACED, Voc		6
	DR. HAGER: Yes.	5	that provide resources for student success. A
6	MS. GOVER: Mr. Kuehn?		that provide resources for student success. A true dialog about student success cannot only be
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	MS. GOVER: Mr. Kuehn?	6 7	true dialog about student success cannot only be
7	MS. GOVER: Mr. Kuehn? MR. KUEHN: Yes.	6 7 8	true dialog about student success cannot only be about the finish line, it must also include
7 8	MS. GOVER: Mr. Kuehn? MR. KUEHN: Yes. MS. GOVER: MS. Henn?	6 7 8	true dialog about student success cannot only be about the finish line, it must also include ongoing robust discussions about the
7 8 9	MS. GOVER: Mr. Kuehn? MR. KUEHN: Yes. MS. GOVER: MS. Henn? CHAIRWOMAN HENN: Yes.	6 7 8 9	true dialog about student success cannot only be about the finish line, it must also include ongoing robust discussions about the infrastructure to support and improve student
7 8 9	MS. GOVER: Mr. Kuehn?  MR. KUEHN: Yes.  MS. GOVER: MS. Henn?  CHAIRWOMAN HENN: Yes.  MS. GOVER: Thank you.	6 7 8 9 10	true dialog about student success cannot only be about the finish line, it must also include ongoing robust discussions about the infrastructure to support and improve student outcomes. To do that we must engage in
7 8 9 10	MS. GOVER: Mr. Kuehn? MR. KUEHN: Yes. MS. GOVER: MS. Henn? CHAIRWOMAN HENN: Yes. MS. GOVER: Thank you. CHAIRWOMAN HENN: Thank you, the motion	6 7 8 9 10 11	true dialog about student success cannot only be about the finish line, it must also include ongoing robust discussions about the infrastructure to support and improve student outcomes. To do that we must engage in examination of the written, taught and assessed
7 8 9 10 11	MS. GOVER: Mr. Kuehn? MR. KUEHN: Yes. MS. GOVER: MS. Henn? CHAIRWOMAN HENN: Yes. MS. GOVER: Thank you. CHAIRWOMAN HENN: Thank you, the motion carries. Thank you, Mr. Brousaides.	6 7 8 9 10 11 12 13	true dialog about student success cannot only be about the finish line, it must also include ongoing robust discussions about the infrastructure to support and improve student outcomes. To do that we must engage in examination of the written, taught and assessed curriculum. These components come alive in
7 8 9 10 11 12	MS. GOVER: Mr. Kuehn?  MR. KUEHN: Yes.  MS. GOVER: MS. Henn?  CHAIRWOMAN HENN: Yes.  MS. GOVER: Thank you.  CHAIRWOMAN HENN: Thank you, the motion carries. Thank you, Mr. Brousaides.  The next item on the agenda is the	6 7 8 9 10 11 12 13 14	true dialog about student success cannot only be about the finish line, it must also include ongoing robust discussions about the infrastructure to support and improve student outcomes. To do that we must engage in examination of the written, taught and assessed curriculum. These components come alive in schools through annual school progress planning
7 8 9 10 11 12 13 14	MS. GOVER: Mr. Kuehn? MR. KUEHN: Yes. MS. GOVER: MS. Henn? CHAIRWOMAN HENN: Yes. MS. GOVER: Thank you. CHAIRWOMAN HENN: Thank you, the motion carries. Thank you, Mr. Brousaides. The next item on the agenda is the report on quarter one results, and for that I	6 7 8 9 10 11 12 13 14 15	true dialog about student success cannot only be about the finish line, it must also include ongoing robust discussions about the infrastructure to support and improve student outcomes. To do that we must engage in examination of the written, taught and assessed curriculum. These components come alive in schools through annual school progress planning where leadership teams define targeted work to
7 8 9 10 11 12 13 14	MS. GOVER: Mr. Kuehn?  MR. KUEHN: Yes.  MS. GOVER: MS. Henn?  CHAIRWOMAN HENN: Yes.  MS. GOVER: Thank you.  CHAIRWOMAN HENN: Thank you, the motion carries. Thank you, Mr. Brousaides.  The next item on the agenda is the report on quarter one results, and for that I call on Dr. Wheatley-Phillip, Mr. Mustipher and	6 7 8 9 10 11 12 13 14 15	true dialog about student success cannot only be about the finish line, it must also include ongoing robust discussions about the infrastructure to support and improve student outcomes. To do that we must engage in examination of the written, taught and assessed curriculum. These components come alive in schools through annual school progress planning where leadership teams define targeted work to raise achievement and prepare every student for
7 8 9 10 11 12 13 14 15	MS. GOVER: Mr. Kuehn? MR. KUEHN: Yes. MS. GOVER: MS. Henn? CHAIRWOMAN HENN: Yes. MS. GOVER: Thank you. CHAIRWOMAN HENN: Thank you, the motion carries. Thank you, Mr. Brousaides. The next item on the agenda is the report on quarter one results, and for that I call on Dr. Wheatley-Phillip, Mr. Mustipher and Dr. Mullenax. Good evening, welcome.	6 7 8 9 10 11 12 13 14 15 16	true dialog about student success cannot only be about the finish line, it must also include ongoing robust discussions about the infrastructure to support and improve student outcomes. To do that we must engage in examination of the written, taught and assessed curriculum. These components come alive in schools through annual school progress planning where leadership teams define targeted work to raise achievement and prepare every student for success. All of the factors listed on this slide
7 8 9 10 11 12 13 14 15 16	MS. GOVER: Mr. Kuehn?  MR. KUEHN: Yes.  MS. GOVER: MS. Henn?  CHAIRWOMAN HENN: Yes.  MS. GOVER: Thank you.  CHAIRWOMAN HENN: Thank you, the motion carries. Thank you, Mr. Brousaides.  The next item on the agenda is the report on quarter one results, and for that I call on Dr. Wheatley-Phillip, Mr. Mustipher and Dr. Mullenax. Good evening, welcome.  DR. WILLIAMS: So good evening, board	6 7 8 9 10 11 12 13 14 15 16 17 18	true dialog about student success cannot only be about the finish line, it must also include ongoing robust discussions about the infrastructure to support and improve student outcomes. To do that we must engage in examination of the written, taught and assessed curriculum. These components come alive in schools through annual school progress planning where leadership teams define targeted work to raise achievement and prepare every student for success. All of the factors listed on this slide contribute to increases in student performance
7 8 9 10 11 12 13 14 15 16 17	MS. GOVER: Mr. Kuehn?  MR. KUEHN: Yes.  MS. GOVER: MS. Henn?  CHAIRWOMAN HENN: Yes.  MS. GOVER: Thank you.  CHAIRWOMAN HENN: Thank you, the motion carries. Thank you, Mr. Brousaides.  The next item on the agenda is the report on quarter one results, and for that I call on Dr. Wheatley-Phillip, Mr. Mustipher and Dr. Mullenax. Good evening, welcome.  DR. WILLIAMS: So good evening, board members. Tonight we have more than the three mentioned that will provide some context around	6 7 8 9 10 11 12 13 14 15 16 17 18	true dialog about student success cannot only be about the finish line, it must also include ongoing robust discussions about the infrastructure to support and improve student outcomes. To do that we must engage in examination of the written, taught and assessed curriculum. These components come alive in schools through annual school progress planning where leadership teams define targeted work to raise achievement and prepare every student for success. All of the factors listed on this slide contribute to increases in student performance and deserve our time and attention in order to

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measured by course grades. Keep in mind that these data represent a transition to five-day in-person learning in the midst of an ongoing pandemic with persisting trauma. These data inform next steps and provide directions to school leaders as they chart their course for the remainder of the year. I'm happy to turn it over

to Dr. Wheatley-Phillip. Next slide please.

DR. WHEATLEY-PHILLIP: Thank you, Dr. Williams. Every day BCPS educators work collaboratively to insure that students can learn <sup>12</sup> in safe and supportive environments. Our goal is 13 to raise the bar, close gaps and prepare our students for the future, and The Compass, Our <sup>15</sup> Strategic Plan, serves as our guide. As educators we use data daily to inform our decision making. The purpose of this presentation is to review three indicators of student success, attendance, suspension and grades, show how the use of data informs the decisions we make, and describe the many ways in

Page 59 which across Team BCPS we collaborate to provide resources, supports and services.

The 21-22 marking period one data presented tonight will discuss student attendance, suspension and course performance 6 through the first marking period. Attendance and suspension rates are presented at the system level by grade band and zone. Course performance data are distributed using letter grades A <sup>10</sup> through E for the four core content areas, English language arts, mathematics, science and social studies. Attendance rates and course performance data for students enrolled in the <sup>14</sup>BCPS virtual learning program or VLP are also <sup>15</sup> included. For building principals on a regular basis, data are available through our dashboard, and those data are disaggregated by student 17 groups and service types.

As Dr. Williams shared, tonight there are many members from our Team BCPS here to present what we're doing. Joining us are staff

from the Division of School Support and

Achievement; two of our building principals, Ms.

Magness and Mr. Bender; the Office of Data

Analytics; the Division of Curriculum and

Instruction; the Division of School Climate and Safety.

7 On the next three slides Mr. Minus will -- Dr. Minus, excuse me -- will discuss the attendance, suspension and course performance

data. Next slide please.

DR. MINUS: Thank you, Dr. Wheatley-Phillip, and thank you, I'm glad you got my last name, that's good enough for me. So 14 again, good evening to everyone.

15 Studies show that students who attend 16 school regularly are able to learn more, have fewer discipline problems, develop better study habits and are often more successful. Student attendance is a major focus point for the Maryland State Department of Education. Systemwide in the first quarter of the 2021-2022

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school year, students in kindergarten through grade 12 had an attendance rate of 93 percent. Among school levels, grades six through eight displayed the highest attendance rate at 94.2 percent, and grades nine through 12 had the lowest attendance rate at 91.7 percent. Upon further examination of grade levels, grade six and eight had the highest attendance rates, 94.5 percent and 94.2 percent respectively. Next 10 slide please.

So across the school system the suspension rate for all students was approximately two percent. Students in grades six, seven and eight had the highest suspension rates. They also had the highest number of discipline referrals during the first marking period. Additionally, students receiving special education services had a higher percentage of suspensions when compared to their general education counterparts. Middle school students were suspended at a higher rate than elementary

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and high school students. Detailed data are available in the written report. Next slide please.

While this slide provides an overview of
course performance for the first marking period,
it is important to note that the learning journey
for students continues through the three
remaining quarters of the school year. In
elementary schools across all core subject areas,
over 60 percent of elementary students earned a
grade of A or B in the first marking period.
Rates of students earning As or Bs were highest
in science and social studies, where
approximately three-quarters of elementary
students achieved this benchmark.

In middle school, approximately 60 percent of middle school students earned an A or B in English, science and social studies; just over half of students earned an A or a B in mathematics in the first marking period. Where Ds or Es were earned among middle school students

in these core content areas, the range was from approximately nine in science to 11 percent in English.

At the high school level with the exception of mathematics, over half of all high school students in the core subject areas earned a grade of A or B in the first marking period.

Just under 50 percent of math students earned an A or a B. Over 16 percent of high school students earned a D or E in English or mathematics in the first marking period.

It is important to note that while some
students may not have performed their best and in
keeping with our expectations, we remain
committed to supporting students in achieving
academic success by helping them actualize their
potential for improvement for the second quarter
as they work to achieve course credit for the
semester. In our next slide, Mr. Mustipher will
describe those supports that are provided to our
students and our staff.

Page 62 1 MR. MUSTIPHER: Supporting schools is

the essence of the central office of Baltimore

County Public Schools. The Division of School

County I dolle Schools. The Division of School

<sup>4</sup> Support and Achievement works collaboratively

<sup>5</sup> with divisions across the school system to insure

<sup>6</sup> schools are receiving the support that they need.

<sup>7</sup> The Division of School Support and Achievement in

8 collaboration with the Division of Research,

<sup>9</sup> Accountability and Assessment, the Division of

<sup>10</sup> Curriculum and Instruction, and the Office of

School Safety as part of the Division of School

<sup>12</sup> Climate and Safety, supports schools with the

<sup>13</sup> analysis of data and identification of

| 14 | appropriate interventions that support the

<sup>15</sup> advancement of student achievement, increase in

attendance, and establish safe and secure school

<sup>17</sup> climate.

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I will now transition to our wonderful principal, Mr. Steve Bender. Next slide please.

MR. BENDER: Schools review attendance data daily to insure a deeper presence with the

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high quality instruction. Parents are provided

<sup>2</sup> with daily communication about their child's

absences via school messenger. Teachers utilize

attendance data to communicate with families

<sup>5</sup> around gaps that are created because of

<sup>6</sup> attendance concerns. In addition, teachers rely

on makeup work, instructional source material,

tutoring, and resources when a child is absent

<sup>9</sup> from school. School-based attendance teams are

created at each school to review data and

implement various interventions. System supports

such as pupil personnel workers serve as a

resource to schools and families to improve

<sup>14</sup> student attendance. Attendance teams also

provide parents and guardians with resources to

help improve their child's attendance. As age

<sup>17</sup> appropriate, students are part of the team that

identifies strategies to support positive

<sup>19</sup> attendance. Positive student attendance is

o recognized through attendance awards, incentives,

family recognition of improved or continued high

Page 66 Page 68 attendance rates, and other school or student I will now turn this over to Principal 2 recognition. Magness. 3 DR. WILLIAMS: Can we go to the next MS. MAGNESS: Thank you, Mr. Bender. slide, and one more, next slide please. Thank Schools create a variety of opportunities to you. celebrate the success of their students, 6 MR. BENDER: Using data provided to <sup>6</sup> including awards assemblies, National Honor Society and Junior National Honor Society, schools through the performance matters, principals facilitate data analysis through the because we are committed to communicating and plan to study cycle of continuous improvement. engaging with our community and families. Once the data is disaggregated, school-based Schools utilize virtual and face-to-face leaders work to identify necessary interventions opportunities to partner with parents to and focused high quality professional learning celebrate and improve student achievement. These opportunities to increase teacher effectiveness opportunities include parent guardian-teacher and as a result, increase student achievement. conferences, school newsletters, phone calls, emails, texts, access to Focus and curricular School-based leaders and staff participate in 16 materials that are focused on our children's professional learning to build their capacity around topics such as curriculum implementation, individual needs. Parents are encouraged to data literacy and family engagement. utilize the Focus parent portal to monitor 19 The BCPS grading and reporting handbook student grades and to communicate with teachers. 20 Next slide please. is available to all school staff. Changes in 21 processes or procedures are highlighted by Baltimore County Public Schools is Page 67 Page 69 administrators for teachers at the start of each committed to fostering safe, secure and school year. Throughout each quarter, student supportive learning and working environments in which students and staff have the resources and performance and grades are monitored by both teachers and administrators. Due to supports necessary to succeed. This is accomplished by continuously improving safety and disaggregation of data, schools are able to individualize instruction pathways to meet the security measures in all schools, expanding needs of all student groups. available social-emotional supports, engaging 8 Students demonstrating a need for students and staff in activities that promote enriched learning opportunities are provided with positive school climate, and encouraging advanced pathways through teacher-created relationships that are mutually respectful and extension opportunities, advanced academics, Head supportive. Safe and secure environments are and Shoulder, honors or GT course enrollment, essential to student achievement. The BCPS dual enrollment programs, and advanced placement student handbook is reviewed with every student <sup>14</sup> courses. Students who may demonstrate a need for in the beginning of every school year with you instructional supports or acceleration are electronic copies available through school and provided with differentiated learning system websites. In addition, through the 17 opportunities inside and outside of the analysis of student achievement data alongside suspension and referral data, school leaders in 18 classroom. Enrollment in extended day learning programs before or after school, tutoring, collaboration with school-based educator Saturday school, and credit recovery programs are councils, staff and students devise plans that just a few of the supports offered. support positive student behaviors. Positive

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student behavior is recognized through TDIF <sup>2</sup> incentives, positive phone calls home, classroom

- or school-based assessments and more. Positive
- 4 behavior plans are created in conjunction with
- the Office of School Safety, school counseling
- and school social work services and MTSS.
- Student support teams may be helped to provide
- opportunities for schools and families to work
- collaboratively to identify appropriate resources
- and supports. In addition, to be an integral
- member of the support team process, students are
- valued stakeholders in the development of school
- wide positive behavior plans, as noted in our
- BCPS students handbook. At the school level
- administrators develop their own procedures for
- creating a safe and orderly learning environment.
- However, these procedures are aligned with the
- 18 BCPS code for student conduct.

19 School-based administrators have the autonomy to implement intervention supports and disciplinary measures identified in the BCPS

student handbook in alignment with individual students or school needs. I'll now turn it over to Dr. Mullenax. Next slide please.

DR. MULLENAX: Can you go back one slide please? Thank you.

After we've returned from winter break and continued through the second quarter of the school year, school administrators will review school-wide systems of structures, procedures and expectations, including the BCPS student handbook, to insure a smooth transition back into the school building. Review of essential components of the grading reporting handbook will <sup>14</sup> occur as teachers prepare to end the second quarter report cards. School teams will continue to facilitate data analysis through the planned 17 use study act cycle of continuous improvement. Parents and students are encouraged to review the grading reporting handbook, the BCPS student

handbook and their school code of conduct prior

to returning after the winter break. This is

also a great opportunity for parents to communicate with teachers about student behavioral and academic progress.

Again, school support is the centerpiece of Baltimore County Public Schools. The Division of School Support and Achievement and executive directors will continue to support schools based upon analysis of data to insure we are providing differentiated support to each school, center and program.

On the next slide Dr. Zarchin will describe the proactive supports and practices provided. Next slide please.

14 DR. ZARCHIN: Thank you, Dr. Mullenax. Staff from the Division of School Climate and 16 Safety work to coordinate multiple systemwide initiatives that support health and safety, social-emotional and academic growth of the students. We have expanded social-emotional supports, engaged staff in positive behavior planning, provided guidance for navigating the

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COVID-19 pandemic, worked to engage students in learning, and partnered with other divisions as well as external agencies to address student wellness, resilience and safety. Together we work collaboratively to strengthen school climate and culture through the following: Preventive supports and practices, timely interventions, logical consequences and restorative practices. Next slide please.

Our work to provide preventative supports, restorative learning and logical consequences are critical to the growth and positive development of our students. The resources, supports and interventions are tiered to address the needs of all students, small groups of students and individual students.

Tier one supports are designed for all students and are often preventative and proactive in nature. Some examples of tier one supports include lesson planning, relationship and community building, positive behavior

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instructional supports, social-emotional learning and trauma-informed practices.

Tier two supports address small groups of students and include evidence-based small groups for students, small group counseling are two examples.

Tier three supports focus on individual students and include evidence-based interventions for students, progress monitoring and behavioral support planning at an individual level.

11 Across supports and practices, professional learning communities are essential to the academic success and personal development of our students. We strive to engage students in positive learning environments while providing a wide range of supports to build resilience and skills to navigate both successes and challenges 18 along the way.

19 In our next slide Dr. Elmendorf will discuss first marking period metrics as it relates to our virtual learning program. Next

slide please.

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DR. ELMENDORF: Thank you, Dr. Zarchin. While the data that were previously shared includes students in the VLP, the following <sup>5</sup> information represents a drill down of data specific to the virtual learning program. <sup>7</sup> Currently there are 3,144 students enrolled in 8 VLP. In the first marking period the VLP middle school students demonstrated the highest attendance rate at greater than 95 percent, followed by the high school at 92 percent and

than that of a brick and mortar environment, VLP staff regularly communicated with families about

<sup>12</sup> elementary at 91 percent. Understanding that

attendance in a virtual setting looks different

the importance of attendance from the beginning 17 of the school year. Attendance continues to be

analyzed at the student level and personalized

outreach efforts take place through counselors, teachers and administrators. Next slide please.

These course performance data that

Dr. Minus presented earlier in the presentation

<sup>2</sup> include data from the BCPS virtual learning

program. On this slide, however, we separate

these data for your review. In elementary across

all core subject areas over 49 percent of

<sup>6</sup> elementary students earned a grade of A or B in

the first marking period in English language

arts, over 44 percent earned a grade of A or B in

mathematics and over 37 percent earned an A or B

in science or social studies. Fewer than 17

percent earned an E in the core content areas of

English language arts and mathematics, fewer than

37 percent earned an E in social studies and

fewer than 24 percent earned an E in science.

The percentage of students earning As and Bs were

16 highest in English language arts and mathematics,

where more than 44 percent of elementary students

achieved this benchmark.

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In middle school nearly 50 percent of middle school students earned an A or a B in science, over 52 percent earned an A or B in

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English language arts and social studies and over 47 percent earned an A or B in mathematics in the

first marking period. Grades of D or E among middle school students in these core content

areas ranged from approximately 14 percent in

science to 22 percent in English.

In high school with the exception of mathematics, over 40 percent of all high school students in the core subject areas earned a grade of A or B in the first marking period. About 34 percent of mathematics students earned an A or a B. 32 to 34 percent of high school students earned an E in English or mathematics courses in the first marking period.

The course performance findings for the VLP reflect some of the challenges of transitioning to a brand new learning environment, including significant enrollment fluctuation and adjusting to the unique characteristics and expectations of a comprehensive online learning program. Now that

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Page 78 these transitional components have settled in and <sup>2</sup> increased supports have been put in place to support individual student needs, the VLP team is 4 observing improved course performance in the second quarter for all three levels, particularly 6 for the students who may have received a D or an E in one or more of those classes during the first quarter. Next slide please.

VLP leadership is focused on improving and supporting attendance rates, social-emotional learning and student course performance by <sup>12</sup> incorporating the following strategies. VLP staff continues to differentiate and strengthen communications and partnerships with home schools and families.

16 There were no suspensions in the first quarter for the virtual learning program. Understanding that negative behaviors are minimized when students are highly engaged in <sup>20</sup> learning, VLP leadership is building the capacity of the students and adults to understand

effective engagement in the virtual environment. Professional learning teams are analyzing grade data and determining root causes and are setting ambitious goals to increase the percentage of passing grades with regular progress monitoring. Collaboratively designed action plans are being developed at each level of the virtual learning program, and the VLP administrative team is working with stakeholders to customize professional development around teaching in the virtual environment with a focus on student 12 engagement and connection.

Dr. Wheatley will now discuss our continued work. Next slide please.

15 DR. WHEATLEY-PHILLIP: Thank you, Dr. Elmendorf. As stated, the schoolhouse is at the center of Team BCPS. At the system level we 17 will continue our cross-divisional collaboration to provide services and supports. We will continue to implement systemwide initiatives and models such as the instructional core team.

Page 80 systems improvement team and pupil personnel supports as well as the BCPS residency model. At the school level we will continue to utilize multiple data points and assessment cycles to examine the data before, during and after <sup>6</sup> learning, and that information will continue to inform our decisions. We will accelerate learning using scaffolded supports and resources, and promote social-emotional wellness in collaboration with our county and state partners.

For our parents and community we will ensure that communication is fluid by sharing information and creating opportunities to receive feedback. We will share resources between schools, home and community, and continue to strengthen our partnerships. Next slide please.

We have provided ongoing reports focused on academic achievements to share student progress. The slide lists the reports to date as well as upcoming presentations to the Board. Our goal is to share the data, how we are responding.

and the ways in which the community can help support our students. We thank you for your continued investments in our students. Next slide please.

5 Thank you so much for the opportunity to present this information. At this time we turn it over to Chair Henn.

CHAIRWOMAN HENN: Thank you, Dr. Wheatley, thank you all. At this time I'll take questions, comments from board members. I see Ms. Mack, Mr. Kuehn and Dr. Hager. Ms. Mack?

MS. MACK: Thank you all very much for this information. There is a very large discrepancy between the grades as shown on these slides and the proficiency levels shown on the Maryland report card. Please note that the data I'm about to share I took from the 2019 report card so that it was pre-pandemic data.

For example, 90 percent of the fourth and fifth grade students shown on the slide earned an A, B or C, yet only 40 percent of those

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same students tested as proficient on that ELA <sup>2</sup> MCAP. 85.6 percent of the same student group earned an A, B or C, but yet only 34.3 percent of them demonstrated proficiency on the MCAP.

For middle school, the average math proficiency for sixth through eighth grade was 12.33, yet 76.7 percent received an A, B or C. For ELA, 34.43, almost 80 percent received an A, B or C.

For high school ELA, 33.6 percent tested as proficient yet 72 percent received an A, B or C.

Can you please explain to me how so many of our students at all levels are earning average or above average grades but they are not able to demonstrate proficiency on a state test?

DR. WILLIAMS: So I will start that, thank you, Ms. Mack. The data that you're looking at is in reference to 2019 data. I want <sup>20</sup> to go back to my slide about academic achievement and looking at multiple data points, that we have

to look at internal and external data points to see how students are performing. And so the classroom data, so when you reference the grades, these are grades based on the first marking period, we have four marking periods if we're looking at secondary, as well as elementary, so we can't just look at the grades in isolation, we can't look at the state assessment.

We all know we did not have the state assessment last year due to the pandemic and we had the fall assessment earlier this year, and we'll have another assessment in the spring. So <sup>13</sup> I would say in order to, what the school principals look at, they look at multiple data to <sup>15</sup> determine how students are progressing, and the data points that you referenced are dealing with 17 two different groups of students, you're looking at the students who were assessed in 2019 versus 19 the grades of our students in '21. 20

So to get the big picture, thank you, Board, for the purchase of Power School, if I said that right, and looking at performance

matters, and I would just turn to our principals

if they want to reference any additional points,

<sup>4</sup> but we have to look at the whole data. So

therefore, with our performance matters we're

6 looking at building that platform to look at all

of our students, so we have a profile of all of

our students. So remember with grades, that is

the professional judgment of our teachers to look

at what's being assessed and how it's being

assessed, and the frequency of those assessments,

whether it's informative in terms of assessment.

I think we probably should do a followup when we

talk about multiple data points and looking at the totality of how our students are doing.

16 MS. MACK: Can I -- I have time to

18 CHAIRWOMAN HENN: Yes, go ahead.

MS. MACK: My concern, Dr. Williams, is that teachers contact me all the time to say they

are forced to give students higher grades than

Page 83 they earned. Does that put --

respond to that?

DR. WILLIAMS: Ms. Mack, I would be careful about making that statement. Again, I want to make sure that, our teachers are professionals, they're following the grading reporting manual, and no one is forcing our staff to give grades. And so if you have some staff members that you would like to share their names, or at least the school, I will welcome that, that might be a private conversation.

MS. MACK: Okay, I'll be happy to do 12 that.

DR. WILLIAMS: Thank you.

MS. MACK: The other point I want to make is I have tracked MCAP data for six years and this is not an anomaly. This MCAP proficiency I understand is one of a body of work, but for six years we have been in a decline, and there should be some relevance between grades and proficiency.

DR. WILLIAMS: I would just comment that

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Page 86 the state assessment has changed at least, <sup>2</sup> Dr. Wheatley-Phillip, three times. And to your point, we have been talking to staff about the 4 standard, teaching to the standards and the <sup>5</sup> rigor, and so I understand your concerns. We 6 have the concern when we're looking at proficiency or approaching proficiency, the 8 actual assessment itself and how it's being <sup>9</sup> reported out. That data is lagging data and so when schools receive the data, it's usually 11 around the summer, end of summer, beginning of 12 fall, to try to make informed decisions. So again when we talk about data points, we should look at multiple data points, and that's a concern of the state assessment and how we get 16 the data and when we get the data, but I appreciate your concerns and questions. 18 CHAIRWOMAN HENN: Thank you. Mr. Kuehn? 19 MR. KUEHN: All right. Well, you've got <sup>20</sup> a big team here so this is great, thank you for all coming tonight.

of taking that step back and looking <sup>2</sup> longitudinally at some of that data might be a different perspective than what we might see now <sup>4</sup> based on the conditions and the structures that are current, but I would say that we will always want to look at the leading data or the current data in terms of how students are doing. And for us, we want the students to do as well as they can do at all times, and so would we say we are satisfied with this snapshot, no, but I think as educators we're often encouraged and optimistic that the first quarter is not the end of their journey and not the end of their story. 14 So as you heard from the team, I think 15

that when we talk about the first quarter data and how students are doing, that the followup is always around what are we doing about it and how do we support the students more so that they can be successful at the end of the journey. So for us it's looking at that right now picture because the conditions have been so different that we

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1 So my first question has to do with, I'm looking at slide six, which is basically the course grades, and this is this year, right? So my question to all of you is, does this reflect <sup>5</sup> the normal breakout of grades that you expect to 6 see for the grade levels, for all the grades? So <sup>7</sup> for instance social studies in elementary school, you know, we have nearly 50 percent getting an A, almost 30 percent getting a B, are these, we're 10 looking at a single year, and we're looking at all the grades which is great, thank you, but I don't have a relative for like five years, to say well, this is normal or this is an aberration. <sup>14</sup> Like is there something here besides the VLP and signature failing going on there, are there things that we should be very concerned about at 17 this point? 18 DR. MINUS: I certainly can start with a response, and I appreciate the question. You

know, we've been saying over time that, you know,

we are in different times, right, and that kind

certainly need to consider that as we move 2 forward.

MR. KUEHN: Sure. I guess I'm going to ask the question again, and I fully appreciate your answer, but if we don't look at the last few years or at least another year, we have no comparison here, so I'm trying to get a feel for is this an emergency and everything's on fire 9 here, or is this okay, or what should we really be concerned about here, that's really my question, for anyone.

DR. WHEATLEY-PHILLIP: Thank you so much for that question, and I think the best response 14 that we could provide as a team is that we want all of our children to be in the blue, we would 16 like all of our children to be earning an A, but as Dr. Minus shared and other members of the team shared, this is a unique situation, and bringing students back from a full year of virtual, hybrid, and all of the uncertainties that existed within that, we have to put that into perspective

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in terms of where students are now.

What we shared as part of the team are all of the supports that were provided beyond <sup>4</sup> just the grade, because this just tells one small part of the story. As part of our presentation what we wanted to do was provide the members of the Board as well as the public all of the things that we're doing at the school level, so that we can hopefully move more students into the blue. So in terms of whether this is expected or whether this is the norm, we will never ever settle for less than a hundred percent of our 13 kids earning As. But right now as we move forward, all of the supports and all of the resources that we talked about are what are in motion being operationalized right now so we're able to move more students.

And so one of the good comparisons might be coming back second quarter, second marking period to look at how our students performed the first marking period, and then looking at the

number of students that hopefully would have earned, based on standards, be in that A category.

MR. KUEHN: All right, I appreciate your answer, and I'm not sure I'm trying to be 6 difficult by asking what's going to sound like the same question because like, you know, we keep talking about well, this is a different year, yes, we know, and last year was a tremendously <sup>10</sup> challenging year. My point in asking the question and trying to understand comparatively where things are, is to say this is how bad it is 13 or how challenging an environment it is now, or <sup>14</sup> look, these kids are bouncing right back, you see my point? But with just a data point, and I understand it's first quarter, that's fine, but 17 with just a data point, there is no ability to say this is better or worse.

CHAIRWOMAN HENN: That's time, but this is an important point so I'm going to jump in <sup>21</sup> here. We've never received this data previously

and I think what Mr. Kuehn is saying is that without additional data sets from prior years, again, we can't look forward and have that data, without that we have no baseline, we have no context in which to place this and to apply meaning to the data we're receiving it. We see the value in it, this is terrific. I mean, I'm excited to have this for the first time and to see these indicators, and this is information the Board needs. If we have this data from prior data years, we need it, we need to see it, this is fantastic, give us more please, I think is what we're saying, so that we can understand.

We know these are different times, we get that, but it is a flashlight. We need a wider beam of light coming from this flashlight, so --

DR. WILLIAMS: So if I may respond, first I want to thank our presenters, and I want to just elevate what you said, Chair Henn. First time presented first quarter grades, and the

Page 93 narrative has been our kids will not do well coming out of the pandemic. Absolutely, we can compare previous years. Absolutely, we want to show how our students for second quarter are doing to see if there's growth. But tonight was a little bit of a flashlight, to say this is what <sup>7</sup> it looks like first quarter, to give you specific data around the four core subjects, attendance and suspensions.

Do we have work to do? Oh, absolutely. If I look at the grade distribution it looks similar to what we've seen in years past as an educator, there might be some reasons why one is higher than the other, but I would just say our plan, and I'll go back to the academic achievement reports, there's a second report about second quarter to show how students have progressed or not, hopefully they have, as we can see performance from first quarter to second quarter, so that was the intent.

Absolutely, the team can go back and

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look at historical data. I know we were <sup>2</sup> rebuilding as we were coming out of the cyber attack, but again, you know, when we look at <sup>4</sup> third grade last year, fourth grade this year and kind of try to do a comparison, so Mr. Kuehn, we can do that. But the intent today was let's look at a snapshot where we are and let's talk about what we're trying to do to move students in the blue, green and yellow. I appreciate Dr. Wheatley about the high goal of 100 percent with grades, but I just want to reference, grades are just one aspect or one data point. We have other reports to talk about MAP, to look at how our students progress in MAP with reading and math to get other data points about how our 16 students progress.

So again, this is a snapshot. The second report is second quarter to look at growth or any concerns. There are concerns right now <sup>20</sup> looking at the data, that's the professionals in the building with our leaders to analyze and

Page 95 figure out the next steps with student groups, programming, et cetera, that was presented today. So I appreciate the thought, but again, this was a snapshot, and we've never done this before, to <sup>5</sup> say how do we look first quarter and then how do we look second quarter and the remaining quarters.

CHAIRWOMAN HENN: Thank you, Dr. Williams, and it's exciting, so you know, to 10 hear that we want more is a good thing, so I just wanted to make that clear. We appreciate your work on that and we're going to get it done.

Dr. Hager, I just have two quick comments and then I'll go to you, Dr. Hager.

15 You mentioned communication and <sup>16</sup> increasing parents' communication. I would just 17 encourage families to receive this information 18 too, if that's not part of the plan. I think it 19 should be, because we hear from the community members all the time, they want this information about their students as well.

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My last comment has to do with VLP. It would be helpful to see it disaggregated. My one question had to do with attendance, it's tracked very differently, as I believe Dr. Elmendorf said with VLP, so it would be helpful to see that <sup>6</sup> broken out and how that's affecting in-person attendance. So I just wanted to share those two quick comments before I lose them. Thank you for your patience, Dr. Hager.

DR. HAGER: No, fine. Thank you also, this was very nice to see these numbers, and I just want to echo the lack of comparison concern, especially if in the context of this presentation, it kind of makes the VLP not look so great, because you can't help but compare the two, and it's not really a fair comparison 16 because it's a very small group of students in the virtual learning program and they may have looked different than the students in the general school system, and so I would just also, and I know that this was done really quickly, we just

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got the first quarter grades, so I really appreciate you pulling this together really quickly, but I think a better comparison from the virtual learning program would be to look at similar students from, you know, cohorts looking backwards so that we, again, a better comparison <sup>7</sup> to those kids, just because they may look slightly different. I don't know if you guys share that, or have thought about how to look at that data a different way.

DR. WHEATLEY-PHILLIP: Sorry, I was processing the response. So I know that the data that Dr. Minus shared was all students performing, not only in buildings but also virtually, and then we pulled the data out in terms of the information that Dr. Elmendorf shared. So a comparison to VLP, we would have to figure out like students, similar environment to be able to have that comparison, and VLP is not in terms of, you know, something new. So we'd have to take a look at that, and Dr. Elmendorf

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has the mic, he's ready to speak, but I was just thinking of what that comparison would look like.

DR. ELMENDORF: Sure, thank you. And so one we definitely can't do is compare our course grades in the virtual learning program to those of last year because, and I think that's the crux of the matter here in the virtual learning program, is that it's a program that's in its infancy and we're experiencing some of the growing pains that are associated with it. So as <sup>11</sup> I mentioned in the presentation, there are some significant transitions that are being made so you know, teachers and students and staff are all transitioning into a brand new program. There's been some significant enrollment fluctuations, kind of on purpose in some situations, so as we 16 all know, we opened for co-enrollment for students with medical documentation after school started, and so we had 551 students newly enrolled after school had already begun, which is not necessarily a normal thing that we would

experience.

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And the expectations and the
characteristics of learning on line are still new
to all of us, and it's new to our teachers, it's
new to our students, and that's why a lot of our
focus is really on drilling down to individual
students and making sure that we build the
capacity of our staff to understand how virtual
learning is different and how we're going to
build the capacity to be able to make our
students more comfortable in the environment and
perform better.

And the last thing I'll say is that
this, the VLP was stood up pretty quickly in
direct response to the pandemic, so we know that
in talking to families that we really understand
that their particular child may meet with a
greater degree of success in an in-person
learning environment but they really didn't feel
like that was an option for them and their family
and so they've opted for virtual learning at this

time.

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DR. HAGER: Thank you. And again, I wanted to point that out, that we shouldn't be comparing the two slides, but your eyeballs do that because we don't have another comparison.

Switching gears, I've heard a lot about things we're doing, a lot of the things seem to be the same things we've been doing for years within our school system, so what are the specific things that we are doing differently this year, knowing that we're going to come in with academics, learning losses and behavior issues, so what, is there like the top two best things we've done this year that are different?

DR. WILLIAMS: I would ask the schools and principals to kind of respond from their point of view, and Jennifer and Sam, if you want to respond as well.

DR. MULLENAX: I would say two of the things that we really are focusing on this year is really accelerating of the learning to help

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identify where those gaps are and how do we continue to maintain those high expectations with the standards while closing some of those gaps along the way in accelerated learning.

The other thing that I think the
principals will also share is we're really
focusing on that data analysis and building data
literacy of our schools and our staff to really
look at that data so that they can drive that
instruction and the accelerated learning. So
those would be two things that I would just say
are really over, not that we haven't done them in
the past, but they've become even more of a
greater emphasis in our decisions.

MR. MUSTIPHER: And our two principals can share the work we are doing with the tutoring program.

MR. BENDER: Obviously with the tutoring program, being able to target children who have missed instruction either due to illness, due to fear of illness, just attendance concerns, we're

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able to use that programming now to help trim
those gaps and accelerate learning too, because
we're not just using the tutoring to fill gaps,
we're using it to put some of our children, to
get right to that level that they need to be at.

And I am going to echo the sentiments of

Dr. Mullenax, the performance matters platform,

being able to have that data and be able to

disaggregate it as deeply as we can now, I can

now identify more stuff with greater specificity,

groups that need intervention and groups that

need that extension, and so we're not just

focusing on our children that are struggling,

we're focusing on those children we can move

forward

We're obviously focusing on all
children, but that is the biggest difference, we
have that data at our disposal and we're able to
use that, but I would say that tutoring and the
emphasis on acceleration, we cannot go backward,
if we continue to go backward our kids are just

going to continue to fall behind, so I think that, from the support from DSSA and Dr. Williams, we've been able to do that, so that to me is the biggest difference we're seeing from

the elementary level. 6 MS. MAGNESS: And then in addition to what they mentioned, is the importance of the SEL 8 component, so the social-emotional learning and knowing that the kids are going to transition <sup>10</sup> back into school at all different levels. So you know, it's an optimistic closure at the end of a <sup>12</sup> lesson, it's a positive grade at the beginning of <sup>13</sup> a lesson, it's using these things throughout the <sup>14</sup> lesson to just do a quick check-in. Teachers 15 have really gotten very creative in getting a sense of how a student is doing emotionally, 17 academically, what they need help and support in,

and something as simple as a quick check-in at

<sup>19</sup> the beginning of a lesson. So it's important to

child, knowing that we have the additional

take a step back and take a look at the whole

supports that they offer.

DR. HAGER: Thank you so much.

CHAIRWOMAN HENN: Thank you.

Mr. Thomas, did you have your hand up for a question?

MR. THOMAS: No.

CHAIRWOMAN HENN: Oh, Mr. McMillion.

MR. MCMILLION: I have one question. Is the virtual program still giving the students the option to turn on their cameras or not?

DR. ELMENDORF: Students are strongly encouraged to turn on their cameras but that is not a requirement that is a systemwide requirement at this time.

MR. MCMILLION: Thank you.

CHAIRWOMAN HENN: Thank you. Other questions from board members? Ms. Causey?

MS. CAUSEY: Thank you for that in depth presentation, I will echo what Chair Henn said, that the data was not presented previously

before, and thank you for having staff present

that to us.

2 History is important even though history was different, and what Ms. Mack pointed out about the difference between MCAP proficiency and the grades that we have seen over the years is a relevant question. As a board we are supposed to design and approve policy and we're also supposed to monitor its implementation to see its effectiveness. And since I've been on the Board, Policy 5210 related to promotion and retention, grading and reporting has been controversial, where there is different scales being used across the county, zero to 100 or 50 to 100, with the <sup>14</sup> low score, LS-50 being very disputed. So when there are comments about teachers giving grades and them not being consistent with achievement, 17 that's a relevant statement.

The question I have is with the grouping. Are they moving to homogenous groups now for teachers to focus on, similar students with similar learning needs, or are teachers

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still having combined learning levels in one classroom?

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MR. BENDER: Obviously we are using small groups to target children, so when you're talking about direct instruction with multiple concepts they are getting direct instruction with children who are commensurate with them, but it's unavoidable to have multiple groups in classrooms, children come in at different levels. To create a homogenous classroom in this day and age is not realistic at the elementary school level. That's why we're using the tutoring, that's why we're using the emphasis on small group, and that's why we're using the emphasis on giving students multiple opportunities to show 16 their knowledge.

So when you see some of these grades, it's because children have worked with teachers to a diagnosing problem, providing direct <sup>20</sup> instruction and specific instruction to improve an initial grade that may not have been as

Page 107 desirable as it was. So we're working towards mastery, and that is a shift in how we've done things. Before it was one and done, children either got it or they didn't. Now we are focused <sup>5</sup> on mastery as a standard, and I think that is where I can understand the discrepancy, because a state test may be one and done, if a child has a bad day and comes in not feeling well they don't do as well, but in the classroom they are getting multiple opportunities with multiple supports and multiple tailored instruction to help them successfully develop that mastery down the road.

13 MS. MAGNESS: And to piggyback on the secondary level, these students are 15 heterogeneously grouped, but within that you need some different forms of assessment to drive 17 instruction, and within that classroom you have 18 different groups of students with different adults and teachers working with them to adjust to their specific needs. If there's a need for

accelerated learning, that occurs within the

classroom. If there's a need for some reteaching, that's going to occur in that classroom, and multiple opportunities and multiple ways to show their success and they're

meeting the standards.

MS. CAUSEY: Thank you, and I appreciate all the work that's done by everyone in this system, because we are in recovery.

The other issue related to coming back to school this year feeling that it would be as normal as possible while accelerating learning, we're hearing that people are overwhelmed. A decision was made at the end of the last school year to not evaluate high schools being able to use semester classes but they were during virtual 16 learning, where students in high schools are only taking four classes and the teachers are only teaching three. Hopefully everything will be reevaluated with what we can do for our students, because the coming year is also going to be one of recovery. This year obviously we are not

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going to be able to recover, no one will from what we have suffered for over 18 months, so I appreciate the work that you have done.

CHAIRWOMAN HENN: Thank you, Mrs. Causey. Mr. Thomas?

6 MR. THOMAS: Thank you, Ms. Henn. I appreciate seeing the information for the quarter one grades, I think this is the most important thing to be looking at to kind of look at student achievement, I'm speaking as someone who has taken a few tests in the past. My question is for all of you, what are we expecting for quarter two, are we expecting some of these increases, or what's the past trend from quarter one to quarter two for our students? I know we can't rely on the pathway, I just want to see maybe what the 17 trends have been.

DR. WILLIAMS: So I will ask the principals to kind of give their perspective, the trend from first quarter to second quarter, and I'm sure you're able to articulate what happens

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in the classroom firsthand, but Ms. Magness?

MS. MAGNESS: I mean historically, second quarter grades tend to go up, but then I'm also going to say historically third quarter data or third quarter grades tend to go down, and that's just historically in my experience at the secondary level.

MR. BENDER: At the elementary level we tend to see an increase throughout quarters two and three, and four tend to be a little more <sup>11</sup> difficult, because standards are yearlong standards, so we start to see progress, progress, progress, and with the fourth quarter when you hit that very high level of standards, that's where you really learn what your children can do and what the teachers are diagnosing.

What I'm seeing with teachers now with the increased data literacy, is I'm anticipating the trend to change this year, I think we are going to see growth through all the remaining three quarters because teachers are using that

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data in real time and creating small group instruction based on that real data.

MR. THOMAS: Thank you. And with these, the grades that we have in our classes, how much <sup>5</sup> of the grade would you say does represent proficiency and mastery in material just from the grades in the classroom, or how would you say that it does represent proficiency from this grade alone?

MR. BENDER: I'm not sure what you're asking.

MR. THOMAS: Never mind, I'm sorry. MR. BENDER: Could you ask it again? MR. THOMAS: Sure, sure. So I guess we had conversations about proficiency and what measures proficiency in the students, and I just wanted to understand how is it that these grades represent student proficiency, student achievement, student success. What is it about these letter grades that maybe would show a

student's achievement in the classroom? You

know, why would you say these are accurate

measures of student achievement, these grades?

3 MR. BENDER: I guess we're using the standard score grade level, so as the child is achieving goals then, they're making progress towards standards. It's when we get to the actual mastery in that fourth quarter and that yearlong standard, if they're getting an A in all four quarters then we should assume mastery, because what we're saying is they have met this at the high level, the B would be similar and so would the C. I mean, I understand that we want As and Bs for students but C is still stating proficiency, so anything that is on that track we should expect is proficient and I think that 16 again, it goes back down to how we're measuring and what measures we're using.

Obviously MCAP is one measure, but we have other measures telling us that children are more proficient than what those tests are telling us.

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1 MR. THOMAS: Thank you. And so would you say the best way for us to measure proficiency overall is to wait to see all the quarter grades, quarter one, two, three and four, and then discuss proficiency as a whole in quarter four because you can see the progression across student achievement in certain quarters, is that the best way of approaching it?

DR. MULLENAX: I think if I'm understanding you correctly, Christian, yes, students are expected to master that subject by the end of that school year, that's the expectation. So to think about MCAP when they're giving it at the end of the year, looking at first quarter data it's just really, you're comparing apples and oranges, because they shouldn't be mastering the standard, they're at a point right now at that standard that they're showing, they're moving towards that, were at the end of the year that's when they're taking MCAP

and they're showing proficiency and their

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mastery. So I think that answers your question,
Christian, maybe? By the fourth quarter they
should have mastered standards, until then
they're moving towards that.

MR. THOMAS: Okay. And so, I'm in school right now and so there's MCAP, there's final exams, there are other measures of proficiency. Can you explain what some of those other measures are that we should as board members look for, final exams, the MCAP, is there anything else?

DR. MULLENAX: Yeah, those are all
measures along the way, right? Those are
benchmarks to see where you are in making
progress towards it, right? Just like if you
have an exit ticket or if you have end of the
unit exams, those are all benchmarks along the
way that are taken in collaboration with the
day-to-day assessments ongoing, formal, informal,
there's a variety of ways teachers assess
students.

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1 MR. THOMAS: Okay, thank you so much. DR. WILLIAMS: Just to remind the Board, I want to say again what the principal said, multiple data points, internal assessments as <sup>5</sup> Dr. Mullenax talked about, external assessments 6 including SAT, AP, state assessments, using all 7 those data points to get a nice profile. And again, I appreciate the questions, because this is what we do at schools, this is what we do at <sup>10</sup> cabinet level, you see data and you start asking questions, and then you keep asking questions and keep asking questions to get at some root causes and next steps. So you all just played out what <sup>14</sup> happens in a school building as well as what 15 happens at senior leadership, as well as the Office of School Support and Achievement, so 17 thank you.

I want to thank the team for coming and presenting. They did spend some time, Dr. Hager, on looking at this data and analyzing it. Again, it's a snapshot on grades, attendance and

suspension. We're circling back second quarter

to compare, to see how we're progressing and we

potentially can answer some additional questions,

but the profile of our students, we want to

<sup>5</sup> constantly remind the Board, multiple data points

6 to see how our students are progressing. Thank

you. Thank you, team.

8 CHAIRWOMAN HENN: Thank you. Thank you go for an outstanding presentation.

The next item on the agenda is the report on the Blueprint for Maryland's Future.
For that I call on Dr. McComas, Dr. Whisted and Dr. Holmes.

DR. MCCOMAS: Good evening. So I know they're pulling up our Power Point, so good evening, Chair Causey, congratulations, and Vice Chair Pasteur, and I know Dr. Williams is with us this evening, good evening, members of the Board. I am Mary McComas, the chief academic officer. I'm joined this evening by Dr. Jeffery Holmes and Dr. Melissa Whisted. We will be presenting once

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our slides come up an overview, here we go, an overview of the Blueprint for Maryland's Future.

As many of you are aware, in 2016

Dr. Brit Kirwan was appointed chair of a

commission to study education in Maryland, to

specifically review and recommend any changes

that are needed to update our educational funding

formulas and ultimately to make recommendations

that will enable Maryland pre-K-12 systems to

perform at the highest -- excuse me -- to perform

comparative to the best performing systems around

the globe.

Our current Blueprint for Maryland's

Our current Blueprint for Maryland's

Future plan does run through 2030 and it is

codified in House Bill 1300 and House Bill 1372.

A district and county implementation coordinator is jointly appointed by the superintendent and our county government, and is required to report -- required to have one for each LEA, and there are regular reporting requirements to the legislature as well as to Maryland State

Page 120 Page 118 Department of Education and the new for Maryland's Future, we know some shifts will <sup>2</sup> accountability board as required. Next slide be required for Baltimore County Public Schools. 3 please. Could you advance to the next slide please? Our objectives for this evening's Thank you. presentation as you can see on the slide before Currently in the early childhood section you is to discuss a little bit of the Blueprint we offer half day sessions for pre-kindergarten evolution, to go through an overview of the and know that a full day program will be required legislative components, to share with you the for our families who are economically direct impact on Baltimore County Public Schools, disadvantaged. Currently a negotiated step and and our immediate timelines and our immediate ladder system is in place for Baltimore County Public Schools, and the Blueprint requires 11 next steps. Next slide please. 12 The Blueprint for Maryland's Future, nationally board certified teachers receive a which is commonly referred to as our Blueprint, \$10,000 raise effective July 1, 2022. Effective established in laws and policies and July 1, 2024 we are to adopt a career ladder, and accountability recommendations of that commission to insure that the minimum teacher salary is 16 that Dr. Kirwan led, and the innovation of course \$60,000 per year by July 1, 2026. The career of the Education Commission. As I mentioned ladder and national board certification requirements -- the career ladder and national previously, the bill did take effect July 1st of 2020 and it does have five major policy areas board certification requirements in the high that you can see on this slide in front of you. quality and number of teacher leader section will 21 have implications that must be negotiated with Specifically for those community members Page 119 Page 121 1 who may be listening, it identifies early our unions. Finally, in the college and career readiness pathways section, a ninth grade tracker childhood education, high quality and diverse teachers and leaders for our students, college of what we term an early warning indicator must and career readiness pathways including very be implemented to insure that students and <sup>5</sup> families are notified of their status of college specific career and technical education work, and career readiness in tenth grade. Right now more resources overall to ensure that all <sup>7</sup> in alignment with MSDE requirements, BCPS informs students are successful, and ultimately 8 8 families in the 11th grade year, so this can be governance and accountability to monitor the 9 Blueprint. Next slide please. <sup>9</sup> easily shifted to tenth grade. As more details 10 become available to the specific implementation What you will see on the slide before requirements for each LEA, schools and the boards you is that there is very clear alignment between 12 will be informed. Next slide please. those five policy categories as set forth in the 13 <sup>13</sup> Blueprint with our own BCPS Compass, Pathway to Staff in BCPS have developed an internal <sup>14</sup> Excellence, which is of course our own strategic <sup>14</sup> Blueprint for Maryland's future workgroup. We plan, so we wanted to make sure that you could meet monthly to discuss pending implementation of see that there is synergy between those plans. 16 items. The Blueprint coordinator, Dr. Whisted, 17 At this time I will hand the 17 also meets monthly with our county government 18 presentation over to Dr. Holmes, who will pick partners. Several members of BCPS have 19 up. volunteered to sit on subcommittee workgroups 20 being offered to members of LEAs through MSDE. DR. HOLMES: Good evening. So as the Our Blueprint coordinator also serves as cochair <sup>21</sup> preliminary implementation plan for the Blueprint

to the Blueprint efficiency report workgroup to insure that the recommendations align to those in the Blueprint for Maryland's Future. This collaboration puts BCPS in a strategic position to insure that our students can take advantage of the most current information regarding the implementation of the Blueprint. Next slide 8 please.

The timeline for the 21-22 school year included each local education agency to identify the Blueprint coordinator and that was done by September 1. Each district needed to train all staff on mental health by November 15th. BCPS needed to submit a technology spending report. By December 1 all staff needed to be trained in <sup>16</sup>|behavioral health and trauma. Also on December 1st, we needed to report out on the use 18 of federal and state funds used, and report out the number of families notified for pre-kindergarten opportunities. I would just <sup>21</sup> like to say that we are on target in BCPS. On

Page 123 <sup>1</sup> January 1, 2022, Happy New Year, a report on how COVID trauma funds were spent must be submitted, and each district will report out the use of the summer school funds. At this time it has been communicated

6 that on June 15th, 2022, each local education agency must submit the district's Blueprint implementation plan to MSDE. The timeline may be adjusted. It will be discussed how BCPS will <sup>10</sup> implement each recommendation of the Blueprint, and create a plan to address each policy area. It will explain BCPS' goals, expected outcomes and strategies used to improve student <sup>14</sup> achievement in each student group.

15 DR. WILLIAMS: If you can advance to the 16 next slide so the board members can see part two 17 of that timeline. Thank you. That's what 18 Dr. Holmes just referenced.

DR. HOLMES: That was the Happy New Year slide, thank you, Dr. Williams. At this time I will turn it over to my colleague, Dr. Whisted.

1 DR. WHISTED: Next slide please.

2 Each policy area will be explained in our remaining slides. Investing in high quality early education and care will mean a significant expansion of full day preschool and pre-kindergarten programs. All local education agencies will be required to offer free preschool and pre-kindergarten programs that are considered, to all families that are considered

economically disadvantage. There is a consideration for the assistant staff member

who's in those classrooms to also hold a higher

criteria such as an associate's degree. These full day options that are required by the

Blueprint could be within our school system or 16

within the community. An effort is being made to insure that all students will enter kindergarten

ready to learn, and all preschool and

pre-kindergarten programs must have a state 20 accreditation and rating.

This will impact BCPS as currently a

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majority of our preschool and pre-kindergarten sessions are half day programs and they're not in all of our elementary schools. We currently have

three elementary schools that have full day

programs and two special schools. An expansion of full day preschool and pre-kindergarten is

<sup>7</sup> being explored by our internal pre-kindergarten

expansion group. We typically would need to look

at different buildings to see where we could

expand half day programs, and now we have the new task of adding full day sessions.

BCPS representatives are also participating in a multi-agency group called the <sup>14</sup> Baltimore County Early Childhood Advisory Council, and they are developing a shared vision and are collaborating to build a multiyear strategic plan to insure that necessary resources are leveraged to meet the needs of Baltimore County's youngest learners, that in addition to full day kindergarten we're also looking to

expand Judy grants and family support centers

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throughout the Blueprint as it's written. Next slide please.

This section, elevating teachers and school leaders, includes raising standards and the status of the teaching profession. It includes creating the performance-based career ladder, and offering salaries comparable to other fields outside of education. The intent is to make career teaching a desirable profession and keep teachers in our classrooms. Pending negotiations, the state will increase that national board certified teacher salary for any teacher teaching at least 60 percent or more in a classroom. BCPS will collaborate with our unions for any future requirements. Next slide please.

An internationally benchmarked curriculum that enables that most students are college and career ready by the end of tenth grade must be implemented in each local education agency. Students will be required to pursue three different pathways, early college, advanced

placement, and/or a rigorous technical education

2 leading to an industry recognized credential with

high paying jobs. All students who meet CCR

standards must have access to a no-cost

postsecondary CCR pathway; it could be

competitive early entrance to a college prep

program, it could be early college or dual enrollment, it could be a robust CTE program, it

could be a credit or a noncredit certificate or

license program, and an apprenticeship leading to

an occupation or credential with a postsecondary

certificate. There's a heavy emphasis on CTE

preparation, specifically our youth

<sup>14</sup> apprenticeships.

Previously we were performing, in 2022
we were performing at 22 percent for our youth
apprenticeships and in the Blueprint it talks
about LEAs being required to get to that 45
percent by 2031. CTE concentrators who attained
recognized postsecondary credentials for BCPS is
at 85 percent and we are at 80 percent statewide.

Page 126 1 The CTE concentrators who attained the technical

The CTE concentrators who attained the technical

<sup>2</sup> skill assessment credential is at 74 percent for

<sup>3</sup> BCPS as well as the state of Maryland. So BCPS

4 is very well established with our community

<sup>5</sup> college partners, our College Board relationship,

6 as well as our work business partners to meet

this area of the Blueprint. Next slide please.

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services.

For our sustained supports for schools serving in high concentrations of students living in poverty could give us resources, there's more resources for high needs sections, it could be before or after school programs, it could be summer programs, it could be academic enrichment programs, students accessing health and social services, as well as a support for our English learners and students receiving special education

This section of the Blueprint includes a grant for high poverty schools to provide wraparound services and it's called the concentration of poverty grant, and it builds our

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community schools. We did a presentation for our

Board of Ed curriculum committee on community

schools in October. This bill also requires a

focus on trauma, behavioral and social-emotional

bearing supports, and training schools at the

6 school level, and it revises a funding formula

weighted for students receiving special

<sup>8</sup> education, students that are English learners and

<sup>9</sup> students receiving free and reduced meals. BCPS

is actively working to support students in this

area of the Blueprint by providing opportunities

for students to have wraparound supports. Next

<sup>13</sup> slide please.

Insuring excellence for all is included
in this accountability section of the Blueprint.
It creates an accountability oversight board that
has the authority to insure that the
commissioners' recommendations are successfully
implemented, and to produce the desired results,
which has been titled the accountability and

which has been titled the accountability and

implementation board or the AIB. This expert

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Mr. Kuehn?

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review team of educators and administrators will visit schools and provide feedback on the curriculum, instruction and structures so that

<sup>4</sup> all students are receiving an excellent education

as envisioned by the Blueprint. Our county government partner has Dr. Jennifer Lynch, who

you saw earlier this evening, on the AIB. Next 8 slide please.

We have presented this same slide show to principals, assistant principals and our union 11 leaders for their information, and we continue to 12 attend meetings with MSDE and other LEAs to gain further clarification of the implementation of the Blueprint. We will be returning to you in the spring when we have our implementation plan together and as we learn more of how we will be 16 implementing the Blueprint in BCPS, so we thank you for your time.

19 CHAIRWOMAN HENN: Thank you. At this <sup>20</sup> time I'll open it up to board members for a discussion, any questions or comments.

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MR. KUEHN: So thank you for the presentation, it's a tremendous amount of information. You were talking about the <sup>5</sup> expansion of pre-K, and you started talking about space, and I'm curious because in essence if we're considering four-year-olds and three-year-olds, that's looking at almost adding two grades to our system, and that's a tremendous amount of space and power to manage that. Is this, and I know that there's factors associated with poverty and we have a tremendous increase of that across the system. Do we have estimates on the expectation of how large that population is going to be or currently is?

DR. WHISTED: So we have some rough estimates, because what's difficult is right now we've been collecting, or I should say in the past we collected the poverty levels using free and reduced meal forms and we qualified students based on 185 percent poverty, and will be

required to offer a free program to up to 300

percent poverty. So you know, we have estimates

of what 185 percent, who we have served

previously at 185 percent, but it's also hard to

make a prediction because we know that we've

<sup>6</sup> offered it to families at the half day session

and they've declined us, so there have been other

families that qualify that don't attend our

programs in BCPS because it's a half day program.

And so I would imagine that once we have a full

day option, more families will be saying yes. So

yes, you are correct that we are looking at

private and public providers because families

have options. We have the, something that we had

to turn in by December 15th was the number of

16 families that we offered it to as well as, we

received, which community partners would have

spaces that, you know, are also participating in the expansion of pre-K. So we do know we have

some slots for families in the private sector, as

well as what we have.

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Now we don't need to next school year flip a switch and offer it to everyone, it is a gradual rollout, so that's part of what the expansion grant, the expansion group is planning <sup>5</sup> for. And we have already been in communication with our county executive's office because they <sup>7</sup> also are curious about capital budget planning and you know, what the implications are, so we're still in just the very early stages of planning 10 for it.

MR. KUEHN: Great, you led into my next question about the capital budget, which we're going to be talking about later. So for this round of capital budget, my expectation is that we haven't added in all these bodies of students to create new facilities or expand current facilities; is that accurate?

DR. WHISTED: This is new information to us, but we will be required at some point to offer the full day.

MR. KUEHN: Great, and then I'm going to

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Page 134 Page 136 ask one more question and then I'll stop. The district did not meet the definition we were <sup>2</sup> AIB, that sounds like a very, in essence a using for community school, and I just want to significant group. What actual authority will make sure that our definition is as inclusive as 4 they have to execute changes within our school possible for schools that didn't meet like a system? FARMs baseline but will meet a baseline to get DR. WHISTED: That's information that the services to which they're desperately in 7 we're still learning, that group has just been need. 8 developed and you know, they're coming together DR. WHISTED: Sure, I'll try to clarify. to meet today. They have not communicated to us So the community schools, the concentration of any of that information yet. poverty grant includes schools, every year the 11 MR. KUEHN: Is it outlined in the law criteria, the threshold lowers, so the first year what they can do or can't do? it was schools that were up to 75 percent or 13 higher poverty, the next year it was 70 percent, DR. WHISTED: Not to my understanding that -- I mean other than visiting to see our the next year it's 65 percent, then it goes to 60 implementation of it, that's all that I'm aware percent, so more schools are included each year. 16 16 of. MS. MACK: Okay, thank you for that. 17 MR. KUEHN: All right, thank you. And on bullet four on, I think it's on slide 18 CHAIRWOMAN HENN: Thank you. nine, talks about a classroom aid. What is the 19 Mr. Thomas, then Ms. Mack, then Dr. Hager. job title of a classroom aid, is that the 20 MR. THOMAS: Thank you. So with the para-educator, and then whatever the definition pre-K access, you said the poverty level would is, what is the timeline for allowing that person Page 135 Page 137 1 be, the requirement is to reach poverty level of to achieve the associate's degree? 300 percent? DR. WHISTED: Sure, so currently in our 3 preschool and pre-kindergarten classes we have DR. WHISTED: 300, yes. 4 MR. THOMAS: Okay. I think we should go what we call a pre-K assistant, and so the criteria is for them to have a high school further than that as the Board of Education. I 6 think we should be offering free pre-K to diploma. As far as the requirements and when we <sup>7</sup> everyone, not just individuals that make it to <sup>7</sup> will be required to have that staff member have 8 the poverty level of 300. I mean, we can make an associate's degree, it will depend on the 9 that happen, so I don't want us to feel implementation of our full day program, so they 10 constrained to these requirements when we can do will let us know when that requirement will come so much more. Thank you. in once we have full day programs. 12 DR. WHISTED: If I can make a comment, 12 MS. MACK: Okay, thank you. And then on 13 it is in the bill that for families up to 600 slide ten we talk about nationally board percent poverty, they should be offered it on a <sup>14</sup> certified teachers. Do you have any idea on 15 sliding scale. average how many BCPS teachers become nationally 16 CHAIRWOMAN HENN: Thank you, Mr. Thomas. 16 board certified each year? 17 Ms. Mack? 17 DR. WHISTED: We'd have to check human 18 MS. MACK: I have a few questions. My resources, I need to look. We do need to submit 19 first question is also about the definition of that information so that we can start planning low income. If you'll recall in the curriculum for it, since July 1 they will be required to have a rating. committee meeting, one of the schools in my

Page 138 Page 140 DR. HOLMES: I'm not sure on the average now there is an incentive to pursue this every year, but I think currently we have 67. certification, so do we anticipate that it's DR. WHISTED: I was going to say it's going to, is it a challenging certification, I less than a hundred. guess? 5 5 DR. WILLIAMS: 63. DR. MCCOMAS: It is an involved 6 CHAIRWOMAN HENN: Thank you, certification, it is not uncommon it for teachers Dr. Williams. who on their initial pursuit do not accomplish 8 MS. MACK: On slide 12, again we talk it. However, they are able to go back and about definition of high poverty school. What demonstrate mastery of learning in further supports will we offer to schools that do have attempts. And it is important to recognize pockets of high poverty but don't necessarily teachers who acquire that recognition, there is a meet the definition? renewal process, right, because we need to keep 13 DR. WHISTED: So there's a part of the practice at high levels of performance, and so legislation that revises the funding formula, so it's not once you're nationally recognized that potentially those funds could go directly to the that's in perpetuity, you have to go back and 16 16 schools depending on the numbers of English continue to renew that as well. But I do believe learners, students with special education or this will incentivize teachers going through that 18 students receiving free and reduced meals. process, that process is rigorous and it largely 19 MS. MACK: Okay. And then similar to engages teachers in a very thorough interrogation Mr. Kuehn, who is on the accountability board and of their own practice based on the evidence of who decides who is on the accountability board? student work, the evidence of, they have also Page 141 Page 139 1 DR. WHISTED: So the one member that I have to videotape themselves teaching so that know is Dr. Jennifer Lynch, so it was a board, they're looking at their practice through a it's people from all over the state that are on different lens, and so that's really part of the this board. rigorous aspects of it. It's not anchored in 5 <sup>5</sup> content as many of us when we initially received DR. HOLMES: And those individuals were appointed by the governor. certifications, of course it's very anchored in <sup>7</sup> content standards and content expertise. This is MS. MACK: Okay, thank you. Thank you 8 for this presentation and thank you for your really about pedagogy and reflective practice, 9 use of data in driving your practice. 10 10 CHAIRWOMAN HENN: Thank you, Ms. Mack. DR. HAGER: Thank you. Two other quick Dr. Hager and then Mr. McMillion. questions. The CTE programs will be within BCPS 12 DR. HAGER: Thank you, my questions are or at a community site. Is that open, and I'm fairly brief, the first one may be obvious. Who just wondering, is it open to churches, is it any 14 is our implementation coordinator? kind of any community site? 15 (Dr. Whisted raised her hand.) 15 DR. WHISTED: So they need to be 16 credentialed, so they have to have the same Thank you. And is that, the \$10,000 that says it's a stipend, so is it a one-time 17 accreditation and rating, so it could be anyone 17 stipend, or is it an actual raise? 18 who applies for that and is deemed appropriate. 19 DR. WHISTED: Yes. 19 DR. HAGER: Such as existing preschool 20 DR. HAGER: Okay, so that will continue, programs in the community? 21 there's only 60 teachers that have it now, but DR. WHISTED: Correct.

Page 142 Page 144 DR. HAGER: I'm very excited about the DR. MCCOMAS: Thank you. Happy college and career aspect of this, I thought that 2 holidays. 3 was wonderful, so thank you. CHAIRWOMAN HENN: Happy holidays. CHAIRWOMAN HENN: Thank you. 4 The next item on the agenda is new Mr. McMillion? business, legislative priorities of the Board for MR. MCMILLION: My questions were 2022, and for that I call on Ms. Pasteur. answered, thank you. VICE CHAIR PASTEUR: Good evening, and 8 CHAIRWOMAN HENN: Thank you. thank you, board members. This is, I want to 9 Mrs. Causey? just make sure that everyone is clear that 10 tonight what we're doing is discussing the MS. CAUSEY: Thank you. Thank you for 11 this report and I appreciate my board members' priorities list, we are not engaging in any kind questions, because they've answered a lot of mine of debate or dialogue, extensive dialogue about as well. But also, I did want to say that it has our attitudes, beliefs, feelings, et cetera, been wonderful to see the improvement in CTE over about any of the things that are being added. So the years, BCPS has done a phenomenal job so it we're taking a look at what is being added, we're 16 16 will be exciting to see us provide even more for taking a look at what I sent out to you several our students along that line. weeks ago, and I think weekly ever since then. 18 I think it would be helpful for the So the basic list of priorities you've seen, many Board to receive a report with the Blueprint of them are pretty much like last year's, the compensation requirements and the current path to difference being that we're on a new level, a new meet those requirements, also helpful to see the step, like last year we were advocating the Page 143 Page 145 1 bargaining units' proposals for compensation Blueprint and Built to Learn, they are in place related to the Blueprint. And also, there's now, so as you just heard in this report, we're other legal requirements for compensation, \$15 now taking a look at next steps. per hour as a living wage by a certain date. So So tonight in terms of those that have <sup>5</sup> it would be helpful to see those as proposals are been given to you, you will share, or we will share with each other where we are with those coming forward for budgeting. <sup>7</sup> items, if there's anything that you want to And the question I had around -- oh, you 8 covered it, the poverty. Okay. Thank you. remove, whatever, that's where we are. CHAIRWOMAN HENN: Thank you. Any other We had two new things, one came from 10 last questions from board members? No? Okay. committee but it came from committee, and this is DR. WILLIAMS: I just want to thank very important, it came from committee without a <sup>12</sup> Dr. Whisted for serving in this additional role recommendation in terms of whether it should be and you're partnered with Dr. Lynch, as well as on the list or not, so it's here tonight because <sup>14</sup> Dr. Holmes and Dr. Boswell-McComas. As we see, a Mr. Thomas has brought it to us. It is brought 15 lot of questions, a lot of questions around to you so that you know it is an issue over which 16 implementation, this is happening across the at some point we are really going to have to take 17 state of Maryland, so again, I appreciate the 17 a deep dive. I want to thank the leadership because they moved it, or we moved it to an questions again, board members, that's what we do when we see information, we start to drill down agenda item as opposed to something at the end. and ask more questions, so thank you all. Last year, you'll recall when it was time for 21 CHAIRWOMAN HENN: Thank you all. committee reports, I asked for the vote, you

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voted and it was over, we had no additional <sup>2</sup> items, so thank you for making this an agenda item.

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Mr. Thomas had sent out his thinking about the rights, additional rights for the student member of the board. He has even supplied to the Board information on history on the SMOB in the state of Maryland. I sent it to you as well as giving you the priorities, the standing priorities. I also shared with you the 11 litigation, because you needed to see the big 12 picture as we have it now, because again, tonight we're looking at priorities. At another time we will come back, beginning with the legislative and governmental relations committee a discussion, which we will bring to the Board for 16 bigger discussion or larger discussion.

So I shared with you that the case is now in the Circuit Court, and that it is based on <sup>20</sup> a case coming, stemming out of Howard County, and <sup>21</sup> I believe, Mr. Brousaides, your firm is

Page 147 representing Howard County; is that correct? Not

you.

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MR. BROUSAIDES: No, not me and not my firm.

VICE CHAIR PASTEUR: It is not you firm. MR. BROUSAIDES: It is in the Court of Appeals and it has been argued and they're waiting the decision.

VICE CHAIR PASTEUR: Okay. So we are very close to that, then. Because in some areas they said that it won't be until the summer or <sup>12</sup> August or whatever, so we are very close, it has been argued and we are awaiting, as <sup>14</sup> Mr. Brousaides said, the decision.

15 Additionally, you heard from Delegate <sup>16</sup> Ebersole, who has been very interested in this 17 topic and its movement, and he is prepared, <sup>18</sup> albeit he did say tonight there is nothing that 19 is solidified yet that he's putting out, but he <sup>20</sup> is prepared to present with his pieces to it, to <sup>21</sup> the General Assembly for a vote. So those are

Page 148 the moving pieces as we sit here tonight and as I speak.

3 To that end, I'm going to ask Mr. Thomas to take a few minutes, well, not a few, two is <sup>5</sup> not a few, two minutes, and he can do this in two 6 because he's written about it ad nauseam, so clearly he knows it and he can pull it together in two minutes to give you a further overview. But again, this is not to question, debate, because we don't want to put ourselves in a position tonight that once we get even more information we have already said yea or nay in terms of feelings, so this is about hearing what he has to say, processing how it would function with our legislative priorities. So Mr. Thomas, you're now on. 16

MR. THOMAS: Thank you. Tonight, board members, I ask you to accept this long overdue priority to expand the student member of the board's voting rights as a legislative priority tonight. I admit that it might be concerning to

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many of you having a student in a position of power, a student in a position of equality on this Board, I will be able to vote on the budget and collective bargaining and school reopenings, closings, boundaries, but I want to start with a quote from the handbook.

And it says, the secret of education lies in respecting the people, so I want to ask you all today to respect the student board member, respect the voice of your students and accept the leadership priorities. I do admit that I have been personally appalled by some of the comments that have been raised in general about SMOB voting rights. You know, we've heard that students aren't taxpayers and so they shouldn't have a say on a Board that doesn't have 17 budgetary spending authority. We've heard that because we aren't chosen by adults we shouldn't be able to vote on a Board that exists for the sole purpose of children, for the sole purpose of

student achievement, safety and growth. We've

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heard that we are under qualified for decisions about our system's budget based on our age, but

what are the qualifications for any other board

- 4 member? Are we required to have a degree in
- finance to make decisions about the budget?
- <sup>6</sup> We've heard that we can't think for ourselves,

that students could be easily manipulated, but

the same can be argued for any individual serving on a board of education.

And this case that's coming up, I personally can say that I think a lot of the arguments in there are baseless arguments and I think we need to recognize that students are some of the only individuals that can truly express what it's been like to sit in a classroom amid <sup>16</sup> COVID-19, through a cyber attack, even with the technology we have before us in this day and age. And so the only way we can truly reflect a budget or collective bargaining or anything of that matter that is beneficial to students is by

having a one time only two-year term for

appointed members, so that this time coming up, I

know the appointment committee has been appointed

<sup>4</sup> for the next round, that they would essentially

choose four individuals to serve for two years

6 instead of four, and then from that point forward

it would be four years like normal, but that way

8 it would be staggered every two years so that we

don't potentially have full board turnover at any

one given time. So it just made sense to me, so

I'd love to hear everybody else's thoughts on 12 that.

VICE CHAIR PASTEUR: Thank you,

Dr. Hager. I want to just go over very briefly the headings so that you have just a clear, and

16 our listeners and those who may be watching, may

have a clearer sense of the kinds of things that

we have added or that we include in our

19 priorities list, our legislative priorities list.

Okay. I have it in my head, I'm just doing the headings, because I'm trying to go

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VICE CHAIR PASTEUR: My my, Mr. Thomas, thank you very much. All right. That is the first one. I'm going to go to the second request, and then we'll go back and look at each

respecting the student voice. Thank you.

5 one.

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The second one was supplied to us or <sup>7</sup> requested by Dr. Hager, and hers has to do with 8 the, what's the word, I'm sure it has two syllables in it -- appointment, okay, thank you, actually it did have more than two syllables. All right, thank you, I feel better. So the appointment of at large members, and I'm going to ask Dr. Hager to speak to her request.

13 14 DR. HAGER: Sure. So when I first 15 joined the Board I found out that the appointed members and the elected members would both potentially turn over the same exact year and I 17 18 found that a little bit alarming. And so given 19 that this is the first cycle where we have both elected and appointed members, it seems like a great opportunity to essentially fix that by

through it, so I'm looking at '21, which was last year, but our headings are the same. Oh, thank you. Why didn't I do that in the first place? Thank you.

5 So our first heading is local board of education governance. And understand before I go 7 to the headings, in putting this together we looked at MABE priorities, PSAM, that's the superintendents, and MSDE, we wanted to see where we were in alignment, what areas we could join forces or minds with them, but also those things that are pertinent to Baltimore County Schools. In fact you will see, those of you on the Board, 14 you've seen it, others will see it, that just as an example, Ms. Rowe wanted to make sure that we were looking at our adequate public facilities, and Ms. Henn has been our representative on that

committee that was spearheaded by Councilman

Marks, so again, what we have on our priorities

and that we have some very definite thoughts

right now are things that we want to see continue

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about.

So the first area goes to local board of education governance, that we should maintain our autonomy essentially in terms of the decisions that we make, and that's the first bullet, the autonomy of local school boards, and we go on to talk about that and the independent governance of education, policy and budget decisions.

The second caption is state education funding, full funding at the state and local <sup>11</sup> levels, the Blueprint, and I just want to throw <sup>12</sup> in a piece that came from Mr. Kuehn as a matter 13 of fact in looking at an article that he read, and listening to tonight's presentation, that we are making sure that we are not just looking on 16 one side, looking at what we want to do with our staff, which is important of course, but the resources that we are giving to our students, and Dr. Whisted made a point and that is a critical point in the Blueprint, that the Blueprint follows the students versus following the schools

per se. We're trying to make sure that we don't fall into some of the traps that the Thornton plan put us in, that it became an LEA decision, and systems were able to disperse the money as <sup>5</sup> they chose and that it became top heavy on staffing. So we're taking a look at Blueprint, still looking at funding to support our mandated programs under state law, that we don't end up starting something through the state that we cannot continue. All right? And there's a lot of information there about Blueprint, et cetera.

Next caption, Board of Education of Baltimore County supports adequate and equitable state funding levels for school construction and renovation projects. That has been very very important for us and that comes out of our support from last year from Built to Learn, and then innovative construction and financing strategy to maximize capacity of state and local governments to fund high quality school facility projects, saying that we are holding and want to

Page 156 continue to hold our state representatives to making sure that we have the state funding and the local funding that we need to maintain our structures, our schools.

And special education, we're still using that as a priority, it will also always be a priority, making sure that as things change we're getting increased state, local and federal funding and resources to support high quality education programs and services.

Student assessments and curriculum, we talk about that all the time. As Dr. Williams showed us his outline today, if you look at that presentation, he did a beautiful job along with staff in outlining by date what academic achievement looks like, which people have been asking about that. If you look at the presentation, you see he has outlined by date as he handles, and we will be addressing those issues. And to Ms. Mack, who chaired our goals committee, that he has identified in each one

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where they meet the goals that we set, because our goals were multiyear goals, so thank you for that.

And then student health, nutrition and fitness, and I know that Dr. Hager has some other ideas. Know that even if it's not on the priority list, it does not mean that that's the end. We will be talking while we meet most of the time during session, so as bills come up, we can take a deep dive into those bills and make some changes as we go along. So we might present the priorities now, but it does not mean we cannot go back and that we won't go back and revisit new things as they come up with our delegates and with our councilmen. So this is not the end, we don't stop thinking just because 17 we do this, and Ms. Gover does a beautiful job, it goes out when we say we're done.

School safety and security, that has been a big one for us, a lot of conversation from parents, and in writing this I just want to read

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Page 158 Page 160 the end of it just to give you the sense. The move to amend the legislative priorities to add Board of Education of Baltimore County SMOB voting rights to the Maryland General appreciates the work of our elected officials in Assembly for 2022. state and local government. Both bodies along CHAIRWOMAN HENN: Please put that in with our federal government are working together writing and I'll restate your motion. Thank you. <sup>6</sup> for the benefit of our students and school system VICE CHAIR PASTEUR: Thank you. 7 to create a strong future not only for our county MR. THOMAS: There was something I wrote or state, but for this country. The Board looks to the Board that touched on this. I will send forward to your attention to these priorities and it to Ms. Gover. 10 remain open, and that's important, remain open to VICE CHAIR PASTEUR: Thank you. 11 <sup>11</sup> conversation about any one of them. We also CHAIRWOMAN HENN: Thank you. I will extend our gratitude to MABE for modeling such restate that. Mr. Thomas moves to amend the 2022 thoughtful direction for each of the local legislative priorities to include SMOB voting systems. We look forward to the continued rights as a legislative priority for the 2022 teamwork for the sake of our children. Maryland General Assembly session. It was 16 16 Now having said that so you see the seconded by Dr. Hager. May we have a rollcall components, we're going to go back now and we vote please when you're ready? 18 will start with the SMOB, Mr. Thomas' request MS. GOVER: Ms. Causey? 19 that it be added to the priorities list. So I'm CHAIRWOMAN HENN: I'm sorry, going to, I was going to make a motion but I'm 20 Mr. McMillion? 21 going to let Mr. Thomas, it's his request, so get MR. MCMILLION: I don't understand why Page 161 Page 159 ready, Dr. Hager, because you will be next to we're not discussing this. If there's a 2 make your motion. Mr. Thomas? motion --3 3 VICE CHAIR PASTEUR: You can discuss it MR. THOMAS: Thank you. I move to -now. We had a motion and we have a second so if sorry. Should I read the whole request out loud? VICE CHAIR PASTEUR: No, moving to add. you have a question --6 MR. THOMAS: Okay. I move to add the MR. MCMILLION: But you said earlier --SMOB voting rights overview to the legislative VICE CHAIR PASTEUR: We're not debating priorities for the Board of Education, the SMOB it now. We're not debating it or going into voting rights -- yeah, the SMOB legislative great discussion because we don't even know what priority for the Maryland General Assembly 2022 the bill is. One, we don't know what the bill 11 legislative priorities. looks like. Two, it is still -- well, it has 12 finished litigating but we haven't received an VICE CHAIR PASTEUR: Thank you, Mr. Thomas. Can I get a second please to his answer on that litigation; is that correct, 14 motion? <sup>14</sup> Mr. Brousaides? Okay. And that's why. We're 15 DR. HAGER: Second. 15 looking at it now, so if it gets added for 16 <sup>16</sup> example, then whatever comes up either way, we VICE CHAIR PASTEUR: Thank you, second from Dr. Hager. All right, we are ready now, 17 have to address it. So whatever the Court says 17 okay, to do what you just, a brief -or whatever the bill says, we will go back and 19 CHAIRWOMAN HENN: Will you state your then we have to discuss whether we are supporting 20 motion? that. We have no idea, even Delegate Ebersole 21 MR. THOMAS: Sure. I move to adopt, I didn't know, but if you have some comments on

Page 162 Page 164 1 it --Maryland, there are a number of state boards of 2 CHAIRWOMAN HENN: The motion is education that are also listed that do share the debatable, so Mr. McMillion, go ahead. ability to vote on budgetary items, the state MR. MCMILLION: Thank you. <sup>4</sup> budgetary items, which is a very much larger CHAIRWOMAN HENN: Thank you, it is <sup>5</sup> budget, I think, than Maryland's. Right now our 6 budget as a whole, I think it was \$8.9 billion debatable. Did you have a question or comment? Go ahead. for the state department of education, but I'm 8 VICE CHAIR PASTEUR: Anyone else? It's not sure. Thank you. been moved and seconded. Ms. Mack? 9 MS. MACK: Thank you, Mr. Thomas. 10 10 MS. MACK: Mr. Thomas, you provided us CHAIRWOMAN HENN: Any other questions or 11 with a very nice overview and summary that 11 comments from board members? Ms. Causey? 12 included Montgomery County Public Schools and MS. CAUSEY: Thank you. I just wanted Anne Arundel County Public Schools. Do you have to state briefly that I throughout my service on information on the SMOB voting rights for the the Board have really appreciated the student other 21 LEAs in Maryland? member of the board and believe that I have treated each one as a colleague, and that I 16 MR. THOMAS: I don't have the exact greatly respect their input into all of the information but I do have information of the -- I discussions that we have and all of the decisions have some rough estimates. So there are six school LEAs in the State of Maryland that have 19 that we make. 20 partial voting rights and two that have full I would also like to say that when there voting rights, and we are one of the six that has are comments made about board members, that the Page 163 Page 165 partial voting rights. The two that have full student member of the board is the one that is voting rights are Montgomery County Public speaking for students. Yes, you are engaged with Schools which I think we can all attest is a the students, you are a student, you are speaking great school system, and Anne Arundel County for students, but I would also like to say that <sup>5</sup> Public Schools. Anne Arundel County Public every member on the Board is here for the <sup>6</sup> Schools does have completely full voting rights students, and in our own way have input from and there are no exclusions at all, whereas in students that comes through in our discussions 8 Montgomery County there is still an exclusion on with the community. We have three 30-year Section 6-2.A of the Maryland Education Article, retired educators who have that student which is the exclusion that is involved with the perspective, we have parents who have that legislative priority proposal that was sent to student perspective in mind, we have community 12 you all. members, we have business people, so there is 13 MS. MACK: So do we know if the other 21 sitting here around this dais, every one of us <sup>14</sup> LEAs allow their SMOBs to vote on operating and <sup>14</sup> focused on you, focused on every student that is 15 15 capital budgets and collective bargaining? in the school system. 16 MR. THOMAS: Out of the six that are 16 In our recently approved Board of partial, there are no, they aren't allowed to Education of Baltimore County board principles it 17 vote on capital operating budgets to my says I will listen to all board members' <sup>19</sup> knowledge. In the two that have full voting expressions of ideas and opinions with an open mind and with the expectation that every board rights, the capital operating budget is involved <sup>21</sup> in that, but outside of just the LEAs in member holds the best of intentions with student

1	Page 166 success in school, so I just want to say that I	1	Page 168 MS. GOVER: Mr. Offerman?
2	believe that every member of the Board has the	2	MR. OFFERMAN: Yes.
3	students in mind and is reflecting a perspective,	3	MS. GOVER: Dr. Hager?
4	many of the same but some are different, of how a	4	DR. HAGER: Yes.
5	decision we make may impact our students. So I	5	MS. GOVER: Mr. Kuehn?
6	appreciate you, and I just wanted to say that.	6	MR. KUEHN: No.
7	Thank you.	7	MS. GOVER: Ms. Pasteur?
8	CHAIRWOMAN HENN: Thank you. Any board	8	VICE CHAIR PASTEUR: Abstain.
9	members that have not spoken yet that would like	9	MS. GOVER: Ms. Henn?
10	to? Thank you. Mr. Thomas?	10	CHAIRWOMAN HENN: Abstain.
11	MR. THOMAS: Yes, I want to thank	11	MS. GOVER: In favor is three.
12	Ms. Causey for her statement, but I'd also like	12	CHAIRWOMAN HENN: And that motion fails.
13	to argue that the other board members are not	13	Thank you.
14	held accountable by the students because they're	14	VICE CHAIR PASTEUR: Dr. Hager, please,
15	not selected by the students. Students only have	15	if you want to make a motion?
16	a say in one person that sits on this Board and	16	DR. HAGER: Sure. I move to add, modify
17	that is the student member of the Board. In no	17	BCPS BOE appointments in 2022 to be only two
18	other way can a student make any influence on	18	years instead of four, one time only, to get the
19	those of us that are making decisions for their	19	BOE in a staggered two-year schedule of
20	future. The SMOB is held accountable by the	20	introducing new members and avoid a possible full
21	students because they're elected by the students.	21	turnover of the Board on a four-year cycle, to
1	And so while yes, I appreciate the input from	1	Page 169 the legislative priority for 2022.
2	students, there's only one direct voice that can	2	VICE CHAIR PASTEUR: Thank you,
3	come from the students and it's how they vote,	3	Dr. Hager.
4	and so that's one of the reasons that I think	4	CHAIRWOMAN HENN: Thank you, and thank
5	these priorities are so important, because if we	5	you for sending me the motion. Would you like to
6	want our students to actually engage in the	6	link the end of it to the beginning, did you want
7	democracy and actually engage in the school		to modify the legislative priorities for 2022 to
8	system, they should be able to have a say in what		include your language? I think your motion would
9	the Board does. Thank you.		modify the priorities.
10	CHAIRWOMAN HENN: Thank you. Last	10	(Inaudible colloquy.)
11	comments or questions or before I call the vote?	11	Okay, thank you for that clarification.
12	Hearing none, Ms. Gover, may we have a rollcall	12	Dr. Hager moves to add, modify BCPS BOE
13	vote please?		appointments in 2022 to be only two years instead
14	MS. GOVER: Ms. Causey?		of four, one time only, to get the BOE on a
15	MS. CAUSEY: Abstain.		staggered two-year schedule of introducing new
16	MS. GOVER: Ms. Mack?		members and avoid possible full turnover of the
17	MS. MACK: No.		Board on a four-year cycle, to the legislative
18	MS. GOVER: Mr. McMillion?		priorities for 2022. Is there a second?
19	MR. MCMILLION: No.		Mr. McMillion, thank you for the second.
20	MS. GOVER: Mr. Thomas?		Comments, questions, discussion? Ms. Causey?
21	MR. THOMAS: Yes.	21	MS. CAUSEY: Thank you. I thank
			· · · · · · · · · · · · · · · · · · ·

Page 170 Page 172 Dr. Hager for making that motion. I certainly consequence is that the law limits members, has <sup>2</sup> support the concept of the full Board not being term limits for members, so those members that <sup>3</sup> in danger of a whole transition. I will say as a would be affected by this, their terms would be 4 board member that was on the Board before elected 4 cut short and a consequence would be they would <sup>5</sup> and the nominating committee, or the nominating not allowed to serve out their full term and 6 commission was selected to appoint three 6 would not be allowed to add a term because it candidates to the governor, it was concerning would count as a full term. So that's my only what was going to happen, and in fact from the concern and why I wouldn't support this without a prior board to the newly hybrid elected and subsequent change to the term limits law, and appointed board members, there were four board associated with it. 11 DR. HAGER: I will just say that these members that were retained out of 12, so there is the possibility of significant turnover, so I people haven't been appointed yet, so they would will support that. go into it knowing it would be a two-year term 14 CHAIRWOMAN HENN: Thank you. And essential. I understand what you're saying, if 15 Ms. Mack, and then I'd like to speak to the that helps, thank you. 16 16 motion. CHAIRWOMAN HENN: Mr. Kuehn? 17 17 MS. MACK: I just want a clarification. MR. KUEHN: I just was going to say what So prior to the hybrid board, was there ever a she said, that it's not going to affect anyone time when there was a complete turnover, or were 19 without them knowing it. Two years is a great 20 idea. people appointed for multiple years and there 21 just was never a turnover? Is this only created CHAIRWOMAN HENN: Are you volunteering, Page 171 Page 173 Mr. Kuehn? Thank you. Other discussion from because this is a hybrid board who, this goes on board members who have not spoken? And an election cycle? CHAIRWOMAN HENN: This was done Ms. Causey, have you spoken? No. Ms. Causey? previously -- I can speak to this at this time. 4 MS. CAUSEY: My opinion is that <sup>5</sup> This was done previously. In fact I was affected currently the law is there's three terms that a 6 by it as well as another member. Prior to being board member can serve, so if a board member is <sup>7</sup> elected to this Board, when I was appointed, willing to apply under this scenario, would have first a two-year term, they could then another board member, the legislature did this, they put this into effect. My term was cut short subsequently have another four-year term and by two years so that the full board, the opposite another four-year term, so there's lots of time to serve, and I would encourage people to really wad done, so that the full board would turn over at the same time. The other board members' term think about it, because it's a very important was cut short by one year, again, to get us all 13 role. on the same cycle. So it was done once 14 CHAIRWOMAN HENN: Thank you for that. Okay. There is a motion and a second, and previously to get us all on the same cycle. Prior to that, terms were staggered so it was not Ms. Gover, could you please call the vote? 17 a full turnover. 17 MS. GOVER: Ms. Causey? 18 18 MS. CAUSEY: Yes. MS. MACK: Thank you. CHAIRWOMAN HENN: Which ties into my 19 MS. GOVER: Ms. Mack? comment, which is I support the intention of this 20 MS. MACK: Yes. motion completely. I think it's, an unintended 21 MS. GOVER: Mr. McMillion?

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1	MR. MCMILLION: Yes.	1	Page 176 CHAIRWOMAN HENN: Yes.
2	MS. GOVER: Ms. Pasteur?	2	MS. GOVER: Thank you.
3	VICE CHAIR PASTEUR: Abstain.	3	CHAIRWOMAN HENN: And that motion
4	MS. GOVER: Mr. Thomas?	4	carries. Thank you, Ms. Pasteur, and thank you,
5	MR. THOMAS: Yes.	5	board members.
6	MS. GOVER: Mr. Offerman?	6	VICE CHAIR PASTEUR: Thank you.
7	MR. OFFERMAN: Abstain.	7	CHAIRWOMAN HENN: The next item on the
8	MS. GOVER: Dr. Hager?	8	agenda is the report on the proposed FY-2023
9	DR. HAGER: Yes.		county capital budget and for that I call on
10	MS. GOVER: Mr. Kuehn?	10	Mr. Dixit. Good evening.
11	MR. KUEHN: Yes.	11	MR. DIXIT: Good evening. Good evening,
12	MS. GOVER: Ms. Henn?	12	Chair Henn, Vice Chair Pasteur, Dr. Williams and
13	CHAIRWOMAN HENN: Yes. That motion		members of the Board. Congratulations to both of
14	carries?		you on your election.
15	MS. GOVER: Yes.	15	Tonight we are here to present our
16	CHAIRWOMAN HENN: Thank you, the motion	16	county capital plan. As you know, the school
17	carries. Thank you, Dr. Hager.		construction in the state of Maryland is funded
18	Ms. Pasteur, did you have anything else?		by the state and county. The state has an annual
19	VICE CHAIR PASTEUR: I'd now like to		cycle and the county has one cycle every other
20	move that the 2022 legislative priorities be		year, so it's a two-year cycle. The plan that we
21	accepted as amended.		are presenting to you, just the first slide for
1	Page 175		Page 177
2	MS. MACK: Second, Mack.		the future, so this is from the Compass, Our
3	CHAIRWOMAN HENN: Thank you, we have a		Pathway to Excellence, the capital plan focuses
	motion and a second. Is there any discussion?		on Area 5, which is operational excellence, and
4 5	Hearing none, may we have a rollcall vote please?	5	the key initiative is improve school facilities,
6	MS. GOVER: Ms. Causey?		and maintain schools in a state of good repair.
7	MS. CAUSEY: Yes.	7	Next slide please.
	MS. GOVER: Ms. Mack?		So this document is the county capital
8 9	MS. MACK: Yes.		budget that was approved last year, so this is a
10	MS. GOVER: Mr. McMillion?		reference document for you so that you know what
	MR. MCMILLION: Yes.		changes have had have been made and why.
11	MS. GOVER: Ms. Pasteur?	11	So the changes that we have made in this
12	VICE CHAIR PASTEUR: Yes.		is that major projects that have been removed
13	MS. GOVER: Mr. Thomas?		included Northeast Area Elementary School, Red
14	MR. THOMAS: Yes.		House Run Elementary School, Bedford Elementary
15	MS. GOVER: Mr. Offerman?		School, Summit Park, Northeast Middle School,
16	MR. OFFERMAN: Yes.		Pine Grove Middle School, and systemic projects
17	MS. GOVER: Dr. Hager?		that were funded. The reason for removing those
18	DR. HAGER: Yes.		projects is that they have been fully funded.
19	MS. GOVER: Mr. Kuehn?	19	So the next slide is the program for
20	MR. KUEHN: Yes.		FY-2023, which has the same priorities the Board
21	MS. GOVER: Ms. Henn?	21	had approved for the state capital plan. For the

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for that.

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ease of understanding, I will highlight the changes for you, so the first change that you see here in the next slide please -- the next one <sup>4</sup> is that Scotts Branch has been revised to a replacement school. In the last submission it was included as a renovation and addition. During the design process and the feasibility study, county agreed to fund \$5,361,000 at this stage; remember, this is still subject to approval by the county council and county <sup>11</sup> executive, but in our preliminary conversations

The next change, next slide please, is the request for construction funding of the Dundalk High School addition that has already been approved, and this is consistent with MYIPAS recommendation. Next slide please.

12 they have agreed to fund this and we are thankful

19 The two projects that you remember were the studies for the northeast area and southeast area to address the overcrowding of high schools.

and what we have here is preliminary design funds, so in the past approval was for the feasibility study, which is being done right now, so this request is to fund design after the study is completed.

The next slide is the design funding requested for Towson High School and Dulaney High School. So the Board had approved replacement of those two schools and this request is that whatever comes out of the request for funding those two schools, these are the amounts for design if and when we are ready to design those schools. Next slide please.

14 This is a new item to address an educational enhancement need in the northwest area of the county. As you heard some of these 17 things today, the northwest area of the county, 18 the CTE program that is needed in that area, so <sup>19</sup> this request is for conducting a preliminary study similar to what we are doing for the northeast area and southeast area schools.

The next slide shows the projects, and

this is a good news story so I want to highlight

that. The Board had approved these projects

shaded green in your spreadsheet there, that were

requested as systemic projects. They have been approved as healthy schools under the Healthy

School grant program, so this is a \$24 million

Christmas gift in advance, so that they're

already funded now and we can start design and

build those systemic projects. These projects

will be removed from the request that comes to

you for state submission in the August-September

cycle. These healthy school facilities projects

include Milford Mill Academy boiler replacement,

Church Lane Elementary School roof replacement,

16 Battle Monument Elementary School roof

replacement, Deer Park Middle School roof

replacement, Essex Elementary School chiller

replacement, Martin Boulevard Elementary School

chiller replacement, Ridge Ruxton chiller

replacement, Pine Grove Elementary School

Page 179 mechanical upgrade and roof replacement,

Pikesville Middle School chiller replacement,

Randallstown High School roof replacement,

Chesapeake Terrace Elementary School chiller

replacement, New Towson Elementary School chiller

replacement, Charlesmont Elementary School roof

replacement, Southwest Academy roof replacement,

and Logan Elementary School chiller replacement.

These projects have been identified in MYIPAS as

projects that need replacement, so all of these

requests that you are seeing is consistent with

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MYIPAS recommendations.

I wanted to give you a little bit about 14 the schedule. So the schedule is, today we are introducing this request new. You can submit your questions and there will be a work session in the January 3rd meeting, all of the questions you have you can submit -- okay, we're there now, thank you.

And then on January 25th we will request your approval, then it will be presented to

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**Proceedings Baltimore County Board of Education Meeting** Page 182 Page 184 County Planning Board in February, and then be Compass, Our Strategic Plan, which identifies the <sup>2</sup> reviewed by county agencies in February and March <sup>2</sup> five priorities. Highlighted here on the slide <sup>3</sup> of '22, and county presents proposed budget to are the two main areas of focus in the <sup>4</sup> county council in April of 2022. County council operational efficiency review report. Our <sup>5</sup> has public hearing in April of 2022. County primary focus is on learning, accountability and <sup>6</sup> council has budget work session in May of 2022. results, the report asserts the implementation of And county council adopts FY-23 county capital recommended efficiencies will head operational budget in June. So this is a quick summary. We excellence, better serve schools and result in request you to submit your questions as soon as improved academic outcomes for students. Next 10 you can and no later than January 7th so that we slide. 11 can provide responses to you. Any questions can Does anybody know which school is be submitted to the superintendent's office. represented on the slide? Ah, testing me, very 13 With that I conclude my presentation for good. I love this slide. As a part of our today and I will be glad to answer questions in effort to recover, rebuild and heal, we must 15 the next meeting. acknowledge our current state, continue the 16 CHAIRWOMAN HENN: Thank you, Mr. Dixit. 16 dialogue about our path forward, and 17 MR. DIXIT: Thank you. collaboratively create the climate and conditions 18 18 DR. WILLIAMS: Yes, Ms. Gover requested necessary for collective healing. 19 19 it. Since my last report, my team and I 20 20 CHAIRWOMAN HENN: All right. The next continue to meet with principals, visit schools, speak with staff and engage with union item on the agenda is an update on the efficiency Page 183 Page 185 and effectiveness review, and for that I call on leadership. Additionally, all workgroups Dr. Williams. continue to meet and analyze implementation of 3 DR. WILLIAMS: So good evening, the efficiency review recommendations. 42 everyone, Board Chair Henn, Vice Chair Pasteur meetings have been held to date. To provide an <sup>5</sup> and members of the Board. Tonight I present update on the progress and process, Dr. Yarbrough, Myriam Yarbrough will lead us

6 update number four of a clear path forward, our system plan to address needs outlined in the <sup>8</sup> Public Works operational efficiency review. Our plan is aligned with the Blueprint for Maryland's <sup>10</sup> Future with the goal of positioning Baltimore County Public Schools as a premier school system. 12 My goal continues, to provide an update on our progress with respect to assessing, adopting and <sup>14</sup> implementing recommendations outlined in the 15 759-page report. We will continue to update the

<sup>16</sup> Board, our community and Team BCPS during this

time of change. Our partnership is critical to

insuring high quality service to the students,

staff and families of Baltimore County Public

So I always like to begin with the

through the next few slides. Dr. Yarbrough. 8 DR. YARBROUGH: Thank you, Dr. Williams. Good evening, Board Chair Henn, Vice Chair Pasteur and members of the Board. The Division of Organizational Effectiveness is tasked with providing a balanced and studied approach to the implementation of the recommendations provided by <sup>14</sup> Public Works LLC in the efficiency review report. As identified by Dr. Williams, the goal in this process is to insure that all voices are heard 17 and recommendations are reviewed through multiple 18 lenses. 19 We have created a web page that members of the public can use to access artifacts related

to system review and implementation. It contains 2201 Old Court Road, Baltimore, MD 21208 Facsimile (410) 821-4889 www.crcsalomon.com - info@crcsalomon.com Page: 47 (182 - 185)

Schools. Next slide please.

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links to agendas and action items for all chapter

- division workgroups, the Blueprint review team,
- <sup>3</sup> and the multistakeholder workgroup.
- <sup>4</sup> Additionally, superintendent efficiency review
- <sup>5</sup> updates and related communications are archived
- 6 on this page. It is dynamic and will continue to
- <sup>7</sup> change as materials and artifacts become
- <sup>8</sup> available. Next slide please.

Next one. Thank you. This slide shows
the three types of groups that are involved in
reviewing and assessing the recommendations in
each chapter, division workgroups, Blueprint
review team and the stakeholder work groups.

Next slide please.

The guiding question for division
workgroup is can we implement the recommendation
as written. The options are yes, which prompts
them to identify next steps and a timeline; yes
with modification, which would necessitate
identification of the specific modification, next
steps and a timeline; or no, with rationale and

supporting evidence. Next slide please.

Division workgroups are organized by

chapter as depicted in this slide. They have
each held four to five meetings for a total of 34

divisional workgroup meetings to date. 129
recommendations have been reviewed; 65 have moved
forward as written, 38 have moved forward with
modifications. To date the workgroups have
rejected two recommendations. Next slide.

The Blueprint review team is solely
focused on recommendations related to the
Blueprint for Maryland's Future. If a
recommendation is given alignment, it moves
forward to the stakeholder workgroup. If it is
not, it is returned to the division workgroup
with feedback and suggested revisions. They have
held four meetings and reviewed 40
recommendations. To date, all recommendations
have been approved and moved forward to the
stakeholder workgroup for consideration. Next

Our stakeholder workgroup members are

charged with evaluating the end user experience.

3 Decommondations identified as aligned with needs

Recommendations identified as aligned with needs

for Team BCPS move forward to be included in the

comprehensive report. Missed opportunities are

<sup>6</sup> returned to the division workgroup for refinement

or additional context as appropriate. They have

8 met four times and reviewed 22 recommendations.

<sup>9</sup> They have moved 17 recommendations forward and

identified five recommendation as having missed opportunities for the division workgroup to

opportunities for the division workgroup to 12 review.

The timeline for all workgroups to

complete their review is based on the rates at which team members are able to analyze and

reconcile report findings. The internal audit

<sup>17</sup> division workgroup has completed their meetings

and in alignment with the published process, the

recommendations will be presented to the internal

<sup>20</sup> audit committee at the January 12th meeting for

next steps. We anticipate that the majority of

workgroups will complete their review by early spring.

At this time I turn it back over to Dr. Williams.

DR. WILLIAMS: Next slide please. So last month we shared our progress in resolving payroll, certification and benefit concerns from TABCO. Tonight I want to provide an update on our progress in the area of payroll. 167 items were received; to date 73 have been resolved completely, with an additional 31 in process. Payroll continues to work collaboratively with human resources to resolve concerns and will continue moving through the remaining of this list as expeditiously as possible.

Certification, 247 certification issues were moved forward. They all have been researched and those teachers contacted with the solution, excuse me, resolution and/or next steps. The certification team will continue to work directly with teachers requiring followup.

slide please.

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<sup>2</sup> identified issues to date. And benefits, 32 benefit issues were received. 72 percent have

The team has resolved 61 percent of the

<sup>4</sup> been completed resolved, to date nine items

remain. With the goal of resolving the remaining 6 items by the end of the calendar year as a

priority, our staff continues to work tirelessly in partnership with our vendor, CGI, to increase

technological efficiencies. We've also

communicated with the county government about

additional support and will continue to work

together to resolve outstanding items as soon as

possible. Next slide.

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The efficiency report recommends the development and implementation of a written strategic communication plan that enhances transparency. As part of an in depth review of systems communications methods, the communications team will launch a survey for all members of Team BCPS to assess current

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shared tomorrow, Wednesday, December 22nd, and the window will remain open until mid January. The data will be used to create a plan that

communication tools. The survey link will be

addresses identified gaps. Next slide. Our current staffing challenge is filling vacancies. We are experiencing a nationwide shortage of employes, particularly in transportation and teaching. Using ESRA funds, we allocated additional English and math teachers for all secondary schools to reduce class size

and supported accelerated learning. However, 12 many of these positions remain unfilled.

13 I also have increased staffing for paraprofessionals at elementary school levels to support small group instruction during the 16 implementation of the additional 15 minutes of 17 class time.

Our human resources team has hosted 96, <sup>19</sup> I will say it again, 96 virtual and face-to-face recruitment efforts since July 1 of 2021. 58 of these events were focused on teachers while 38 targeted business services. We have hired 1,239

employees as a result of these efforts, including

721 new teachers. We are hopeful that we will be

able to hire additional staff among the December college graduates.

We also have worked to streamline our hiring process internally. The Division of Human Resources has reduced barriers to preemployment, medical requirements and background checks. The division is exploring additional efficiencies.

Additionally, we will continue to respond to the substitute crisis in a variety of ways, including

deploying central office staff to support

classrooms, provide recruitment and retention bonuses, and exploring the use of a temporary

16 teacher substitute agency to fill gaps as a

short-term solution. Next slide.

Last week during three online events, BCPS leaders and Baltimore County Police officials discussed the schools' safety initiatives and addressed questions from parents

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and community members. The sessions focused on three geographic zones of the school system and

can be viewed on line. A frequently asked

questions at issue document will be posted on <sup>5</sup> line in the upcoming weeks. During the town hall

meetings, we emphasized that while BCPS staff has

diligently implemented practices that promote

social and emotional wellness, chronic disruption

and threatening behavior that causes imminent

harm are not acceptable and will not be

tolerated. Steps to insure school safety fall in

three categories, community, resources and

13 accountability.

> Community, last week town halls built on systemic or systemwide conversations in October, and led to ongoing and upcoming work with the county PTSA leadership, teachers and student leaders, school staff and neighboring school district leaders to problem solve.

In terms of resource, BCPS is committed to deploying resources to proactively manage

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student behavior through lessons that equip <sup>2</sup> students with social emotional skills, parent tools through Parent University, and a new 4 staffing model that assigns staff to high need areas.

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6 And lastly in the area of accountability, when efforts to insure restored community are unsuccessful, school leaders are empowered to take steps to preserve teaching and learning. Principals have the authority to use <sup>11</sup> all tools, including bus suspension, short-term suspension, long-term referral for board suspension, virtual and in-person learning alternatives to insure a safe environment for all students. Additionally, school support teams will hold staff focus groups to address 16 identified barriers.

18 I've shared before, there are no easy answers. However, we remain committed to working with all members of Team BCPS to tackle these issues. Next slide.

So, the sharp increase to positive cases, rapid spread of COVID-19 across the county, state and country is deeply concerning, and I know many of you are worried about what it <sup>5</sup> means for our school system and our efforts to 6 keep our school buildings open and provide <sup>7</sup> in-person learning for our students five days a week. I want to be clear, that health and safety of the Baltimore County Public Schools community <sup>10</sup> remains our top priority. We know that for most of our students, their academic and social emotional needs are best met when they are in person.

As a result of our comprehensive COVID 15 health and safety practices, we can and will maintain in-person learning five days a week for all students. However, we cannot ignore the rising number of positive COVID-19 cases in <sup>19</sup> Baltimore County, which has led to an increased number of cases in our schools in recent weeks. We will implement the following measures

Page 196 immediately to insure we can continue to keep our buildings open.

All in-person before and after school

nonathletic extracurricular activities are suspended from Wednesday, December 22nd, through <sup>6</sup> Friday, January 7th. Schools are encouraged to transition to virtual meetings if possible. Athletic practices and games may continue as scheduled given that student athletes are required to provide proof of vaccination or participate in weekly testing as a condition for 12 participation.

All grades -- excuse me -- all games during the winter break, December 23rd through January 2nd are cancelled. Optional masked practices are allowed. If a team has three or more positive, active positive COVID-19 cases, team activities will be paused for 14 days. We want to remind all members of the community attending our games that masks are always required.

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The team and I recognize that all extracurricular activities are important to our students and communities. We will consult with health professionals to explore options that allow these activities to safely continue.

In cases where the Baltimore County <sup>7</sup> Department of Health identifies an outbreak and 8 there is concern about increased spread of 9 COVID-19 in a specific school, BCPS will work with health officials to determine the next steps in accordance with the BCPS response to shifting metrics.

The info-graphic picture on this slide has been shared with Team BCPS and can be found on our website. It depicts the decision-making structure for responding to COVID-19 cases. 17 System responses range from the exclusion of impacted individuals to groups and communities. 19 Of note, it is that our response to each scenario begins with a consultation with health experts. BCPS will only close all schools and move to a

**Baltimore County Board of Education Meeting** Page 200 Page 198 districtwide virtual instruction if required to where the workgroups are with --2 do so by local and/or state government officials. DR. YARBROUGH: So the workgroups began The district will continue, the system will with tier one recommendations for all workgroups. <sup>4</sup> continue to work closely with Baltimore County <sup>4</sup> If you go to our website, you will see where <sup>5</sup> Department of Health to monitor cases in our <sup>5</sup> they've landed on every single workgroup. Some 6 schools. We will provide an update on our 6 workgroups are now in tier two, and then for the efforts by Thursday, December 30th of 2021. Last Division 3.A, which is the internal audit 8 slide. committee, they've actually finished all of the 9 We will continue to update the Board, workgroup. So it's very specific to which our community and Team BCPS during these chapter we're speaking of, and we do have a challenging times. As we come up on the break, I tracking sheet where the timeline is included as 12 well. want to wish everyone a restful holiday filled 13 with joy and peace with family and friends, and a MS. CAUSEY: And that's posted on the Happy New Year, so thank you so much for your 14 website? 15 continued support and engagement in this work. DR. YARBROUGH: The recommendation for 16 16 CHAIRWOMAN HENN: Thank you, each division and the action minutes is where you 17 will find that. Dr. Williams. At this point we'll open it up for 18 18 questions or discussion. Board members? MS. CAUSEY: Okay, thank you. So is 19 Mrs. Causey? 19 there a table for all of them, or do you have to go through all the different workgroups? 20 MS. CAUSEY: Thank you, Madam Chair. 21 DR. YARBROUGH: They are all separate, Thank you, Dr. Yarbrough, for your presentation. Page 201 Page 199 For the efficiency review update, are all of the they're by workgroup, by chapter. 2 MS. CAUSEY: Okay. It may be helpful recommendations that are being evaluated for the Board to understand which evaluations are currently tier one? DR. YARBROUGH: Our groups started with impacted by the budget. <sup>5</sup> tier one and depending on where they are in their DR. WILLIAMS: Well, keep in mind, I meeting cycle they might be evaluating tier two will be presenting the budget and in that budget <sup>7</sup> and in our work sessions we'll be having at this point. 8 conversation. For those, I think I said this MS. CAUSEY: Okay, and is there a report or a status of the recommendation evaluations before, for those who attended the two-by-two, I relative to Public Works' recommended talked about the themes, I talked about how it 11 implementation timeline? was related with the Blueprint, as well as the 12 DR. YARBROUGH: Can you ask me that efficiency, those were the three things that I 13 13 question one more time? presented during the two-by-two. MS. CAUSEY: You mentioned that the goal 14 So as you're referencing if there's 15 is to have the recommendations evaluated by the budget implication, remember, the report came out spring, but we're involved in the operating at the beginning of September with a suggested budget cycle now, so those recommendations that 17 timeline. Of the 759 pages, we had to take that 17

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were tier one that would impact the operating

their recommendation was to implement them with

this budget cycle, so I just wanted to understand

<sup>19</sup> budget, Public Works requested that they be,

and make it our own, and we developed these

workgroups with our partners, which were the

they be a part of some of these decisions as we

unions, they wanted to be, and I support that

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MS. CAUSEY: Thank you for that, and I certainly also support the collaboration with our bargaining units. Thank you.

CHAIRWOMAN HENN: Thank you. Other questions from board members? Dr. Hager?

DR. HAGER: Just a few quick questions. The constituents, so I'm on the website now, the workgroup members, like for example human resources, they're all employees of BCPS, is that right, and then there's a separate stakeholder group?

15 DR. YARBROUGH: So there are three 16 groups. The first group, the division workgroup, you have employees but you also have employees that are not in the division, so that's where you 19 have all of our union partners.

20 DR. HAGER: Got you, and then the stakeholder workgroup is just one workgroup that

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goes through all the different recommendations; is that correct?

DR. YARBROUGH: That's correct.

DR. HAGER: Okay, thank you for sharing <sup>5</sup> that information. We do not have that Power 6 Point either in BoardDocs, it was kind of hard to follow along since we didn't have it.

And then for the COVID updates, I just wanted to clarify. Did you say there would be an update on December 30th that you will be sharing with the community?

DR. WILLIAMS: Yes, that's the goal.

DR. HAGER: Okay, thank you.

CHAIRWOMAN HENN: Thank you. I just <sup>15</sup> have a quick question, Dr. Williams, regarding the COVID update status and our response. With regards to extracurriculars and the suspension of 18 those, have we consulted health experts regarding the ability of those groups to provide proof of vaccination or test weekly like we've done for our student athletes that would allow them to

meet weekly with our COVID task force as well as our health professionals, and we're going to talk about what potential options we may be able to put in place for extracurriculars, that was one of the bullets in that chain.

CHAIRWOMAN HENN: Terrific, thank you. If the Board could be provided an update as that progresses, that would be helpful, thank you.

11 Any other board members with questions or comments? No? Mrs. Causey?

13 MS. CAUSEY: Thank you. Two quick questions. Dovetailing with Ms. Henn, what is the status of the state test to stay program, or is it a federal test to stay program and funding comes through the state, where students, where individual school districts can utilize funds to test a greater number of students in order to make sure that they're negative, whether it's for sports or whether it's for cohorts in classrooms

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where there may be high community transmission and schools are trying to be more proactive to prevent cases, or to identify cases?

DR. WILLIAMS: Dr. Yarbrough or Dr. Zarchin, about the test to stay?

DR. ZARCHIN: Good evening.

CHAIRWOMAN HENN: Good evening.

DR. YARBROUGH: So the test to stay is something we are working on now. One of the challenges we're having are getting the test units. We have requested more, we're hoping they come in but that is kind of where we are right now. We do have some that are being used in schools, but we do not have enough at this time.

MS. CAUSEY: Okay, thank you. Because as we've seen from the performance metrics, and also what we're hearing about social emotional, excuse me, state of our students and staff, that staying in person is a high priority, and I know you agree, so I appreciate that.

The last question I had was related to

Page 206 Page 208 1 communication with area advisory councils, but CHAIRMAN HENN: Sure, go ahead, thank 2 that can be addressed down the road. you. 3 CHAIRWOMAN HENN: Thank you, MR. MCMILLION: Okay. So the building contracts meeting, the next meeting is Monday, Mrs. Causey. MR. KUEHN: Dr. Zarchin, please don't January 10th at five o'clock. And will you go leave. So I understand, it's all over the news back around for agenda items? that President Biden was going to make an CHAIRWOMAN HENN: Yes, I will, thank 8 announcement about 500 million tests being you. distributed across the entire country, so I 9 MR. MCMILLION: Thank you. 10 understand that there's a challenge getting these CHAIRWOMAN HENN: Let's, the next tests now. If we haven't received tests yet, and meeting is me. The next budget committee meeting <sup>12</sup> I'm guessing we ordered a bunch of them, do we is January 5th, '22, and that's the only update I 13 foresee the federal government jumping in line have. 14 ahead of our orders, or how do we, what do we Curriculum committee, Ms. Pasteur? 15 expect, I guess is my question. VICE CHAIR PASTEUR: No news from 16 DR. ZARCHIN: We're hoping it's a lag 16 curriculum updates. 17 and there will be additional test kits available. CHAIRWOMAN HENN: Okay, thank you. We requested a thousand test units per week, we Equity committee, Dr. Hager? received just over 400 from the state, and that DR. HAGER: We met recently and 20 wasn't a weekly allotment, that's what they had. January 20th is our next meeting. Thank you. 21 21 So we will continue to request more, we put in CHAIRWOMAN HENN: Sure, thank you. Page 207 Page 209 another request today, we're hoping the supply Legislative and governmental relations committee, will increase. The demand is certainly there Ms. Pasteur? 3 3 right now. VICE CHAIR PASTEUR: Absolutely no 4 CHAIRWOMAN HENN: Dr. Williams, did you 4 updates. 5 CHAIRWOMAN HENN: Policy review want to speak? 6 DR. WILLIAMS: I just wanted to thank committee, Mr. Offerman? Dr. Zarchin and Dr. Yarbrough for their 7 MR. OFFERMAN: No updates. 8 responses. CHAIRWOMAN HENN: We do have new 9 CHAIRWOMAN HENN: Thank you. The next committee assignments and chairs that have been or will be soon published on the website. Those item on the agenda is information items, which include the financial report for the month ending will take effect beginning with our January October, 2021; the third party billing annual meeting, so I thank our new committee chairs and report 2020-2021; and the MBE/SBE 2020-2021. 13 committee members for their willingness to serve 14 The next item on the agenda is board on those committees, so thank you. committee updates, and we'll start with audit 15 Next I will go around -- actually, if I 16 committee. Mr. McMillion? could get a show of hands if you have any agenda 17 MR. MCMILLION: I don't have anything to 17 items to add, future agenda items. Mr. McMillion? report other than our next meeting is Wednesday, 18 19 19 January 12th at 4:30. MR. MCMILLION: I would like to see 20 Would you like me to do building and transportation back on the agenda for an update, contracts while I'm here? and I've mentioned at the last two meetings, but

Page 210 Page 212 I would like to discuss moving the meetings of something we heard on the area advisory around to different areas in the Baltimore County council meetings, which was that there may be Public Schools to give people in these other different standards in place for National Honor <sup>4</sup> areas the opportunity to attend that haven't Society criteria, and so in that is if case, attended, and maybe never attended ever, but I given that that is something that's thought of as 6 think we need the opportunity to get out there a very high profile club, looking into that. and see some other parts of the county. Thank CHAIRWOMAN HENN: Thank you. Hearing no 8 you. other agenda items, the item on the agenda is 9 CHAIRWOMAN HENN: Thank you. Other announcements. The Board's next meeting will be board members calling for agenda items? held on Tuesday, January 11, 2022 at 6:30 p.m. 11 11 Mrs. Causey? The Board will hold its public hearing 12 MS. CAUSEY: Thank you, Madam Chair. on the FY-2023 operating budget on Tuesday, January 18th, 2022 at six p.m. The meeting will First I wanted to appreciate report from the board chair that was included in the weekly be held virtually and preregistration will be required to sign up to speak. More information update for board members on prior board member may be found on the Board's participation by the 16 agenda items and the status of them. I would request staff review meetings, because I believe public website with a special link to register to 18 that there were more requests that have been made speak virtually. 19 over the past 12 months. I'd like to wish everyone the warmest 20 I would like to see transportation, I and happiest and safest of holidays. Please enjoy your holidays and have a very Happy new would like to see a review of implementation of Page 211 Page 213 the high school study evaluation process, and a Year. Thank you for joining us tonight, the meeting is now adjourned. review of utilizing semester classes. We are 3 going to be in recovery again next year and I (Meeting adjourned.) think it's important that we do everything we can 4 <sup>5</sup> to evaluate what's best. Also to evaluate what 5 6 6 is happening with extracurriculars at all schools, that's an important part of positive 8 social emotional development for our students and engagement and connectedness, which all helps 9 <sup>10</sup> their emotional and mental health. I'd also like 10 11 to see the grading and reporting information that 12 was requested at least this summer, which is 13 which high schools are using low score versus -excuse me, the 50 to 100 grading scale versus the 14 zero to 100 grading scale, and an evaluation of 15 the attendance policy and its possible impact on 16 17 academic achievement by the attendance standards 17 18 not being as rigorous as they were previously. 19 CHAIRWOMAN HENN: Thank you, 19 20 Mrs. Causey. Anyone else? Dr. Hager? 21 DR. HAGER: Hearing that made me think

1	STATE OF MARYLAND.	
	BALTIMORE COUNTY: SS	
3		
4	I, Paul A. Gasparotti, a Notary Public in and	
5	for the State of Maryland, Baltimore County, do	
	hereby certify that the foregoing is a true and	
	accurate transcription of the recording to the	
	best of my ability.	
9	I further certify that I am not of counsel to	
10	any of the parties nor in any way interested in	
11	the outcome of these proceedings.	
12	As witness, my hand and notarial seal this 3rd	
13	day of January, 2022.	
14		
15		
16	Paul A. Gasparotti	
17		
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