1	BOARD OF EDUCATION
2	BALTIMORE COUNTY
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7	PUBLIC BOARD MEETING
8	WORK SESSION, FY-2023 CAPITAL BUDGET (Part 1)
9	HYBRID VIA MICROSOFT TEAMS
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12	AUGUST 24, 2021
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20	Transcribed by:
21	Paul A. Gasparotti

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1	BOARD MEMBERS:	1	PROCEEDINGS
2		2	CHAIRWOMAN SCOTT: Good afternoon, this
3	Makeda Scott, Board Chair		is Chairwoman Makeda Scott. I call to order the
4	Julie C. Henn, Vice Chair		meeting of the Board of Education of Baltimore
5	Kathleen Causey		County for ruesday, riagast 2 fm, 2021. Tims
6	Moalie S. Jose		evening's Board of Education meeting is being
7	Erin R. Hager		held in person and by phone by board members
8	Russell T. Kuehn		streaming live through Microsoft Teams, and
9	Lisa A. Mack		broadcast on BCPS TV, Comcast Infinity Channel
10	Rodney R. McMillion		73, Verizon FiOS Channel 34. In order to
11	John H. Offerman, Jr.		efficiently conduct this meeting all voting items
12	Cheryl E. Pasteur		this evening will be done by rollcall vote.
13	Lily P. Rowe	13	The first item of this afternoon's
14	Christian Thomas, Student Member		inceeding from rotal to rive p.m. is part one of the
15		15	work session on the fiscal year 2023 state
16		16	budget, excuse me, state capital budget request,
17		17	and for that I call on Dr. Scriven, Mr. Dixit and
18		18	Mr. Sarris. Thank you.
19		19	DR. SCRIVEN: So good afternoon, Madam
20		20	Chair, Dr. Williams and members of the Board both
21		21	here in person and virtually. Today we are here
1	INDEX	1	to conduct our work session with respect to the
2	Call to Order4	2	2023 capital budget. I'm joined today by
3	Work Session, FY-2023 Capital Budget 4	3	Mr. Pete Dixit, our executive director over
4	Adjournment	4	facilities and procedures, planning, and we have
5	3	5	received a litany of questions that we have
6		6	responded, which I do believe you all have copies
7		7	of those. At this point we are prepared to
8		8	respond or review or clarify any questions that
9		9	you may have based on the responses that we
10		10	provided and if able, we are willing to stand for
11		11	any additional questions that you may have.
12		12	So Madam Chair, I will turn it over to
13		13	you for your facilitation and we're ready to
14		14	proceed.
15		15	CHAIRWOMAN SCOTT: Great, thank you. So
16		16	I would ask board members, those who are in
17		17	person just to hold up this little red item right
18		18	here so that I can properly recognize each of
19		19	you, and on the phone, Mr. Kuehn and Ms. Henn, I
20			guess you will just have to vocalize to let me
21			know if you'd like to ask questions. It looks

Page 6 Page 8 like our first question is from Mr. Offerman. \$60,000, or why would I say that at this point? 2 MR. OFFERMAN: Yes. Mr. Dixit, I think MR. DIXIT: It's hard to say at this it would be proper to ask, it's about Towson High point, I wouldn't want to mislead anybody. If ⁴ School, okay? If we're going to do a, what would you look at the feasibility numbers that have the cost be of building a 600-feet addition as been shared that's a lot higher than the number well as the full renovation, compared to expected 6 that I just gave you, and part of the reason is that in renovation we find creative ways of costs of building a new building? 8 reducing costs, but we find more of that when we MR. DIXIT: So thank you for your question. We do not have a cost estimate of the get into design. 10 building that has not been designed, but I can MR. OFFERMAN: Thank you. 11 share with you some of the costs that we incurred CHAIRWOMAN SCOTT: Thank you. Ms. Mack? for similar projects in the past. 12 MS. MACK: Thank you, Ms. Scott. 13 13 Mr. Dixit, I have the feasibility study here. To MR. OFFERMAN: Okay. MR. DIXIT: And all projects are unique, the point that Mr. Offerman was making, when I -they have different requirements, so the and I'm talking about Towson right now. So when I compare the three options, the first bullet 16 renovations that we have done, renovations and under each one of the options says total building additions, they have been, the construction costs after renovation and it provides a square have been around \$50, \$60 million, and the project costs have been around \$70, \$75 million. footage, and in every case the square footage ²⁰ So that's a good estimate but that's not really stays the same, 279,409 square feet. 21 21 the cost for Towson because we have not looked at MR. DIXIT: That's correct. Page 7 Page 9 it, we haven't designed it. MS. MACK: So for the costs that are MR. OFFERMAN: So, am I correct in provided in the feasibility studies, it doesn't saying that based on just the estimates, and I include a 600-feet addition; am I correct? understand this is not specific and correct, we MR. DIXIT: So the feasibility study is ⁵ would be spending \$130 million to both renovate required by state, and when we apply for state funding they ask to do the feasibility study to and put an addition on Towson High School, is ⁷ find out what is the most cost effective option, that approximately correct? 8 MR. DIXIT: So if we are going to build and they want us to compare apples to apples. So a school of that size, a new replacement school, the square footage that you are seeing, that's that costs a lot more, that cost would be around perhaps the square footage that the school is the number that you said. We don't have the eligible for state funding. The square foot that numbers for Towson High so I don't want to happens in the end, it could be more, it could be mislead anybody that I have the cost estimate, less, it depends on the list of the educational but renovation depends on what we find during our programs and the spaces required for that ¹⁵ design and investigation, and past renovations 15 program. have been \$50, \$60 million, that included a lot 16 So in a lot of cases in the past our 17 of work that was needed in the building. team of architects have been able to provide that

MR. OFFERMAN: But, and I don't mean to

stress this, am I correct in saying this, a new

have an additional 600 kids would be, is that

building that would house, that would allow us to

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educational program in lesser space, and that's

MS. MACK: But am I correct in an apples

why you see the cost of the renovation in

addition to be less than that.

Page 10 to apples comparison, the executive summary done ² for Towson High School indicates that the

³ difference between a new Towson High School and a ⁴ renovated Towson High School is \$9,969,477, am I

correct? I mean, I took it right out of the

feasibility study.

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MR. DIXIT: Yes. So in the feasibility study you will also find there a life cycle costing, so the state's requirement is to compare apples to apples, and their other requirement is 11 to do a life cycle costing, and if life cycle ¹² cost is less for a 40-year period, then they do 13 not participate in renovation, and that's where we want the Board to understand what that means, so if you'll allow me a few minutes I'll go over 16 it so that you understand.

MS. MACK: Thank you.

MR. DIXIT: So if you take, and let's get off Towson or Dulaney, let me for the sake of communication simplify that exercise so that you understand why is the feasibility study done and

what are the cost implications.

So if you take a typical school, any school, and let's say the cost is \$120 million a school, \$120 million for that school. Then you ⁵ take the same school and the cost of renovation 6 is about \$60 million. And I'm just totally giving you a hypothetical number so for the sake of record I want to be clear that I'm not talking about any school.

MS. MACK: No, I understand.

MR. DIXIT: So state participation in construction of school is about 61 percent, so ¹³ for the sake of ease and communication, I will round it off to 60 percent. So if you take a \$60 million school with renovation/addition that the state has approved because of the feasibility study, the state share will be \$36 million and county share will be \$24 million.

MS. MACK: Can I clarify that that's on a \$60 million renovation?

MR. DIXIT: That one is \$60 million and

Page 12 you can change the number to any number that you like later on.

3 MS. MACK: So 36 is the state --4 MR. DIXIT: 36 is the state and county is \$24 million.

MS. MACK: Okay.

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MR. DIXIT: The same school if it's brand new and the feasibility study doesn't justify replacement and if it cost \$120 million, which is a reasonable number for any school, then state share will still be what they would have given us for renovation minus the 15 percent penalty, so that number comes down to about \$30 million or \$31 million. The county has to put the rest of the number in, the rest of the amount, which is going to be around \$90 million or \$89.4 million, so the county share has increased by \$65 million for the same school.

If we do it at two schools it will be about \$130, \$120 million. Now this is all county money. Am I communicating to this point?

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MS. MACK: Perfectly, thank you. MR. DIXIT: Okay. I want to go one more

step. So this county money is used to leverage state funding, and the same 60 or 40 percent that

we talked about earlier, this \$120 or \$130

million, or you can reduce it to a hundred

⁷ million if you want to, that is the leveraging

for state funds, so that will mean a net loss of another hundred to \$120 million of state funds

that we cannot get. So also what that means is

there's a loss of \$220 million or \$210 million

12 from our capital program.

Now that's just sucking the oxygen out 14 of the entire capital program, and what that means to the rest of the program is that the same money can be used for the rest of the system, and \$200 million at 50, 60, \$70 million renovations will renew four high schools, or really 20, 30, ¹⁹ 40 systemic projects, or in the case of the MYIPAS study that recommends Sparrows Point and

that recommends the new northeast high school,

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Page 14 that's enough money to take care of both of them.

So a vote in favor of the new school that is not justified by the feasibility study, what voters would be voting for is about the money for Sparrows Point and about the money for 6 the new northeast high school, and I wanted that to be very clear.

MS. MACK: I do have a follow-up question. I spent the afternoon looking at the information I had gathered when I first came to the Board on the state's high school capacity study. What if anything did we do with that information that we paid \$200,000 for?

MR. DIXIT: You mean the Sage study? MS. MACK: The high school capacity study.

MR. DIXIT: That was only information, to my knowledge we did not use it for anything, but I can find out more about it and if we used ²⁰ that, I can share that with you. Now that was ²¹ helpful information. We have done a couple of

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studies in the last five, ten years, the recommendations have been somewhat similar, some were identical. This study is a lot more deeper than, the new study of Cannon Design, this has ⁵ been done for a period of 18 months, 15 months, 6 it has gone into not only capacity, in condition, adequacy and equity and massive public participation. So if we spend that kind of money, I think we should listen to them before we 10 change our decision.

MS. MACK: I just had one more point. I will note that on all seven options there were ¹³ differences on each of the seven options presented by the Sage capacity group, but where 15 there was consistency was that in every option provided, a new school was recommended for 17 Towson.

MR. DIXIT: So, I don't know whether they had the benefit of feasibility study but if we are going to participate in state funding, the feasibility study is a state requirement and I

showed you, shared with you the impact of dollars, not of state dollars, and additional county dollars.

4 MS. MACK: Thank you, Mr. Dixit. 5 MR. DIXIT: Thank you for those questions.

CHAIRWOMAN SCOTT: Thank you. It looks like we have a question from Ms. Jose, then Ms. Pasteur, then Mr. Offerman. Ms. Pasteur's first, oh, I apologize. Ms. Pasteur?

MS. PASTEUR: Thank you. Mr. Dixit, first I need you to repeat something that you said as you were responding to Ms. Mack, because she went on to her next question and what you said about the new northeast high school, that 16 sort of passed very quickly, so will you repeat that? Because I've looked at these numbers and looked at this ad nauseam, and I think that's an important piece, but I want to hear you talk about that. 20

MR. DIXIT: So I'll try, if I miss

Page 17 anything let me know, because I was just going by

my memory. The point I was trying to make just

so that everybody understands, because what I've

heard in this conversation is a lot of passion.

⁵ What I heard is also a lot of misinformation and

mix, so I wanted to take this opportunity to

⁷ clarify. Everybody wants a new school, we want a

new school, facilities folks are the first ones

to want a new school, but there's limited funding

and that funding can only go so far. As I see,

and this is after 52 years of professional

¹² experience, that this is a golden opportunity for

us to fix the system forever, or keep doing the

things that we did in the past.

County funds are extremely valuable in fixing the system, and they're extremely valuable in getting Build to Learn Act money in additional ¹⁸ funds. If we don't use them judiciously to take ¹⁹ care of those problems and go by mix and misinformation we miss this opportunity, we'll miss that opportunity for Sparrows Point, for a

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new northeast school and for so many, so many other schools all over the system. And MYIPAS shared that with you in detail, a lot more detail than I can.

MS. PASTEUR: Okay, thank you. And that's what I wanted to hear again, because I only missed one MYIPAS meeting, so I've heard all of the conversation and I wanted to hear you again articulate that if we go one route we lose the new northeast high school, we miss having Sparrows Point separated so that it can stop being a dinosaur in all ways, okay.

13 MR. DIXIT: And these are just some of
14 the schools, I gave you examples. The impact is
15 all over the system, we have programmatic issues
16 that MYIPAS has detailed, and while we may
17 disagree with some of their findings, they appear
18 to be doing a nice job in identifying issues,
19 Sparrows Point being one of the issues they
20 identified that was not identified as clearly in
21 the previous study, so we have to give them

credit for that.

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DR. SCRIVEN: If I could just interject
real quick, Mr. Dixit, what I think you need to
reiterate is that the feasibility study, who was
that requested by and why, and then revisiting
the 15 percent that he alluded to and the other
financial repercussions if we opted to move a
different direction than what was recommended as
a result of that study. So if we could just
reiterate that, because I think we had high level
but we need to drill down how we did this.

MR. DIXIT: So that's a good point. If
you remember last year, the Board approved
replacement of those two schools. We moved it
forward to the planning board and planning board
always listens to us. The superintendent's team
has built credibility over a period of time so
when we take something to them, they listen to
us. For the first time they said that a
feasibility study is required before they approve
any of this.

A feasibility study generally was done

during the design development state and not this early state, so county provided us with the funds to do those feasibility studies even before the design funding was approved, and the results of the feasibility study is that based on life cycle costing, it is more cost effective to renovate and add the building.

MS. PASTEUR: And with that, this is the
next piece of my question, because the northeast
new, Sparrows Point so that we can have a high
school and a middle school and they're not all on
to top of each other, as I said, dinosaur, but I
would like you to just paint the picture for us,
the most accurate picture you can, that talks to
the needs of those two schools or any schools in
terms of getting a new building and a renovation,
because it seems that just as I look at some of
the email that sometimes people think that some
of the most egregious issues both externally and
internally in a particular school won't be

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handled if there's a renovation. And I've seen
beautiful work and certainly you know it better
than I do, but I've seen work in the district
which I serve as, the constituents that I have
that have been renovations and there has been
great external work where it was needed as well
as internal, so just in terms of these projects,
can you just give us a little bit more light on
the kinds of things that would happen if there
were renovations versus new buildings, or that
wouldn't happen if it's a renovation versus a new
building?

MR. DIXIT: So I think I got your question, so let me try to answer that. So there is a notion presenting out there that any renovation is a band-aid type of renovation and that's not true. So I saw in some communications that you did replace a 1926 building but now you're talking about renovation of a 1926 building, you didn't replace that. So every building is in different condition and it has

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Page 22 Page 24 1 nothing to do with the age. Every building has a years. 2 ² different type of educational program, and when MS. PASTEUR: Thank you. 3 architects and engineers get into that building, CHAIRWOMAN SCOTT: Thank you. And I 4 they look at what systems need improvement, what would just like to remind board members because addition is needed to satisfy the capacity, and we do want to make sure that we get everybody's what the building needs are for any building. So question in by five so we can go into closed, so any renovation will meet the same building codes we are covered but I'd like us to stay as much as whether it's renovation or new building. A very we can to meet our two minutes. So next we have classic example is Blooms Ferry and Catonsville Ms. Jose, Mr. Offerman and then Mr. McMillion and 10 Elementary School. That was done at half the then Ms. Rowe. 11 ¹¹ cost of most of the other elementary schools, and VICE CHAIR HENN: Ms. Scott, I also --12 ¹² I and our team and the community are very proud CHAIRWOMAN SCOTT: I apologize, of that building, nobody can tell us that this is Ms. Henn, yes, so Ms. Jose, Mr. Offerman, a penny less than any other elementary school. 14 Mr. McMillion, Ms. Henn and then Ms. Rowe. 15 ¹⁵ We did a similar renovation at Stoneleigh, you VICE CHAIR HENN: Ms. Scott, are we ¹⁶ know, and that renovation/addition is a beautiful 16 timing, because I don't believe the previous building, you can compare it to any new speakers have adhered to the time limit, so I 18 18 elementary school. would ask that we --19 19 CHAIRWOMAN SCOTT: We were using timing. And this is an old argument that renovation is not as good as new and that is not ²⁰ I'm asking everybody to adhere to the time limits true, it is cost effective and in the case of old and do two minutes, so that everybody has an Page 23 Page 25 architectural buildings it brings life and you equal opportunity to ask their questions. VICE CHAIR HENN: Okay. I would ask create a gem for the community. Did I answer your question? that we enforce that. 4 4 MS. PASTEUR: Yes. CHAIRWOMAN SCOTT: Okay, yes. Go ahead, 5 Ms. Jose. MR. DIXIT: I could go on and on. 6 MS. PASTEUR: No, no, no, you answered MS. JOSE: Thank you. Mr. Dixit, you ⁷ it, and I've seen schools that have been answered some of my questions that Ms. Pasteur asked. I want to, and I apologize if you've renovated and they're beautiful, and worked in already answered this. The impact of the one of them, Pikesville High, and I don't renovation in the capital budget, and I'm not recognize it at all, it was completely, it is 11 completely different. talking about just two schools but we're talking 12 about 175 schools, and will the state penalize MR. DIXIT: So those of you who may not the county for changing a prioritization and how have visited Pikesville High, take some time to visit that building, and it is no less than any will that impact cash flow? 15 15 new building we are building, so new mechanical My second question is as a feasibility system, new electrical system, air conditioning, study usually, typically when I do feasibility 17 17 new finishes, lights, and it's like any new studies I'm prior to design. Is this a ¹⁸ building, so folks do not need to be concerned cost-benefit analysis or is this just site 19 analysis, what is the feasibility study based on? about whether it's a new building or renovation, 20 ²⁰ it's going to be an outstanding product, and we And thank you for elaborating that say that based on our record for the last ten renovations are not always a bad thing. An old

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building sometimes renovated is, especially the

- ² historical, it's important. The Capitol
- Building, U.S. Capitol Building is over 200 years
- ⁴ old. So you know, renovation, as a civil
- engineer I can assure you that the renovations
- 6 that Mr. Dixit and BCPS have shown me have been
- world class and you get a lot of bang for your
- buck, and these are not few million dollar
- renovations, they are multimillion dollar
- renovations. So thank you for that, because I
- 11 think there is a misconception out there that
- renovation is going to be a band-aid, and it's
- not really a band-aid, correct?
- 14 MR. DIXIT: That's true.
- 15 MS. JOSE: All right, thank you. So if
- 16 you could answer the cost of the capital budget on changing renovations to replacements and how
- 18 that would affect other schools.
- 19 MR. DIXIT: So, I think I shared that
- earlier when you were not here. The method of
- funding construction in the state of Maryland is

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complex, an extremely complex process. You need

- to understand and use it to your advantage. The
- state, in all of our conversations with state
- ⁴ they encourage preserving buildings, they
- ⁵ encourage renovating buildings, and we are
- ⁶ competing for state dollars throughout the state.
- ⁷ There are 24 LEAs and everybody wants a new
- ⁸ building, every elected local official, every
- school board member wants to get a new school
- ¹⁰ building for their constituents. So the state is
- careful about, and in their guidelines which are
- public knowledge, they require a feasibility
- study, and when that feasibility study says that
- ¹⁴ if you replace a building and the feasibility
- study indicates that it can be renovated, then
- they will only pay 60 percent of renovation minus
- 17 15 percent penalty for replacement of building.
 - So I gave a hypothetical example and if you take a building that is 120 million for a new
- school and 60 million for renovation, so for \$120
- million we will get 60 percent of 60 million

minus 15 percent from state. The rest of the

- money, which is \$60, \$70 million, that will come
- from county. So we lose county funds, we lose,
- we spend county funds for that school, which also
- are used to leverage additional state funds for
- future projects. So a loss of \$120 million of
- county funds really means a loss of \$240 million
- or \$250 million dollars for our capital programs.
- And those numbers, when you're talking about
- those numbers, those kind of high numbers, you
- are sucking the oxygen out of your capital
- program, that is what happens. So that's one
- 13 thing.

14 The other thing that I want the Board to understand is county is our fiscal partner, they

- help us. The flexibility in capital program is
- handled by county folks, their fiscal folks. So
- the more they work with us, which they do, the
- superintendent's team has established an
- ²⁰ incredible relationship with them, and a lot of
 - credit goes to Dr. Scriven, so that when we need Page 29

funds we get funds if the bids are higher, if we

- need to adjust projects and need funds from them.
- So do we really want to kill the goose that lays
- golden eggs for us all the time? And that's what
- the issue is the Board will decide, and you
- 6 know --

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- MS. JOSE: I get it. It's essentially
- in layman's terms, you're borrowing from Peter to
- pay Paul, and that's going to have impacts in
- other schools down the road, so thank you for
- explaining that.
 - CHAIRWOMAN SCOTT: Thank you for that.
- Next it looks like after Moalie, we have
- Mr. Offerman.
- 15 MR. OFFERMAN: I've already spoken once,
- so let everybody else speak first.
 - CHAIRWOMAN SCOTT: Sure, certainly.
- 18 Mr. McMillion?
- 19 MR. MCMILLION: Mr. Pete, I've got a
- couple questions. In my travels, Towson High
- School wasn't a place I went to a lot, but when I

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went to it the last time I noticed there had been ² changes from the previous time I was there. When was the last time Towson High School was 4 renovated and how much money was put into that school?

MR. DIXIT: I don't have that number offhand but I can get that for you. If my memory serves me right it was in the '90s that they renovated that building, but I don't have that in front of you. I can get that for you later on.

11 MR. MCMILLION: Okay. And secondly, I'm looking at two different documents here and 13 they're confusing. I'm looking at one document and I can show it, I can walk it over to you, ¹⁵ January 19, 2021, Board approved, and it lists 16 the county capital budget requests by priority order, Board approved in red. And then I'm 18 looking at this other document that's August 10, 2021, state capital budget request by priority ²⁰ order. There's a lot of difference between these two papers.

Page 31 MR. DIXIT: And you're absolutely right, so let me try to explain that. The request that ³ is here for approval is for state program, for the Maryland state program. Last year's report ⁵ is for county capital program, so county funds ⁶ are slightly different priorities, are different ⁷ than state. What I do have is a copy of last year's state program. With your permission, I will be more than glad to share that and that might make it easy for you to understand. The reason we do that is because we want to give you 12 a complete picture of where the money's coming. 13

MR. MCMILLION: So let me get to another question. So on the county one that's dated ¹⁵ January 19, 2021, there's a \$500,000, there's a line item 21, southeast area high school, so there's \$500,000, but that's county money.

MR. DIXIT: Absolutely right. MR. MCMILLION: And that's why it's not showing up on the state.

MR. DIXIT: That's correct.

Page 32 MR. MCMILLION: And nowhere does Sparrows Point show up on the county or the state, and you yourself have mentioned Sparrows Point several different times during the course of this conversation.

MR. DIXIT: So that study that you just saw, 500,000, that is to look at the future options for Sparrows Point.

MR. MCMILLION: So that's why it's not on the state one today.

MR. DIXIT: That's right. Once we know what we want to do then we'll put it in the state for planning. Right now we don't know what we want to do.

MR. MCMILLION: Okay.

MR. DIXIT: And the purpose of that \$500,000 that county provided to us is to look into it and find out the options for the southeast area.

MR. MCMILLION: Yes, and if I'm not mistaken, you've said to me before, it says

southeast area high, but you have said, you said to me that that's not necessarily looking at a specific, you know, the building of a new high school or looking into the feasibility of a new ⁵ high school, it's looking at the overcrowding in the entire southeast area; is that correct?

MR. DIXIT: It's to do with the feature of southeast area high schools and middle schools.

MR. MCMILLION: Okay, thank you. CHAIRWOMAN SCOTT: Okay. Next is Ms. Henn.

VICE CHAIR HENN: Thank you, and real quick to answer Mr. McMillion's question, the year that Towson was last updated was 1999, and I'm going to be sending a spreadsheet with some of that data. I don't have the exact costs on me, so Mr. McMillion, that's coming to you shortly, so I will forward that information to you. I was interested in that information as well because Cannon Design's equity scoring

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the disconnect.

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scales take into consideration recent capital investments into all schools, including newer schools that are now recommended to receive prioritized renovations and enhancements.

In fact in the last 20 years, 16 of 25 6 high schools have had major capital projects. Total capital investment in high schools since 2001 has been approximately 571 million; of that, Towson has seen zero dollars capital spending since 2001 despite it being one of the oldest 11 facilities with one of the worst facility scores and one of the most overcrowded schools in the county. In fact if you look at the high schools and their capital spending, the three lowest in 15 terms of capital spending are Towson, Sparrows Point and Dulaney, the three schools that the ¹⁷ Board had prioritized for replacement based on condition and seat needs, none of which are recommended based on the MYIPAS recommendations ²⁰ for replacement. So I'd like to understand why

Page 35 Also going back to Ms. Mack's point, all seven of the scenarios in the state study

even an option that Towson would be renovated, so ⁵ I'd like to understand why all of a sudden it's

recommended Towson for replacement, it was never

acceptable to consider Towson for renovation given this, and given the comments in the

feasibility study, and I'd like to read a passage

9 of this, Mr. Dixit, to get your thoughts on it. 10

The feasibility study executive summary reads for both option one and two, which are the renovations, existing buildings will be

structurally complicated to renovate as a result of the existing structural system. The

¹⁵ 75-year-old dock plank and structural concrete

based steel frame system will require careful

17 evaluation and will limit the placement of bore

penetrating systems. Low floor to floor heights ¹⁹ in existing classroom wings will not allow for a

modern and code compliant mechanical system

within a plenum space as they will result in

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lower ceiling heights and extensive bulkheads.

Exterior walls do not meet current energy code requirements and will require extensive modification.

The option one and option two renovation additions are complicated by the need for the existing building to remain occupied and operational for the entire duration of construction. Option one's six-day schedule will take over five years to complete; option two's five-day schedule will take around four-and-a-half years to complete, as compared to

a much shorter construction schedule for

Versions of replacement which will allow for adequate floor to floor spaces for proper mechanical spaces, roofs and exterior walls would be designed to meet current codes. Student circulation around the building would be approved; again, this is with a replacement school. A centralized floor plan would provide

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replacement.

better visibility, again with a new school, for

faculty to monitor student activities. The

option three replacement school would be situated

on the site to allow continuous and uninterrupted

occupancy of the existing building for the entire

duration of the construction of the new building,

and it would provide for a significantly shorter

8 construction schedule.

So that being said, the fact that Towson had already been slated for replacement given the seat needs in the central area, the seat needs county wide within a few years, which had already been identified in 2018, which prompted the need ¹⁴ for the high school capacity study, and given the condition of the building, why is it considered acceptable now? And Mr. Dixit, I hear what you're saying, we have excellent renovations, but Towson has never been considered a suitable property for renovation. And given these concerns that have been identified by GWWO in the

feasibility study, why all of a sudden is it

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Page 38 Page 40 acceptable to think that this property is cycle costing of that, in their opinion it is suitable for renovation? more economical and cost effective to renovate 3 MR. DIXIT: So you have several comments that building. At any point during the design ⁴ and several questions in there, so let me see if process if we believe that they are not right, if ⁵ I can answer your comments by comments and and when we start design work on that, we come questions by questions, and if I miss anything, 6 back to our fiscal partners and let them know help me remember them. that. It is a process that if our architects and So your comments were different studies engineers during the design process indicate that and the Sage study and all that. So let me oops, this is not right, you'll have to spend another \$50 million in it, we'll go back to our remind you and some of the new board members that ¹¹ several years ago it was this Board or the board fiscal partners, state and county, and we let 12 members here, some of them are here, that them know and ask for additional funding for 13 insisted that an independent study be done for whatever the future course of action is. Did I 14 long-range planning. We supported it, county answer all your comments and questions please? 15 supported it, and the superintendent's team is CHAIRWOMAN SCOTT: Ms. Henn? 16 16 very grateful to county for funding that study. VICE CHAIR HENN: Yes, thank you. I The study was done by an independent architect, don't think we can address that and that's fair, 18 supported by one of the best consultants in but I don't believe you can address the opinion Maryland about school construction and the of the professional architects that recommended 20 that Towson be replaced, the Board can only base funding issues that go with it. 21 our judgment on the professionals who recommended Their finding is their finding, I'm not Page 39 Page 41 going to comment on that. If you have any that it be replaced. 2 My last comment is -questions on that, I will be more than glad to 3 send it to them and let them answer. All of the CHAIRWOMAN SCOTT: I'm sorry, Ms. Henn, questions that were raised by the Board your time is up. pertaining to MYIPAS, the responses have been 5 VICE CHAIR HENN: I was hoping we could 6 be liberal. provided by them. I think that maintains the CHAIRWOMAN SCOTT: We were being integrity of the process. 8 8 liberal. I was just hoping everybody would work The second part you had about the type of design and why this feasibility study is 9 together and be adults and let everybody have time and not take advantage and go over time. indicating what it is indicating, so the There's some people who haven't even spoken yet, feasibility study is a piece of paper, is a like Ms. Rowe who's been waiting patiently, and I report which is developed by architects and engineers for architects and engineers in the just want to make sure that everybody who hasn't 14 state. The state defines the qualification of spoken has the opportunity and ample time. So --¹⁵ architects which is hired by a board-approved 15 MR. KUEHN: Ms. Scott? CHAIRWOMAN SCOTT: And Mr. Kuehn has not 16 process, and we send their report to state 17 17 spoken either. Would you -architects for their review. And it is not a 18 VICE CHAIR HENN: The previous board board member or local elected official or even

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conclusion or not.

our team that decides whether this is the right

So based on that study and based on life

¹⁹ rejected the limited renovation for Lansdowne because it did not meet the communities need

based on facility condition and the need for a

modern environment and --

CHAIRWOMAN SCOTT: Ms. Henn, we are going to have to wrap this up. I'm sorry, we do 4 have to move on to make sure that everybody has the opportunity to speak, so our next person to speak is Ms. Rowe, so if you would like to go ahead, because I'm asking for everybody to be respectful, I'm hoping that we could be adults and we could govern ourselves and speak in a short amount of time, ask our questions knowing 11 this is just the first opportunity, we will be revisiting it again at 9:30, so it's not over. ¹³ So I mean please, Ms. Henn, if we could please allow the board members who haven't had the opportunity to speak their two minutes to speak 16 because that is what's fair. So Ms. Rowe, if you could just go ahead, if you could please go 18 ahead, Ms. Rowe? 19

MS. ROWE: Mr. Dixit, so about a year or so ago I asked you a question about Patapsco High School and how there was various discussions

about rebuilding that high school, and you ² indicated that one of the problems with that high school is it having just had a renovation, state funding for a new school is limited because they ⁵ just had a recent renovation. And I would like 6 to go back in time a little bit to about 2015 ⁷ when four high schools were on the capital 8 request for being rebuilt, or for renovations, and that was Lansdowne, Dulaney, and Woodlawn and

And we heard all of the same arguments that you just made about renovations and how wonderful renovations are. Advocates came to the 14 board meetings explaining that the Pikesville renovation per square foot, if you compared it to 16 the larger schools per square foot, would actually cost twice as much to do the renovations 18 of those schools compared to Pikesville if you were to spend the same amount of money per square foot. The community had massive amounts of

debate about the specific needs of those specific

communities.

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given that the county council hasn't done anything with the APFO task force recommendations and development continues in the county and the 6 school system has no way of controlling overcapacity of schools, it stands to reason that 8 MYIPAS is going to be obsolete within a few years if development continues on pace, and should we do renovations to these schools that are very old schools, have the lowest facility scores based on multiple studies? I don't believe the IAP has ever said that those schools would be ineligible for new schools, that's something the county 15 planning board has decided. 16

And so what I would like to know is,

And so what I'd like to know is should we do renovations for these schools, and someone says oops, we made a mistake, is it not true that they'll be in the same position that Patapsco is ²⁰ in right now, and that they will not be able to have a new school for 20 or so odd years because

Page 43 of the renovations? So in that case, the

renovation does limit future options for at least 3 20 years.

4 MR. DIXIT: So you had a lot of questions in there, let me try to answer one at a time. If you are building an addition to a school, even if it was renovated recently, and you have enough enrollment to justify it, state will participate, so I don't know what you recall of our conversation. If you go back and ask for renovating that building and the same systems that we touched, then they will not fund it. But 13 if we ask for addition and justify it based on enrollment then they will fund it, so that's part 15 one.

The second question that you were asking is the same question that was asked before, is renovation as good as new school, and I gave some examples. Some of the renovation addition projects that we have done, they are in looks, in appearance, in meeting codes, in meeting

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¹⁰ Patapsco.

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educational program needs, are just as good as new schools. And I gave an example of Catonsville Elementary School, that we are very proud. I gave another example of Stoneleigh that we are very proud of, and I can go on and on about the quality of work that was done in renovation. Pikesville High School, one of the high schools, when you enter the building it is no different than a new building. In terms of meeting its ability to meet educational ¹¹ requirements it is no different than a new ¹²|building. And I would like to say that the life of that building is perhaps no different than a new building. And I have been part of renovations of historical buildings 45 years ago and they're still there, and they are some of the most famous buildings in the Baltimore area. So 18 if we do it right, and our team has repeatedly proven that we do top class jobs, then the buildings will stay and you will all be proud of them. Did I answer all your questions?

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MS. ROWE: So how is Patapsco High School and the community's dissatisfaction with the renovation they got that was supposed to meet all their needs the same as the Pikesville ⁵ renovation, still unsatisfied with their school ⁶ and calling for a new school? And I've been to 7 that school and it seems to me that reading the ⁸ facilities studies, they're fairly justified, as much as many other very old buildings in wanting ¹⁰ a new school, so we see time and again in this county that when it comes to renovations, the renovations do not add to the life cycle of the school, what a new school would, and the 14 communities remain unsatisfied with the renovations.

And in the case of Lansdowne, when a renovation was pushed for and studied, and even right down to plans being drawn up for a renovation of Lansdowne, it was very obvious that those, that renovation was going to be inadequate for the facility. And in looking at that

Page 48 situation, I don't see how that situation is any

different than some of our other high schools.

CHAIRWOMAN SCOTT: Time, Ms. Rowe.

MS. ROWE: Thank you. So I feel like we're hearing the same thing as we heard before, except ten years ago, now we have evidence of what was said ten years ago wasn't true, so why is it true today when it wasn't ten years ago?

MR. DIXIT: So I'm not sure what the question is, but I'll answer thinking what the question is. It was the Board's decision to reject Lansdowne's contract. There was nothing wrong in the proposed renovation, but if you reject the contract, we start it all over. We do not need a feasibility study for the state if you are renovating, so we did not do any feasibility study for Lansdowne.

The facts that we know do not support your statement that renovations are not as good as new buildings. Every renovation that we have done, we are willing to compare with any new

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building that we built, so that's the fact that we know. And in the case of Patapsco, we provided additional spaces in the form of black

box theater, more than what was in the original

document if I recall correctly. So the issue

they have is not the quality of renovation, the

7 issue is they have more enrollment than what we

could justify at that time, and what we are

9 hoping in that southeast study, that could be of

some help in providing relief to them and doing some other improvements, and we don't have the

results of that study yet.

CHAIRWOMAN SCOTT: Thank you. Next is, ¹⁴ did I hear you, Mr. Kuehn, do you have a question?

MR. KUEHN: I do, thank you, Ms. Scott. Mr. Dixit, thank you for your answers so far. I do need to revisit one thing though. You were talking about the feasibility study and then you went, instead of actually looking at the feasibility study of Towson you went on and

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Page 50 Page 52 talked about, you know, (audio static) but I want and then a new school plan is 329,000 square to look at the actual comparative analysis. ² feet. So I would expect the cost to be more for MR. DIXIT: I'm having difficulty ³ larger schools and I don't know how, unless you listening to your question, so for the hearing --4 break it down on a per square foot cost, you MR. KUEHN: I'm sorry, I haven't asked ⁵ could actually compare the total 40-year life 6 my question yet. 6 cycle costs for those three options in a fair CHAIRWOMAN SCOTT: Yeah, we're just manner. So I bring that up because I was having a little trouble hearing you. 8 listening very closely to your examples before, 9 MR. KUEHN: Okay. So what I'm hearing and I pay attention to money, and I know that we 10 are three options, and -have limited tax dollars to spend, so I'm fully CHAIRWOMAN SCOTT: Sorry, Russ, we still 11 on board with that. But what I'm hearing from can't hear you. you conflicting with what I'm looking at here in 13 MR. KUEHN: You can't hear me at all? the feasibility studies and I'm concerned. CHAIRWOMAN SCOTT: We can hear you now, 14 14 CHAIRWOMAN SCOTT: You're running up on 15 time, Mr. Kuehn. 15 but you dropped almost completely. 16 16 MR. KUEHN: Okay, let me try and then --MR. KUEHN: Thank you, I understand 17 CHAIRWOMAN SCOTT: That's good, whatever that. But I'm concerned that we're not getting a you're doing now works. 18 clear picture, so at this point I guess we should 19 MR. KUEHN: Okay, great. So there are just punt until 9:30 to, I don't think you're 20 three total life cycle costs here, option one, going to have any time to answer. But I would two and three. And what I don't understand is, hope you'd take a closer look at that, at what Page 51 Page 53 you know, options one and two are both for major I'm looking at, for fear that these feasibility renovations/additions and they vary by \$30 studies that were supposedly intended to do a 40-year life cycle cost, that would be clearly million, and the second renovation actually is articulate the why, why we're making the decision more expensive than a replacement school with, you know, 40-year life cycle costs. So if we of replacement versus -- I'm sorry, why you're show this feasibility to the state, I don't quite trying to move us along the Cannon Design see where we get penalized for building a new renovation versus replacement. Thank you. 8 8 Towson High School. CHAIRWOMAN SCOTT: Okay, and it looks And then to move on from that, I'm like there was a question from Christian? No? 10 looking also, and all we have are the executive MR. THOMAS: No, mine have been summaries so I apologize if there's more answered. 12 12 information that you have but this is all I have CHAIRWOMAN SCOTT: Okay, yes, and then 13 13 in front of me. And I'm looking at the Ms. Causey? renovation options, and the building square feet 14 MS. CAUSEY: Thank you, Madam Chair. I 15 had sent an email earlier to Dr. Williams about are significantly different for options one, two and three. Therefore, the costs are the transparency and the ability for board significantly different also. So I'm concerned members to discuss documents that are not 17 18 because we can't sit there and compare, you know, available to the public, especially the Lansdowne renovation one and two and three, and replacement High School feasibility study which was completed option three because the square feet is going in June of 2020. Was that addressed earlier in from 295,000 square feet to 316,000 square feet, the meeting, and I apologize.

Page 54 Page 56 DR. WILLIAMS: When did you send those BCPS. It's cost the county 1.6 million thus far; questions, Ms. Causey? We had questions ² this is in addition to the almost 200,000 spent submitted by Friday, so they must have been sent ³ by BCPS on the Sage high school capacity study, after Friday; is that correct? 4 which included robust community engagement and MS. CAUSEY: But it was --⁵ resulted in possible scenarios which were not CHAIRWOMAN SCOTT: Yes, they were sent 6 implemented. Somehow just recently the MYIPAS 7 after Friday. scope got expanded to an arbitrary 15 years with 8 MS. CAUSEY: Yes, they were sent after 175 schools squeezed in. It is unfortunate that Friday in response to the information that we some may use MYIPAS Supplement A and B reports received that said for internal use only. that are not yet publicly available to pit 11 CHAIRWOMAN SCOTT: So no, it wasn't communities against each other, creating concern addressed earlier because it was received after and fear with vague information about potentially ¹³ Friday. deferred construction projects at least 15 years 14 MS. CAUSEY: Thank you. Let's be clear. in the future as outlined in those MYIPAS 15 This is a work session on the fiscal year 2023 Supplement A and B reports. 16 As was pointed out, unless the county 16 state capital request. The Board's responsibility is to ask questions, discuss government adapts APCO task force recommendations options and prepare to vote and finalize the and reforms for development, it will be an state capital request on September 14th. This is extreme challenge for anyone to predict the ²⁰ not to debate or improve the entire MYIPAS study priorities 15 years out. In fact, neither BCPS and recommendations. nor Cannon Design have completed an analysis of Page 55 Page 57 1 That being said, due to my firm belief past projection accuracy by individual schools. that Policy 0100 and Policy 0200 and my work on BCPS provided minimal aggregate data to the Board. However, countywide aggregate projection the Board around equitable stability for all analysis is meaningless to analyze the needs of students over the past six years, I do not support the MYIPAS recommendation for reduction an individual school three, five, ten, much less 6 15 years. 6 in scope for Dulaney High School and Towson High ⁷ School for renovations. Dulaney High School and In the recently provided fiscal year Towson High School have been approved by the 2022 county capital budget request January 19, Board for replacement schools on state capital 2021, and the fiscal year 2023 state capital ¹⁰ requests since September 2017 based on well known request, the current number of FARM students at Dulaney High School was understated as 18 percent 2014 GWWO facilities condition reports and ¹² longstanding capacity space deficits and other instead of the actual 27.5 percent. This does 13 issues. Dulaney High School and Towson High not acknowledge the additional approximately 200 ¹⁴ School are the last two high schools to have a students that need additional supports due to 15 socioeconomic disparities. I sent that email to plan implemented based on that study. 16 MYIPAS has transitioned from what the staff and a request was made to correct that 17 17 Board requested in February 2019, funding for a oversight. 18 ten-point year capital construction plan similar 18 Additionally --¹⁹ to the highly regarded plan used by Anne Arundel 19 CHAIRWOMAN SCOTT: You're coming up on 20 ²⁰ County Public Schools. Instead, the county time, Ms. Causey. commissioned the MYIPAS study facilitated with MS. CAUSEY: Thank you. So my question

Page 58 Page 60 is, did that get corrected, and if not, did this move forward. 2 negatively impact the calculation of the equity Thank you so much for that, and we will score given to Dulaney. I guess see you all both, and others, at 9:30. Additionally, it should be noted that in MR. DIXIT: Thank you. 2010 there were 85 BCPS schools without air 5 MS. CAUSEY: Thank you. conditioning. In 2020 there were only three CHAIRWOMAN SCOTT: So at this time the schools without air conditioning. The Supplement Board will conclude part one of the work session Information A and B do not specify these 82 air on the fiscal year 23 state capital budget conditioning projects completed in the last ten request to go into closed session. May I have a years, over 70 of them included central air, many motion to go into closed session as permitted by 11 with electrical upgrades. So a brief review -the Open Meetings Act as found in the Annotated 12 CHAIRWOMAN SCOTT: Excuse me, Code of Maryland general provisions, Article 3-305? Oh, excuse me. Ms. Causey, it's time, so --14 14 MS. CAUSEY: I just have a final (Discussion off microphone.) 15 15 question. Oh, okay. 16 16 CHAIRWOMAN SCOTT: It's time, you're UNIDENTIFIED SPEAKER: Madam Chair, we over time, if you could wrap up please, because just need to recess out of the open then until 18 after closed, and then that will allow us to we're over time. 19 MS. CAUSEY: Thank you. So the brief 19 start the new meeting. 20 review on Supplement A and B that indicates the CHAIRWOMAN SCOTT: Excuse me, yes. 21 Okay, start over. So at this time the Board will years without renovation are incorrect in just my Page 59 Page 61 cursory review for many schools. So is the conclude part one of the work session on the Supplement A and B going to be updated with the fiscal year 23 state capital budget request to go full and accurate information about what schools into closed session. have received funding and for what scope of 4 (Work session adjourned.) 5 projects? 6 MR. DIXIT: So I'm not sure if I ⁷ understood your question. So if you can help me 8 a little bit to understand, I can answer it much 9 better. 10 10 CHAIRWOMAN SCOTT: We may have to do 11 that at 9:30 because we are at time and we need 12 12 to go into our closed session. 13 MS. CAUSEY: This report, there is a 13 14 page --14 15 15 CHAIRWOMAN SCOTT: Okay, excuse me, we are at time, you are at time, so we need to now 16 17 go into closed session. We can revisit that at 17 18 9:30 because we are at time. I asked members to 18 ¹⁹ be respectful of their time, respectful of each 19 20 other and to be adults and govern ourselves, and that obviously is not possible, so now we will

1	STATE OF MARYLAND.	
	BALTIMORE COUNTY: SS	
3		
4	I, Paul A. Gasparotti, a Notary Public in and	
5	for the State of Maryland, Baltimore County, do	
	hereby certify that the foregoing is a true and	
	accurate transcription of the recording to the	
	best of my ability.	
9	I further certify that I am not of counsel to	
10	any of the parties nor in any way interested in	
11	the outcome of these proceedings.	
12	As witness, my hand and notarial seal this	
13	30th day of August, 2021.	
14		
15		
16	Paul A. Gasparotti	
17		
18		
19		
20		
21		

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