_	Page 2		Page 4
1		1	Kevin Leary 42
2	BOTHE MEMBERS.	2	Dr. Bash Pharoan 45
3	Kathleen S. Causey, Board Chair	3	Superintendent's Report
4	Julie C. Henn, Vice Chair	4	Chairman's Report 50
5	Moalie S. Jose	5	Student Board Member's Report 56
6	Russel T. Kuehn	6	Actions Taken in Closed Session 59
7	Lisa A. Mack	7	New Contract Awards 60
8	Rodney R. McMillion	8	New Business, Item M 61
9	John H. Offerman, Jr.	9	New Business, Item N 63
10	Cheryl E. Pasteur	10	Item O, Proposed 2020-21 Calendar 64
11	Lily P. Rowe	11	Board Member Comments 87
12	Makeda Scott	12	Information
13	Omer Reshid, Student Member	13	Announcements
14		14	Adjournment
15		15	
16		16	
17		17	
18		18	
19		19	
20		20	
21		21	
	Page 3		Page 5
1	INDEX	1	PROCEEDINGS
2		2	CHAIRMAN CAUSEY: Good evening. I now
	Pledge of Allegiance 5	3	call to order the meeting of the Board of
4	Moment of Silence 8	4	Education of Baltimore County for Tuesday,
5	Tipprovar of rigonaummmmmm o	5	November 5th, 2019. I invite you to rise and
6	Closed Session Meeting Items 8	6	recite the Pledge of Allegiance to the flag to be
7	Selection of Speakers	7	led by Mac Norris of Reisterstown Elementary
8	1 (C) Business, 1 ersonner i i utters	8	School.
9	New Business, Administrative Appointments 11	9	
10	Advisory and Stakeholder Groups 16	10	(PLEDGE OF ALLEGIANCE RECITED)
11	BCSC 16	11	
12	TABCO 18	12	Thank you, sweetheart. You may be
13	NAEAC	13	seated. This evening we are going to honor Board
14	BCABSE 24	14	Member Roger Hayden, and I now call on our Board
15	CACGTE 26	15	Member, Ms. Cheryl Pasteur.
16	Public Comment	16	CHERYL PASTEUR: Roger Burdell Hayden
17	Muhammad Jameel	17	was a real man. A godly man, a good man. The
18	Sharon Saroff	18	heart of a good man is the sanctuary of God in the
19	Mae Norris 34	19	world, Suzanne Kershod. Roger was a man of God
20	Glen Geelhaar 36	20	embracing that relationship without bragging about
21	Farood Marfami	121	it as if it were a means of winning some earthly

16

17

18

20

21

10

11

12

17

18

19

20

21

Page 6 prize. He loved God enough to listen and embrace the challenges given to him selflessly and without question. Roger was a family man. A man who doesn't spend time with his family can never be a real man, Don Vito Corleone. Roger loved his girls and the better part of him, his wife Marina. Roger loved his friends. When he loved you, it was forever and without boundaries. Adversity toughens manhood and the characteristic of the 10 good or the great man is not that he has been exempt from the evils of life, but that he has 12 surmounted them, Patrick Henry. Roger knew 13 disappointment and betrayal, but he persevered 14 both as County Executive and in his fight for children because the goal was larger and more

Life is too short to belittle. Man is never so manly as when he feels deeply, acts boldly, and expresses himself with frankness and with fervor, Benjamin Disraeli. Roger Hayden awakened every day to fight for children. The

important than his feelings.

disenfranchised and the unheard, that is why he loved working for Baltimore County Public Schools for so many years, through different decades, why he loved working for children in his role with Camp Opportunity.

Roger was frank and sometimes brutally honest, but he never acted out of evil or spite, but out of a sense of honor and integrity. It is not what he has or even what he does which expresses the worth of a man, but what he is, Henri Frederick Emil.

Roger Hayden was a man, a special man. He will be missed by those who knew him, by those who worked with him, and even those who disagreed 15 with him. He will be sorely missed by those who loved and cherished him. The man who is deserving the name is the one whose thoughts and exertions are for others rather than for himself, Walter Scott. Roger was a man of humor and wit. So let us not mourn for him, only rejoice for his life

and for being a part of it. Roger would say to

those of us in this room, "Kiddos don't cry for me, just continue to do the work. It is all about the children." So Roger Hayden, well done, good and faithful servant.

CHAIRMAN CAUSEY: Thank you, Ms. Pasteur. I invite all to please stand as we have a special moment of silence to honor the life of Roger Hayden and all those who have served Baltimore County Public Schools.

5

10

11

12

13

14

15

16

17

18

19

20

Page 7

(MOMENT OF SILENCE OBSERVED)

CHAIRMAN CAUSEY: Thank you. The next item on our agenda is a consideration of the November 5th, 2019 agenda. Dr. Williams, are there any additions to tonight's agenda.

DR. WILLIAMS: There are no additions or changes to tonight's agenda.

CHAIRMAN CAUSEY: Thank you. The next item is minutes of closed session. Earlier this evening, the Board met in closed session pursuant

Page 9

Page 8

to the Open Meetings Act for the following reasons: To one, discuss the appointment, employment assignment, promotion, discipline, demotion, compensation, removal, resignation or performance evaluation of appointees, employees or officials over whom it has jurisdiction or any other personnel matter that affects one or more specific individuals. And seven, consult with counsel to obtain legal advice. The minutes of the closed session and informational summary can 11 be found on our website at 12 www.bcps.org/board/informational-summaries.html.

The next item of our meeting is selection of speakers. Sign-up cards were available to the public prior to the meeting for anyone wishing to speak at this evening's meeting, Board practice limits to ten the number of speakers at a regularly scheduled Board meeting. Each speaker is allowed three minutes to address the Board. The completed sign-up cards for this evening have been placed in this box and the first

13

17

18

19

20

PIO	ceedings		Baitimore County Board of Education Meeting
1	Page 10 ten drawn from the box will be our speakers for	1	Page 12 Supervisor in the office of Staffing.
2	tonight during the public comment portion of the	2	CHAIRMAN CAUSEY: Do I have a motion to
3	meeting.	3	approve the administrative appointments as
4	FEMALE SPEAKER: The first speaker this	4	presented in Exhibit F1? Thank you, Mr.
5	evening is Dr. Muhammed Jameel. The second	5	McMillion. Do I have a second?
6	speaker is Sharon Saroff. Our third speaker is	6	MS. MACK: Second.
7	Mae Norris. Our fourth speaker is Glen Geelhaar.	7	CHAIRMAN CAUSEY: Thank you, Ms. Mack.
8	Our fifth speaker is Farood Marfami. Our sixth	8	Is there any discussion?
9	speaker is Kevin Leary. Our seventh speaker is	9	All in favor, please raise your hand.
10	Dr. Bash Pharoan.	10	(HANDS RAISED).
11	CHAIRMAN CAUSEY: Thank you. Our next	11	Any opposed? Any abstain?
12	item is new business, personnel matters and for	12	The motion carries unanimously.
13	that we call on Ms. Lowry to present the personnel	13	DR. WILLIAMS: So, our first candidate
14	matters. Following the presentation, oops.	14	
15	MS. LOWRY: Good evening.	15	Reporting Analyst in the office of Enterprise
16	FEMALE SPEAKER: Good evening.	16	Applications. Please stand. Welcome to Baltimore
17	MS. LOWRY: Chairwoman Causey, Vice	17	County Public Schools. She brings with her the
18	Chairwoman Henn, Superintendent Williams, and	18	following experience, an ACT specialist in the
19	members of the Board, I would like the Board's	19	admissions compliance and transition office at
20	consent for the following personnel matters:	20	Kennedy Krieger Institute, a coordinator of
21	Retirements, resignations, leaves, certificated	21	special ed at Kennedy Krieger Institute, and an
	Page 11		Page 13
1	appointments.	1	intern at Pediatrics of St. Agnes Hospital.
2	CHAIRMAN CAUSEY: Do I have a motion to	2	Supporting her tonight is her husband, Malcolm
3	approve the personnel matters as presented in	3	Davis.
4	exhibits E1 through E4? Thank you, Mr. Offerman.	4	Please stand. Director Jeannie
5	Do I have a second? Thank you, Mr. Kuehn. Is	5	Imbrioli from the office of Enterprise
6	there any discussion?	6	Applications and the Supervisor of Student
7	All in favor, please raise your hand.	7	Information Systems Management Mark Genderich in
8	(HANDS RAISED).	8	the office of Enterprise Applications.
9	Any abstain? (Inaudible).	9	Congratulations.
10	The motion carries. Thank you.	10	Our next candidate is Dr. Maria
11	Our next item of business is new business,	11	Finger-Elam, Coordinator of Data Strategy in the
12	administrative appointments, and for that we call	12	division of Research, Accountability and
13	on Dr. Williams.	13	Assessment. She is current staff here in
14	DR. WILLIAMS: So, good evening, Madame	14	Baltimore County Public Schools. Previously, she
15	Chair, and members of the Board, I would like to	15	was the supervisor of research in the division of
16	bring forward for your approval the following	16	Research, Accountability and Assessment and prior
17	administrative appointments, Senior Student	17	experience in Howard County Public Schools and
18	**	18	Robert E. Poole Middle School. Supporting her
	Information Reporting Analyst in the office of	-	
19	Enterprise Applications, Coordinator Data Strategy	19	tonight is her husband Gary Elam and her daughters
19 20			tonight is her husband Gary Elam and her daughters Amina and Nora Elam. Please stand.

Page 14 Page 16 Hamptonian right there. You'll all get that If not selected, the public may submit their comments to the Board in hard copy, or via email 3 Our last candidate is Shakisha Smith. to boe@bcps.org. Please stand. Human Resources Supervisor in the I now call on our stakeholder groups to 5 Staffing of Office of Staffing. Her previous speak and first this evening is Baltimore County Student Council, Superintendent Student Advisory position was the Human Resources Analyst in 7 Staffing, and prior to that she worked at Stanley Council, Matthew Rubeinstein. 8 Black and Decker, the City of York, Coppin State, Good evening and welcome. and Little Queens and Kings Childcare Center. 9 MR. RUBEINSTEIN: Good evening. Supporting her tonight is her significant other, 10 Chairman Causey, Vice-Chairwoman Henn, Maurice White. Please stand. And the Director of Superintendent Williams, Student Omer, and members 12 Staffing, Michael Hodge in the office of Staffing. 12 of the Board, my name is Matthew Rubeinstein. I 13 Congratulations. 13 am a senior at Franklin High School and the 14 CHAIRMAN CAUSEY: Thank you. Our next 14 education liaison with the Baltimore County 15 15 item is public comment. This is one of the Student Councils. I am here today on behalf of 16 Angela Chen, BCSC President. 16 opportunities the Board provides to hear the views 17 17 and receive the advice of community members. The BCSC recently held the Kindness Matters 18 18 members of the Board appreciate hearing from Summit on October 23rd and 24th for middle school 19 and high school students. We emphasized bullying interested citizens. As appropriate, we will 20 20 refer your concerns to the Superintendent for prevention and mental health. Students returned 21 to their schools energized to improve their school follow-up by his staff. Page 15 Page 17 While we encourage public input on 1 climates, make a difference in their peers' lives, policy, programs, and practices within the purview and champion inclusiveness. We were glad to see 2 Dr. Williams at this event. of this Board and this school system, this is not the proper forum to address specific student or 4 It's also important to students that employee matters, or to comment on matters that do every member of the BCPS ecosystem stay committed not relate to public education in Baltimore to the attitude of Kindness Matters and be an County. We encourage everyone to utilize existing upstander, not a bystander. I urge you to carry 8 dispute resolution processes as appropriate. on the spirit to best serve the students of 9 I remind everyone that inappropriate Baltimore County. 10 10 personal remarks or other behavior that disrupts Furthermore, BCSC is moving forward in 11 11 or interferes with the conduct of this meeting are its climate sustainability initiatives. At this 12 12 out of order. summit, we have drastically cut down on plastic 13 13 waste and we are working with the County Executive I ask you to observe the three-minute clock, which will let you know when your time is to form a youth climate action committee to help 15 15 up. Please conclude your remarks when you hear Baltimore County address climate issues. To that the bell or see that time has expired. The 16 end, our environmental committee is hosting a 17 microphone will be turned off at the end of your 17 climate reality presentation to BCPS staff and 18 time and it could be turned off if a speaker county government. Students are passionate about 19 19 addresses specific student or employee matters or creating a livable planet and fighting for their is commenting on matters not related to public 20 futures. 21 21 education in Baltimore County. On calendar issues, students across the

Page 18 Page 20 county have provided input and BCSC's opinion is requires substantial time to choose effective that the calendar should begin post-Labor Day. strategies, learn the curriculum, develop and Finally, I encourage you to continue to put prepare materials that meet the needs of all of student issues first and hear what students have your students. When teachers have time to do 5 to say. Their opinions and their concerns, their this, student learning is maximized. anxieties and recommendations. I urge you to be Why? Because teachers had time to the adult in the building that students can trust. develop and present engaging lessons. Students 8 enjoy the class because the lesson is presented in Thank you for your time. 9 CHAIRMAN CAUSEY: Thank you very much. a way that resonates with students and it makes it 10 Our next speaker for this evening is Teachers' 10 important enough for them to want to learn it. 11 Association of Baltimore County President, Ms. This only happens when teachers have enough time 12 Cindy Sexton. Good evening and welcome. 12 to plan for and prepare these lessons. 13 13 MS. SEXTON: Good evening, Chairwoman One elementary teacher wrote DIBELS 14 Causey, Vice Chair Henn, Dr. Williams, and members 14 progress monitoring, running records, behavior of the Board. 15 management, personal behavior charts, sometimes 16 16 The single-most important factor in being required to document student behavior and 17 determining a student's performance is the quality 17 compliance every ten minutes, restorative of their teacher. A child who spends one year 18 18 practices, building relationships, collecting with a highly effective teacher tends to data, time to input the data, collecting money for 20 experience academic benefits even two years later. field trips or pictures, contacting parents, and 21 Well-qualified, high quality teaching can close countless other daily tasks. Did anyone notice Page 19 Page 21 the achievement gap between economically 1 actual teaching, or planning, or differentiation? 2 disadvantaged students and their more affluent If we are going to help our students peers. There is value in being taught by an succeed, we need to trust our teachers who are experienced teacher. asking for more time and make planning time a high priority in our budgeting and scheduling It is specifically the BCPS core value that speaks to every student being successful when decisions. Let's turn our focus away from things sufficient, appropriate supports are provided, that don't really have any outcome on student 8 that I will be speaking to tonight. success and start focusing on something that does. 9 More time for our teachers. Our kids can't wait. While those supports can and do mean 10 10 different things in different situations, the Thank you. 11 11 underlying essential support all students need is CHAIRMAN CAUSEY: Thank you. Our next 12 a teacher who has had a chance to develop their speaker for the evening is from the Northwest Area 13 skill and become the effective teacher our Education Advisory Council, Mr. Clifford Collins. students deserve. Nearly fifty percent of new 14 Good evening and welcome. 15 teachers leave the profession within the first 15 MR. COLLINS: Good evening, Chairwoman five years. Well over half of the resignations Causey, Vice Chair Henn, and Dr. Darryl Williams, 17 BCPS has had since August first are those new 17 and members of the Board. I am presenting this 18 18 teachers. Board my report this evening on the capital and 19 19 operating budget requests that I received from Why do they leave? One main reason is lack of planning time. For a person to develop 20 Franklin High School, Owings Mills Elementary

into and maintain being an effective teacher

21

21

School, Reisterstown Elementary School and

Page 22 Page 24 Campfield Learning Center. classroom, and purchase projectors, document For the second time, Franklin High cameras, and speakers for classrooms. Funds were 3 School requests capital funding to address also requested for installing an air conditioning multiple bathroom plumbing issues. Capital budget system. However, Campfield Learning Center was funding is also needed to repair stairs, walkways, recently added to the list of schools selected to and replace worn and torn carpet. Operating receive state-approved funding for air 7 budget funding is requested for the hiring of conditioning. 8 8 additional counseling staff. I wish to thank the Board for giving me 9 Reisterstown Elementary School. an opportunity to present my report to you this Community stakeholders continue to question why 10 evening. Thank you. Reisterstown Elementary School was removed from 11 CHAIRMAN CAUSEY: Thank you. Our next 12 12 speaker for the evening is from the Baltimore the priority list for schools to be replaced. The 13 school's enrollment of more than 600 students is 13 County Alliance of Black School Educators, Ms. 14 about 138 percent of the state-rated capacity. 14 Kyria Joseph. Good evening and welcome. 15 15 Currently, Reisterstown Elementary MS. JOSEPH: Good evening, Board Chair School needs capital budget funds to address 16 Causey, Vice Chair Henn, Superintendent Dr. 16 Williams, and Board members. My name is Kyria 17 multiple issues related to overcrowding. The 17 18 18 school needs a large bus loop to relieve traffic Joseph, I am the President of the Baltimore County 19 Alliance of Black School Educators informally congestion during arrival and dismissal and also 20 20 needs additional parking spaces for faculty and known as BCABSE. 21 visitors. 21 On Thursday, September the 26th, Page 23 Page 25 1 Testimony received from and on behalf BCABSE, the Baltimore County and Randallstown 2 2 of Owings Mills High School cited several typical chapters of the NAACP, the Northwest Voice Newspaper, hosted a meet and greet community event capital budget needs that exist in school buildings that are over ninety years old. Parents for Dr. Williams. There were nearly two hundred and community stakeholders complain that Owings persons in attendance. We wish to express to Dr. Williams our appreciation for his excellent Mills Elementary School has not received the level of funding support afforded other aging county presentation at the community meet and greet. 8 8 The discussion of his vision for the public schools with similar structural issues. 9 advancement of BCPS emphasizes raising achievement Capital funding is also needed to 10 reduce the elevated levels of lead in the water, bars, closing gaps, and preparing our students for redesign a carpool lane and improve the conditions 11 the future, was well-received by the attendees. 11 of the school's interior and exterior 12 12 We also thank the Board for attending and 13 architectural features that are in various stages 13 supporting this event. 14 of disrepair. 14 The event was enhanced by information 15 Campfield Learning Center submitted 15 tables hosted by the Baltimore County Police 16 testimony requesting operating budget funds to 16 Department, the Kirwan Commission, the Baltimore 17 hire additional staff and to purchase additional 17 County Alumni Chapter of Delta Sigma Theta 18 Sorority, Incorporated, the BCPS Northwest 18 smartboards for pre-K and kindergarten classrooms.

The capital budget funds are requested to replace

the ceiling of the school's book room, purchase

new modular furniture for the kindergarten

19

20

21

19

20

21

Advisory Council and sponsors. Dr. Williams, we

forward to working closely with you and the Board

stand in strong support of your vision and look

Page 26 Page 28 to improve the quality of education for all craving for learning. He also had challenges in Baltimore County students. organizing anything, everything, from his papers 3 BCABSE will host our kickoff interest to his desk to himself. Jason had ADD, meeting on Thursday, November the 21st at five dysgraphia, dyslexia, and yet was really smart. 5 p.m. We are looking for BCPS staff and executive Lastly, she described Shera, a highly gifted and radically accelerated student from leadership, Board members, retired BCPS educators, and parents who are ready to do the work to India. She started reading when she was three improve learning for students, especially students years old and by kindergarten she could comprehend of color. Please email kjoseph@bcps if you have chapter books. Shera's math acuity was also 10 any questions. Have a wonderful evening. exceptional. When tested in the Spring of her 11 CHAIRMAN CAUSEY: Thank you. Our next kindergarten year, Shera scored in the 12 speaker for the evening is from the Citizens 12 ninety-ninth percentile on all batteries of the 13 Advisory Committee for Gifted and Talented 13 COGAT, or Cognitive Abilities Test. 14 14 Education, Ms. Julie Miller-Breetz. Good evening Eva, Jason, and Shera represent gifted 15 15 and welcome. students who require different, quite different 16 16 approaches toward learning. If placed in the same MS. MILLER-BREETZ: Good evening 17 Chairwoman Causey, Board members, Dr. Williams, 17 program, it is highly unlikely their learning 18 18 and the BCPS Community. needs would be met. Instruction has to be 19 19 tailored to address their strengths and needs and On October 18th, I had the great 20 opportunity to attend the Maryland State lucky for them, Ms. Brulles' district contains 21 Conference on Gifted and Talented Education programs that could do that. Page 27 Page 29 1 1 entitled "The Changing Landscape of Gifted Eva was flexed into a cluster Education in Maryland". The keynote speaker was classroom, a place where gifted students are Dena Brulles, the Director of Gifted Education at grouped at each grade level, and at every school, Paradise Valley Unified School District in and receive differentiated instruction in all 5 Arizona. content areas by a gifted cluster teacher, and 6 In her keynote, entitled "Building then later participated in Honors Reading and Math Comprehensive Gifted Services that Embrace with other gifted students. Honors classes Diversity" she described three different children offered content replacement or content enrichment in her district. First, she described Ava, a in Math or ELA daily with a gifted specialist. 10 10 third-grade ELL student who had recently Jason participated in the Paradise 11 11 immigrated from Mexico and whose language Valley uniquely gifted program in grades 1 and 2 12 12 acquisition testers recognized a spark indicative and then in the regular gifted program with of giftedness. Her ELL teacher was shocked by how 13 special education support. quickly she was becoming proficient in English. 14 Shera was radically accelerated. She 15 Eva scored a ninety-five percent on a non-verbal 15 attended a self-contained program with other 16 ability test. 16 highly gifted students. 17 17 Next, she described Jason, a 2E student I know that in Ms. Brulles' district, 18 18 identified as gifted through special education multiple assessments are used to identify 19 19 testing done in kindergarten. His testing potential giftedness and are used strategically 20 given the child's circumstances and background. I identified a very high IQ. Jason had an

incredible memory, very perceptive insights, and a

21

noticed that these tests are given at different

Page 30 Page 32 flexible times and done as early as kindergarten. needed, or the number of instruction days, et I see that there are distinct programs that cater cetera, et cetera. 3 to the different needs of gifted children. As Muslim students should not be treated Baltimore County embraces the changes required by as separate and those of the other two faiths as SM COMAR, I fervently hope that you are all equal. Such separation is inherently unequal. considering the many faces of giftedness, This is not 1896 today, nor is it 1954. 7 7 enfranchising students. Past decisions of the highest Court of 8 our land have had their consequences. Wise men CHAIRMAN CAUSEY: Thank you. And now for our public speakers, our first speaker for pay heed to history and do their utmost not to 10 this evening is Dr. Muhammad Jameel. 10 repeat it. I hope that this particular Board uses 11 Good evening and welcome. its wisdom to uphold the doctrine of fairness and 12 MR. JAMEEL: Good evening, Chair equality by approving the equal treatment of 13 Causey, Dr. Williams and members of the Board, and closing the schools for the Muslim children on 14 peace and blessings to everyone who is present 14 their holidays. 15 here. By the grace of God, I am the eldest of God bless you and I thank you for 16 sixty-eight first cousins, twenty-one of them are 16 listening to me, and I hope, and pray, that you 17 doctors, but I am not, so I just wanted to correct 17 shall -- when your term is over, that you will 18 18 the record. leave a legacy that we can be proud of to make the 19 19 playing field even. Thank you. CHAIRMAN CAUSEY: Duly corrected. 20 20 MR. JAMEEL: Supreme Court upheld CHAIRMAN CAUSEY: Thank you. Our next 21 racial segregation in 1896 in Plessy versus speaker for the evening is Sharon Saroff. Good Page 31 Page 33 1 Ferguson and established the concept of separate evening and welcome. 2 but equal in public education. A Baltimore-born 2 MS. SAROFF: Good evening. I have a hero, Thurgood Marshall argued in Board versus -question for you. As a parent, what would you Brown versus Board, in 1954 that separation is like your school to provide your child? I believe inherently unequal. all parents want an appropriate education from Therefore, I say today that unequal is trained teachers and a safe environment. As a separation. The inequality has created parent of two special needs children, I know 8 separations and divisions in our society and that's what I want, and wanted and continue to seeped into every facet of our lives. Sanctioning want for my kids. of unequal treatment dehumanizes both the children 10 As an advocate, I know that is what my 11 11 as well as the adults. It then justifies clients want for their kids. Unfortunately, the 12 12 discrimination and legitimizes the very act of word appropriate is currently not a word that I 13 13 unequal treatment. can equate with special education in this county. The parents of Muslim students have Yes, I'm angry. I have spent the better part of 15 repeatedly refuted all misguided and misinformed 15 the past two months and all of last year dealing arguments against closing of schools on Muslim with a system that feels it's okay to thrust 17 holidays, whether it was a non-database decision 17 children into an inappropriate environment in the or failure to hire more substitute teachers name of least-restrictive environment. They are 19 19 instead of making the top-heavy administration thrust into general education classrooms of

21

heavier, or legitimizing the non-COMAR holidays

only for one minority, or the number of snow days

20

sometimes twenty-nine and thirty children without

necessary supports, without trained personnel.

17

11

18

19

20

21

Baltimore County Board of Education Meeting Page 34 Page 36 And then they don't make progress and the parents get into the school building for both specials and are told they're fine, it's okay. lunch, including for when we have to go inside to 3 I have clients that are doing self-harm do other things, too. because their IEPs are not being followed. And we Storage space is also a problem. We 5 hear at an IEP meeting, that's okay. They're have bins for our supplies like notebooks and 6 folders. Below our bins are hooks for our happy. I don't think so. 7 It is not okay for us to provide the backpacks. The problem is the hooks are too close minimum anymore in this county. We need to rise together. Not everyone can fit their backpack on and show as an example to everybody else that we their hook at the same time, so we put them on the 10 want to follow the Supreme Court decision back in floor. However, this also causes a problem, 11 2017 that said the minimum is not enough. because with backpacks on the floor people 12 I have tried to stop myself from being 12 entering or exiting the trailer trip over them. 13 angry. I am -- have been willing to work with Therefore, that is the end of why my school needs 14 14 Dr. Williams because I know that he has four a new building with more space. Thank you. 15 15 children. Everybody else needs to do the same. CHAIRMAN CAUSEY: Thank you. Our next 16 16 speaker for the evening is Glen Geelhaar. Good CHAIRMAN CAUSEY: Thank you. Our next speaker for the evening is Mae Norris. Good 17 evening and welcome. 18 18 evening and welcome. MR. GEELHAAR: Thank you. Good evening 19 MS. NORRIS: Hi, my name is Mae Norris. 19 Dr. Williams, Chairwoman Causey, Vice Chair Henn 20 I am a fifth grader at Reisterstown Elementary and distinguished members of the Board of 21 School. All of our fifth grade classes are in the Education. Thank you so much for your service to Page 35 Page 37 1 trailers. Whenever someone needs to go to the Baltimore County students. 2 Um, in 1981, I know, way back in time bathroom, the nurse, the office, or get a drink, someone has to take time out of their work to go here, um, the North Point Junior High School was and let them in. My teacher has been working at repurposed into the North Point Government Center. Um, it came with promises of recreation space for Reisterstown for ten years and has been teaching in the trailers for six years. the community and good high-paying Baltimore 7 What my school needs is a new building County government jobs for Eastern Baltimore 8 County. with more space. I know I probably won't get that 9 this year, but I am speaking for my little sister, Um, today the building stands mostly 10 her friends, my friends' little siblings, and all 10 empty. Um, the best solution that we've heard 11 of the kids younger than me. from, uh, the County is -- is that the County 12 12 The trailers that we have classes in feels it's too much to improve the building after are pretty tight spaces. My trailer doesn't have 13 years of neglect and that it needs to be sold off enough space for an extra table or even a small to a private developer. 15 15 carpet. My friend Sophia thinks that the trailer In many ways, or fast forward to today, is too cramped and that there is no room for I see us standing at the same crossroads that we 17 working with groups or partners around the room. 17 had with North Point Junior with Golden Ring

Two of my other friends, Lucia and

Singhy, also agree with me and Sophia, as well as

we have to walk through rain, snow, and wind to

the fact that they don't like the trailers because

18

19

20

Middle School. Um, many people speculate and then

a final decision's been made, but many people

speculate that Golden Ring will close when the North -- the new Northeast Middle School is

Page 40

2

7

1

2

10

11

12

13

15

16

17

18

19

20

21

opened.

Um, Golden Ring Middle School received, according to Board docs, a \$4,368,563 renovation in 2006. In 2017 there was a central air conditioning project. So Golden Ring Middle School's building is not the dump that some people would have us believe.

8 Currently there is a tremendous shortage of qualified students or qualified applicants in the trades. We're talking about good high-paying jobs in heating and air 12 conditioning, um, brick layers, electricians, um, 13 I can even see, you know, if we repurpose the 14 school building to be a trade school for our 15 students, um, a course in entrepreneurship where 16 we could teach things like, um, obtaining a 17 employee identification number from the IRS, 18 setting up a business plan to get financing from the bank, and applying for contracts, maybe 20 government contracts, you know, to launch their 21 business.

Page 39

Page 38

1

2

15

17

18

10

11

12

13

15

17

18

19

20

21

And speaking of contracts. Every year we spend millions of dollars on improvement contracts for our schools. So how about seeing if we can partner with these companies who are providing work for our school system to providing internships for these same students who would be, you know, learning these trades. Perhaps a partnership that would, you know, offer a guarantee of employment for recent graduates. Maybe ten percent of their workers could actually work on the school projects that this Board of Education is paying for and authorizing.

So, in conclusion, I just want to say that Golden Ring offers a golden opportunity for our students. Please don't let it become the next North Point Government Center.

CHAIRMAN CAUSEY: Thank you. Our next speaker for the evening is Farood Marfami. Good evening and welcome.

MR. MARFAMI: Good evening. You can hear me?

CHAIRMAN CAUSEY: Yes.

MR. MARFAMI: First of all, Dr.

William, congratulation. I met you three or four weeks ago, I specially came to see you, so please

stay '19, '20, '21, '22, '23, '24, and on and on.

And this Board will support you, you know, because

person to do the job, we don't want to lose it.

It's a lot of investment to find a good people, 9 okay.

10 And, the reason I'm here, that I heard one of our friend, Dr. Offerman, he help to give 12 equal treatment, equal treatment all the kids, so 13

thank you very much, sir. The community is very 14 happy. And now let me give you a background.

My family came and I have polio right 16 leg. 2009 I fracture my right leg. No leg. But anyway, I still am working. My family came from Pakistan, 1989. First daughter was five years old, second was two and a half years old. Not a single word of English. They went to Winfield Elementary. They finished there. We moved to the

Page 41

Woodlawn area and they went to the Woodland High

at that time. Tough and rough. I used to become

a PTA member and I told the teachers going all the

way there and with the help of God, first

daughter, she is a professor at FCC, Math and

Statistics professor Frederick Community College.

Second daughter become Master's in Public Health

from John Hopkins, went to St. Francis Court

working for the government.

The third daughter, made in America. She is finishing her registered nurse in December. So I have a chance to move to Columbia, I had a chance to move somewhere else. But I said no, Baltimore County is the one. We cannot go anywhere even I could afford it. I said no. We will be here and one day my kids go all the time when others' friends are off, but we say okay, no problem, no problem, no problem, one day will come. Not my kids but their kids will have one day off with their parents. So I am glad that

this Board is doing a great job, please keep it

Page 44

Page 45

5 sir.

6

7

8

9

11

12

13

14

17

18

19

20

21

1

8

11

13

14

15

17

21

Page 42 up, and if you need our help, we will help you and in meaningless jobs and until they can get it's a big community and we can raise money if you themselves through the training after they 3 need it for a school and we are doing the same way graduate high school.

4

19

20

4

6

10

11

12

13

15

17

19

20

Page 43

CHAIRMAN CAUSEY: Thank you. Our next speaker for the evening is Kevin Leary. Good evening and welcome.

with our kids. Thank you very much for your help,

And, you know, that's not really right for us. As adults and leaders of the community, we need to take care of our children and give them what they need to succeed. We're not teaching our children basic skills. I have many, many kids that come to me and they don't even know how to write a check. They need help. And this is after they graduated from our schools.

MR. LEARY: Good evening. My name is Kevin Leary. I am here from the Perry Hall Improvement Association. I am the current vice-president of that association.

12 And I try to work with all these kids 13 and do, you know, help them, but we as leaders 14 should be helping them in the schools to be able to succeed after they leave our schools and have a 16 helpful community instead of just, you know, 17 shoving them through classes and putting them into 18 situations that they're not ready for.

I am here to speak to you on behalf of some of the students that I work with who are still being bullied and harassed in our schools, 16 and one of them last week was attacked outside of Parkville High School and pushed into the middle of Putty Hill Road in the middle of rush hour traffic.

So I want to thank you for my time and I appreciate every one of you, and thank you for doing what you do.

I have been coming here for, Lord knows, two years talking to you all about the

> 1 CHAIRMAN CAUSEY: Thank you. And our final speaker for this evening is Dr. Bash

> > Pharoan. Good evening and welcome.

situations, the safety situations in our schools. I want to echo what this young lady said about these trailers or mobile classrooms, whatever you like to call them. They are not safe. God forbid something happens at one of our schools. These kids are stuck inside of these tin cans and they can't get inside that building to be safe.

DR. PHAROAN: Good evening. If they speak nobody after me, can I take six minutes.

We need to do something about this. It's not a good situation. And what Glen said, again, as the vice-president of the association, I hear from a lot of our business owners who are looking for good, suitable employees in the trades. And we as a county do not have enough training in that.

CHAIRMAN CAUSEY: You know the answer.

Everybody does not want to go to college. I know most parents want their kids to go to college, but a lot of kids don't want to go to college, and they want to just have a trade and 19 make a good living and they're good at it. But if we don't train them, they won't be able to make that living and they will have to end up working

DR. PHAROAN: Thank you Mr. Offerman and Ms. Rowe for your motion two meetings ago, which really made equality of the school holidays a reality. I thank you all for voting for it.

Roger Hayden was an honest man. He was sincere. He was direct and he was focused. And he was also fiscally responsible. As you know, he lost his second term because he was fiscally responsible. Roger Hayden was for equity and equality. Roger Hayden did his best to fulfill the mission of the school system, for a multi-cultural pluralistic society. He had the highest ethics. He really loved every student. He really cared about others. He really addressed the issues in a gentleman fashion. And he had

Page 46 Page 48 clear standard to him. for sharing your priorities with me during my 2 I think it's too bad that we don't series of ten community conversations around the 3 really acknowledge our leaders until they die, and county. These conversations comprise our first that has been the story throughout history. towards the development of the next BCPS strategic 5 I ask you to remember Roger Hayden, not just for plan. This collective work will continue into 2020. the name, but for what he stood for. If we get 7 the four billion dollar Kirwan taxes, portion of In the meantime, my staff and I we're it obviously, I really hope that all of you would finalizing the one-hundred-day entry plan which make sure it's spent wisely and effectively. sets forth recommendations for this current year 10 Pouring money on a school system, any school 10 and years to come. Feedback from both the entry system, does not really solve problems. It has to plan and the community conversations are helping 12 be associated with good administration, with 12 to shape our budget proposal for FY 21. 13 13 judicial application, with wisdom. I also would like thank our host 14 As far as the calendar concerns, I 14 principals for those ten community conversations. 15 think it's fiscally responsible only to approve At Dundalk, Principal Santos. Overlea, Principal 16 16 five days of springtime. There is just really no Sample. Loch Raven, Principal Holmes. Woodlawn, 17 reason to give ten days. It's just too much. And 17 Principal Jernigan. Owings Mills, Principal 18 starting after Labor Day is the wise thing to do 18 Campbell. Perry Hall High School, Principal Reed. Catonsville High School, Principal Ames. because the State of Maryland and Baltimore County 20 will gain more taxes and more taxes would be Pikesville High School, Principal Reid. Carver 21 Center for Arts and Technology, Principal Steele. better for the school system. Page 47 Page 49 1 I hope really you would implement that And Chesapeake High School Principal Wesloski. 2 2 and you would remember the mission of Roger Hayden As a reminder to the BCPS family, we for a long, long time. He was an honorable man are supporting student and staff wellness each and I am really truly sincerely sorry I didn't month through the Mind over Matters campaign. have a chance to meet with him more than one time This month's campaign is Deleting Negativity: on a lunch that left quite a bit of memory in my Words Matter, which is focused on positive 7 mind. Thank you all. communication, both face-to-face and online. Let 8 CHAIRMAN CAUSEY: Thank you. Our next me say that again. Face-to-face and online. item on the agenda is the superintendent's report. School and office staff can find more information Dr. Williams. 10 10 in the weekly bulletin on the intranet. Our 11 DR. WILLIAMS: First and foremost, I 11 hashtag for sharing on social media is hashtag 12 BCPSbekind. 12 would like to extend my thoughts and prayers to 13 13 the family of our Board member Roger Hayden who Coming soon. Coming soon. Coming soon passed away on October 24th. Mr. Hayden is Education Support Professionals Day on 15 maintained a singular focus on doing what was best 15 Wednesday, November 20th. This day is for our students and our staff. He left a legacy 16 celebrated nationally on the Wednesday during 17 of leadership during his time as Baltimore County 17 American Education Week. 18 18 Executive as well as his contributions as both I would like to take a moment to thank 19 President and member of this Board. 19 our ESPs for their invaluable support in our 20 Secondly, I would also like to thank 20 classrooms and school offices every day of the 21 our parents, students, community members and staff year. We absolutely could not teach our children

Page 50 Page 52 and run our schools without you. And as a an older son with Autism, yet is pursuing a graduate degree in Physics, Delegate Guyton was reminder, parents, you are invited to visit 3 schools during American Education Week from awarded legislator of the year for her work on November 18th through 22nd. Please contact your behalf of students with disabilities. 5 5 schools -- your child's school for information. BCPS Parent Advocate Liz Hembling was And finally, our first marking period honored for her work with decoding dyslexia. Liz 7 will end this Friday. Yay. It is a joy to visit has had a tremendous impact on students in BCPS the schools and see students so meaningfully with her push to include the science of Reading in engaged in learning. I look forward to continuing how we teach students. Liz has been a huge my school visits as our lessons deepen and build 10 resource to this new Board over the last twelve 11 our prior knowledge. 11 months. 12 12 Since this will be my last report to Fall is upon us and with Fall comes all 13 you before the upcoming holiday, I would like to 13 of the sports many of us love: Football, soccer, 14 extend team BCPS a very happy and healthy 14 volleyball, cross country, golf, field hockey, to 15 15 Thanksgiving season. This concludes my report. name a few. I enjoyed attending Baltimore County 16 16 CHAIRMAN CAUSEY: Thank you. For the Cross Country Championships at Dulaney High School 17 Chair's report, in honoring the life of Roger 17 which included all high schools and more recently 18 18 Hayden, we greatly appreciate Ms. Pasteur's middle schools that have included running 19 touching remarks. We extend our sincere programs. condolences to his family, friends, and colleagues 20 20 BCPS has outstanding athletic programs 21 and we can't underestimate how important they are. throughout Baltimore County. He will be missed, Page 51 Page 53 but remembered, as we continue to do the work on We know sports provide many benefits to our 1 2 behalf of children. students and school communities, which include 3 physical, social, emotional, teamwork, and In my work of Chair, I have wonderful opportunities. One recently was on October 16th, increased school spirit. So good luck to those continuing on and congratulations to all that has I had the honor and pleasure to attend the **Baltimore County Commission on Disabilities** already been accomplished. 7 Twenty-Ninth Annual Awards Ceremony and luncheon Recently, I attended a Performing Arts where a number of people with close ties to BCPS Showcase held at Hereford High School. We are received awards. The student award winner, Tim fortunate that BCPS arts programs provide ways for 10 Utzig, is a former Towson High alum, whose vision 10 students to nurture their talents in orchestra, became drastically impaired in high school. 11 11 band, theater, dance, and the visual arts. 12 12 During his speech, Tim mentioned that a special Also, I visited recently Overlea High 13 teacher was instrumental in his continued academic 13 School along with Julie Henn, Lily Rowe, and John success and his ability to continue independently Offerman to see the Health Science Magnet Fall 15 as he pursues a degree at Towson University. We 15 Showcase and the ribbon cutting for two new 16 often hear Dr. Williams say that every student classrooms designed for dental careers and 17 needs at least one adult on whom he or she can 17 physical therapy for rehabilitation. We 18 depend. Tim Utzig found his adult at Towson High appreciate Principal Monica Sample for her 19 School. 19 leadership. These are, uh, just two more examples 20 Delegate Michele Guyton who is a BCPS 20 of innovative educational programs provided by 21 21 parent with two sons with Tourette's Syndrome and BCPS and we appreciate the work of the Office of

Page 54 Page 56 Career Technology and Education. and of course, next Monday, November 11th, is It seems like school started yesterday, Veterans Day. To those in uniform serving today 3 yet we are fast approaching the end of the first and to those who have served in the past, we honor quarter as Dr. Williams mentioned. Students and you today, next Monday, and every day. 5 5 teachers have been working hard and parents will And now, our student Board member's 6 soon have the opportunity to meet with the report. 7 teachers to discuss their students -- discuss MR. RESHID: Good evening. I first their students' successes and address any want to say how much Roger was a great mentor and 9 concerns. a leader and how he always fought to put students 10 first while having a smile on his face and he will Coming up is American Education Week 11 which starts in less than two weeks from November truly be missed. 12 18th through November 22nd. It affords parents, 12 Kindness Matters month ended with a 13 as well as Board members, the opportunity to visit 13 great summit with students from across the county 14 schools and engage with the students and community 14 starting up conversations as we were joined by our 15 15 members. I encourage all parents, guardians, and superintendent on both the middle and high school 16 16 caregivers to visit their schools to support their days, giving us advice, and emphasized that every 17 child, their school community, and to see the good 17 student should have an adult in the building whom 18 18 things that are happening in our classrooms. they trust. I hope we carry out the acts of 19 19 It was also inspirational to attend October throughout the school year and our lives. 20 along with Dr. Williams, the Maryland State November's theme is Deleting Negativity: Words 21 Department of Education Teacher of the Year Awards Matter, so be sure to show us what your schools Page 55 Page 57 1 Ceremony. And we were happy to be there with are doing to support this month's theme. Baltimore County's Teacher of the Year, Kristen Since October 8th I have been doing school visits, talking to students individually, listening to Nielsen, an outstanding educator from Crossroads 4 Center. their concerns, and hearing what they want to see 5 5 from BCPS. November, as Dr. Williams said, we have 6 our Mind over Matter theme, Deleting Negativity: So far, I have reached Sparrows Point Words Matter, and let's all consider the power of Middle and High, Lansdowne High School, Franklin words and strive to use them to foster those High School, Ridgely Middle School, Patapsco High 9 positive face-to-face and digital interactions. School and Parkville Middle and High. Most of the 10 Next week coming up is BCPS middle concerns I heard were school-based issues and I 11 schoolers will have the opportunity to attend encouraged students to work with their 12 12 Junior Achievement Aspire, which is held at the administrators to fix these issues, but one of the Maryland State Fairgrounds. This dynamic career 13 more serious issues I came across was at Parkville development experience gives middle school High. This is an issue that not only affects 15 students access to high-growth careers and area 15 Parkville, but other ESAU programs. Students who employers, post-secondary education opportunities are enrolled in ESAU travel to this program and 17 and interactive career activities for eight 17 are not housed at their home schools. This did 18 18 thousand middle school students. not allow students the opportunity to become 19 19 involved in school clubs or activities since There is a lot going on in November.

It is National Native American Heritage Month, the

magnet school deadline is Friday, November 15th,

20

21

20

21

transportation after school is an issue for them.

About seven hundred students

Page 58 Page 60 participate in the Parkville ESAU program. This 1 CHAIRMAN CAUSEY: Thank you, Ms. Mack. Do I have a second? Thank you Mr. Offerman. Is seems to be an inequity for these students since there any discussion? school isn't just about class learning, but the 4 clubs and sports that we participate in that shape All in favor, please raise your hand. 5 (HANDS RAISED). us. I would ask us, as a Board, to consider how 6 Any opposed? Any abstained? we can adjust upcoming budget requests to allow 7 for activity buses so all students, not just ESAU The motion carries unanimously. 8 have an opportunity to participate in MR. NUSSBAUM: Thank you, and the extra-curricular activities. I will continue to orders are on the table for signature. Thank you. 10 CHAIRMAN CAUSEY: Thank you very much. be doing visits throughout the year and try to 11 The next item of business is new business contract reach as many students as possible. 12 12 awards and for that I call on Ms. Henn. As to the calendar, I have heard from 13 13 students personally and through the Baltimore VICE CHAIR HENN: Thank you. Members 14 County Student Council that students prefer a 14 of the Board, the Board's Building and Contracts post-Labor Day calendar with both the Jewish and Committee met earlier this evening. Items L1 16 16 through L9 are being forwarded to the full Board Muslim holidays closed for the 2020-21 school 17 17 year. for approval. 18 18 CHAIRMAN CAUSEY: Do I have a motion to Students, please continue to invite me 19 to your schools and events. As always, feel free approve items L1 through L9. 20 20 to contact me on Twitter, Instagram or email. MS. ROWE: So moved. 21 21 CHAIRMAN CAUSEY: Thank you, Ms. Rowe. Let's finish the quarter off strong and strive to Page 59 Page 61 1 keep up the drive and energy throughout the winter No second is needed since the recommendations come 2 2 from the committee. Is there any discussion? and the second quarter. Thank you. 3 3 CHAIRMAN CAUSEY: Thank you, Mr. All in favor please raise your hand. Reshid. The next item of business is action taken (HANDS RAISED). 5 in closed session and we call on Mr. Nussbaum. Any opposed? Any abstain? 6 6 Good evening. The motion carries unanimously. Thank MR. NUSSBAUM: Earlier this evening, vou. Ms. Henn. 8 the Board considered four appeals regarding The next item on the agenda is M, new confidential employee and student matters in your business, privately-funded capital project, and 10 quasi-judicial capacity. One was an oral argument 10 for that we call on Dr. George Roberts. Good 11 evening. 11 where the Board heard from the parties. Three 12 12 were considered on the record as no requests for DR. ROBERTS: Good evening. Chair oral argument were made. At this time, it would 13 Causey, Vice Chair Henn, Superintendent Williams, be appropriate to confirm the actions taken in tonight I bring forward for approval a 15 closed session in those matters, which were an 15 privately-funded capital improvement project for oral argument it was hearing examiner number the purchase and installation of a legacy tree at 17 19-43, the summary affirmances were 20-04, 20-19, 17 Honeygo Elementary School. The legacy tree will 18 and 20-20. be installed by Whiting Turner at no charge. 19 CHAIRMAN CAUSEY: Do I have a motion to 19 Funds for the entire cost of the project are 20 approve the action taken in closed session. 20 \$9,150 and have been set aside by the PTO and have 21 MS. MACK: So moved. 21 been dedicated to this initiative. The PTO has

Page 62 Page 64 acknowledged that it is responsible for any 1 All in favor, please raise your hand. project cost overruns and in accordance with BCPS (HANDS RAISED). 3 policy and rule 7330, this request has progressed Any opposed? Any abstained? 4 through all normal internal processes for review. The motion carries unanimously. 5 So with me tonight in support of the project are The next item on the agenda is Item O, Principal Mrs. Charlene Behnke and PTO President unfinished business proposed 2020-21 school and Legacy Tree Chairperson Nitza Zedara, in the calendar. For that, we will ask Ms. Lowry and Mr. 8 back. Duke to come forward. Following the presentation 9 Also I would like to mention the PTO we will allow time for discussion. Good evening. 10 Vice-President in support of this project who were 10 MR. DUKE: Good evening. unable to attend but certainly were instrumental 11 CHAIRMAN CAUSEY: Go ahead. 12 in this project, Beth Elder, and PTO member and 12 MR. DUKE: Okay. Good evening, Madame 13 Legacy Tree Co-Chairperson Michelle Clements. 13 Chair, Vice Chair Henn, Dr. Williams, and members 14 Thank you. 14 of the Board. On September 24th I presented the 15 15 CHAIRMAN CAUSEY: Do I have a motion to calendar committee's recommendation for the 20-21 16 16 approve the Honeygo Elementary School's Legacy school year which had a pre-Labor Day start date. 17 Tree Project? Thank you, Ms. Henn. Do I have a 17 At the Board's request, a calendar with a 18 second? Thank you, Ms. Jose. Is there any 18 post-Labor Day start was developed and presented 19 discussion? at the October 8th meeting. Subsequently, at the 20 Board's request, three calendar options were All in favor, please raise your hands. 21 (HANDS RAISED). posted to the BCPS Internet for public information Page 63 Page 65 Any opposed? The motion carries and review. All calendar options had 182 student 1 2 2 unanimously. Thank you. days and 190 teacher days. 3 3 DR. ROBERTS: Thank you. Option A was the pre-Labor Day calendar 4 CHAIRMAN CAUSEY: The next item of with a full ten calendar day Spring Break, while business is Item N, unfinished business Board both options B and C had post-Labor Day starts. policies. Members of the Board, the policy review Option B had a five calendar day Spring Break, committee asks that the Board accept this report while Option C had a ten calendar day Spring of the committee's recommendation to amend the 8 Break. Public comment was held on October 22nd following Board policies: Policy 6702, 10 10 extra-curricular activities; Policy 7530, and this evening, the Board is scheduled to make occupying, naming or renaming an area of a school 11 its decision relative to the 20-21 school year 11 12 12 or its grounds; Policy 8341, appeal before a calendar. 13 hearing examiner. These recommendations are CHAIRMAN CAUSEY: Thank you, may I have 14 presented to you tonight as Exhibit N. 14 a motion? Ms. Rowe. 15 Do I have a motion to adopt the 15 MS. ROWE: I move that we adopt 16 recommendation of the Board's Policy Review 16 calendar option B with the following 17 Committee. 17 modifications: That we end school on Friday, June 18 MS. ROWE: So moved. 18th, use President's Day Monday as a makeup day, 19 CHAIRMAN CAUSEY: Thank you, Ms. Rowe. 19 and Easter Monday as a makeup day, too, if 20 No second is needed since the recommendation comes 20 required, and that Spring Break will begin on 21 March 29th. 21 from the committee. Is there any discussion?

10

11

21

1

2

3

4

7

8

10

11

20

21

Page 66

5

6

12

13

17

21

1

9

10

11

12

13

15

16

17

18

19

20

21

CHAIRMAN CAUSEY: Do I have a second? Thank you, Ms. Henn. Is there discussion for your motion, Ms. Rowe?

MS. ROWE: Yes. Considering all of the feedback received by the Board, it is apparent that the community as a whole values a post-Labor Day start, a full Spring Break, and a reasonable end-date and religious equity. These calendar modifications allow for all of those considerations to be met without compromising the needs of one constituency group [audio cut out].

12 It should also be noted that Spring 13 Break this year also encompasses Passover in 14 addition to Western Easter. The Board already passed a motion to keep professional development 16 days which fall on the Jewish and Muslim holidays 17 professional development days ineligible to be 18 converted to make up inclement weather days, so I believe these modifications to option B make 20 everyone happy.

CHAIRMAN CAUSEY: Board members are

Page 67

there additional comments, questions? Ms. Jose.

MS. JOSE: Mr. Duke, what happens if we have more inclement weather days for this option?

MR. DUKE: With the option that was just presented? Option B with the adjustments? If we use more than five, we have to extend the school year.

MS. JOSE: And that would go until June 28th? Is that correct?

MR. DUKE: It would go, well, dependent upon the number of emergency closures that we had. Normally, this year will be the first year that we are using President's Day and Easter Monday as contingency days. We have five calendared, five 15 emergency closure days built into the calendar for this school year. Two of those days are 17 President's Day and Easter Monday. That requires us to go in to the State and request a waiver to 19 have those days converted to student days.

So, if a closure occurs before

President's Day, for example this year, then

President's Day would automatically become a school day. The same would happen with Easter Monday. But both times we would have to go in to the State, to MSDE, and request to use those days as makeup days.

MS. JOSE: So you would not need to request that waiver for Option A, which was what was recommended by the calendar committee?

9 MR. DUKE: No, there is not a 10 requirement because we didn't use those two days as contingency days.

MS. JOSE: Correct. And from having looked at the feedback we have got from the 14 community including the teachers, it has been pretty fifty-fifty I would say between pre-Labor 16 Day and post-Labor Day with the teachers, parents, and I'm a parent with two kids in BCPS as well. 18 My concern is that if we don't have that President's Day off, if we have to use that off that it's not waived off by the State, then what happens?

Page 69

Page 68

MR. DUKE: Then we would have to go ahead and extend the school year in order to make up those days. We have to attend -- there has to be 180 student days and plus we have the added issue of contact hours. One thousand one hundred and seventy for secondary, for high school students, and then the ten-eighty for elementary and middle school.

MS. JOSE: Thank you.

CHAIRMAN CAUSEY: Mr. McMillion? MR. MCMILLION: Mr. Duke, just to clarify. In the 19-20 calendar you have built in, or we have built in, President's Day and Easter Monday already into the current calendar, correct?

MR. DUKE: That is correct, they are contingency days.

MR. MCMILLION: Okay. And you've already asked the State for --

MR. DUKE: No.

MR. MCMILLION: You haven't done that

for 19-20?

Page 72

Page 73

8

9

12

13

14

15

16

17

18

20

21

1

2

6

17

18

19

21

Page 70

8

14

16 17

18

19

20

MR. DUKE: You cannot do that. You have to do that when the need arises. In other words, if for example, next month we have a closure. Then at that point then I would go in to the State and request that President's Day become a student day, a regular school day. Preapproval is not, um, is not something that the State allows.

MR. MCMILLION: Okay. However, that being said, the calendar was presented and the motion for 20-21, we would have those two days built in as the first contingency days, depending upon when the weather --

MR. DUKE: That's the way I understand.
MR. MCMILLION: Okay, great, thank you.
CHAIRMAN CAUSEY: Mr. Offerman?
MR. OFFERMAN: First of all, thank you,

because this has turned into a much, probably a much harder thing to do that we ever really thought of, and all you, and all of the committee efforts are certainly, you know, we are very

when Labor Day is as late as, I believe as late as it possibly can be, I would ask everyone here to recognize that this may be a special case where starting before Labor Day is something that we

really should strongly consider in order to get kids out of school, okay, before it goes any

7 longer than it actually goes.

This is my personal opinion, this is my personal experience. This is not, again, based on data, and I certainly understand that and I certainly respect that Calendar B is certainly a viable option. Calendar C, or C, I don't think is a viable option at all because of what I mentioned before. At least, again, just as a person who sat in the classroom, okay, and taught kids all of those times, thank you.

CHAIRMAN CAUSEY: I had Ms. Rowe and then Ms. Jose.

MS. ROWE: So, I just wanted to clarify that when the Board approves a calendar it is my understanding that the State, with the

Page 71

pleased that you -- for that effort.

I am -- I'm a -- you know, I think calendar B is certainly a very reasonable choice.
I, however, am going to ask the Board to make consideration to stay with the one recommended by the committee.

My reasons are as follows. The first
and foremost thing, I learned actually being in
the classroom, and that is every day after
Memorial Day, the students sit in that room, from
then on, it gets progressively more difficult to
keep students focused. And if our goal is to
maximize student achievement, I have no data on
this obviously, this is my personal view of 37
years of being in a classroom and as a guidance
counselor, okay.

I think I also saw, often, that the school, and again I don't have the data behind me, but this is a short-term, but I think school, kids coming to school was somewhat less frequent the longer we extended into June. And this one year

1 understanding knowing which days we want as

2 inclement weather contingency days, that they have

the ability to either approve or decline our

4 calendar knowing that we're going to ask for those

5 days potentially. And in this school year they

6 approved the calendar knowing that we had

President's Day and Easter Monday as a

8 contingency, or -- I guess I'm confused about one

9 thing is that when we submit our finished calendar

10 to the State, they have the opportunity to accept

11 the full calendar, right?

MR. DUKE: The calendar was approved based on the fact that we -- the requirement that COMAR levies on the jurisdictions is that we have to have a minimum of three emergency closure days built into the calendar, and that is what the 19-20 calendar does. It has the three contingency days, the emergency closure days.

In addition to that we have President's

Day and we have Easter Monday. When MSDE approves

the calendar, they approve it based on the three

12

13

15

16

17

18

19

20

Page 74 Page 76 days that we have built in. They understand that 1 learning. 2 MS. JOSE: What percent is that? I we have two additional days, but that is contingent upon the Board of Education's approval mean, this is very --4 when we go in and ask for a waiver. Whether the VICE CHAIR HENN: I believe I have the Board gives the waiver or not, I do not know microphone, who are engaged in 4-H, who are engaged in FFA, whose culminating activity is the because I've never had to do it before. In all probability, they would approve it, but I cannot Maryland State Fair that occurs prior to Labor Day 8 definitively say that they will. who would not be able to participate should they 9 MS. ROWE: Okay, thank you. be back in class prior to Labor Day. So I will be 10 CHAIRMAN CAUSEY: Ms. Jose? supporting a post-Labor Day start, so those 11 MS. JOSE: Thank you. Calendar B, like children, many of whom are Baltimore County 12 Mr. Offerman said, is not a bad option, but my students, have the opportunity to fully 13 concern is since Labor Day is so late that year, participate in the agricultural education programs 14 uh, we should consider parents that don't have the 14 of which the Maryland State Fair receives over luxury of taking over two months off. Many of us twenty-thousand entries in those programs. Those 16 16 are working parents, including me. I have the are opportunities that will be lost to those 17 luxury of working from home, sending my kids to 17 children should we opt for a pre-Labor Day start. 18 18 camps. Not all parents have that luxury, CHAIRMAN CAUSEY: Ms. Jose? 19 especially with the brain drain that happens when MS. JOSE: If I could respond to that. 20 we have this prolonged time off. We are a pretty urban district. We had pre-Labor 21 I think the Board needs to consider Day start for the past, um, other than the past Page 75 Page 77 that, especially our struggling students that will year. I would like to see the data on how many 2 be off school, and Mr. Offerman taught in our kids go to the Maryland State Fair that is a paid school system for over thirty years, so I am apt activity, secondly, we are off on Monday so they to kind of listen to his advice as well as, as a could still go there. What did the kids do before parent, it's important for me that my children are we had post-Labor Day start? There was a long not off for over two and a half months, not duration for my kids, I remember, it was pre-Labor 7 everybody takes three months, we are not all Day start. 8 8 stay-at-home parents, mother or dad either off. We cannot just consider one community 9 So we should consider that as a Board. over the other. For me, the concern is that the 10 We should consider the community that does not calendar committee was composed of stakeholders come out here and voice their concerns because 11 from different groups of our community and they 11 12 12 they don't have the luxury of, so as a Board, I recommended calendar option A, pre-Labor Day 13 would implore all Board members to consider that 13 start. And this is just an exceptional year option and I think Option A is what I am going to because of the late Labor Day start, so I am more 15 recommend along with Mr. Offerman. Thank you. 15 apt to go with calendar option A. 16 16 CHAIRMAN CAUSEY: Ms. Henn? CHAIRMAN CAUSEY: Thank you. Other 17 VICE CHAIR HENN: Thank you. And one 17 Board members? Ms. Pasteur? 18 18 community that we haven't heard from that needs a MS. PASTEUR: Okay, I'm not speaking to 19 19 voice are the agricultural community, those any particular one, other than A or B are the 20 students who are engaged in agricultural education 20 reasonable ones to me, but I just, when we talk 21 programs in the Summer who are engaged in about Labor Day being a late start, and I keep

Page 78 Page 80 hearing that it's one week later than what the are the only two, then we will be able to contract other one is, and May is gonna come for all three the calendar. If we have more, we may have to go calendars so the children start to do, as Mr. ahead and extend the calendar. 4 Offerman, described whether it's Option A, B, or MS. SCOTT: Okay, thank you. 5 CHAIRMAN CAUSEY: I had a question, if C, when after the holiday that's how their minds go, so I would like for us when we are voting to you don't mind, if I, thank you. It's my process what we have heard from our constituents recollection that the Board had, our Board had to and from TABCO and other organizations. ask the State Board for a waiver of a day, I 9 CHAIRMAN CAUSEY: Ms. Scott? believe this was maybe four years ago, to completely waive a day at the end of the year and 10 MS. SCOTT: Thank you for that. I 11 wanted to know, when you said the waiver, have we 11 they did do that. 12 done that in the past and if so, how many times 12 MR. DUKE: Correct. 13 13 have we gone to the State for the waiver? CHAIRMAN CAUSEY: Okay. Thank you. 14 14 MR. DUKE: We have never done that in And then the other thing that I wanted to speak 15 the past. to, recently, there is the parable about the 16 16 MS. SCOTT: We've never -shepherd with the flock that has the hundred sheep 17 MR. DUKE: Relative to the holidays, 17 and ninety-nine are together and then there's one 18 18 that wanders off and the shepherd has to go and no. 19 MS. SCOTT: Okay. So what's the look for the one and that's what he does, he 20 likelihood, I guess, if we were to do something leaves the ninety-nine, he looks for the one. So 21 like that, like what Ms. Rowe suggested of that the one that it's in danger or has less Page 79 Page 81 opportunity that you do something extra for that 1 being? 2 MR. DUKE: As I said, I can't one and then bring them back to the flock, bring definitively answer that question. I would say them back to the opportunity of safety for that probably the State would approve it, but I 4 everyone. 5 don't know whether or not, or what criteria they And so, in that regard, I am looking at use to go ahead and make decision. the schools that while we have a plan and we are 7 MS. SCOTT: And if they didn't approve so grateful for the State and the County's funding it, then what would the result be, going to, back for temporary air conditioning solutions, we do to where we are now to deciding on one of the not have the installation dates where we can 10 options? guarantee that all of those students and teachers 11 11 MR. DUKE: Well, the way the calendar in those schools will have that work done. It's a 12 is built for this school year, if we have a lot of work to get that done by the start of 13 closure before President's Day, President's Day school next year. 14 automatically becomes a school day. 14 So, because of the potential to close 15 15 MS. SCOTT: Okay. schools and not even just close schools, but to 16 MR. DUKE: And if we have two or more open those schools when we know that August and 17 before President's Day, then President's Day and 17 the beginning of September are hotter 18 18 Easter Monday become school days. statistically than May and hotter than June, that 19 19 MS. SCOTT: Mm-hmm. that is really inequitable to try and push another 20 MR. DUKE: It all becomes a question as 20 week earlier when they are receiving instruction 21 to how many emergency closures we have. If those that is not in the same safe and healthy learning

Page 82 Page 84 environment. MR. DUKE: Contractually, the teachers 2 are obligated to 191 days. Currently, since we The other thing to speak to, Ms. Henn's 3 point about our agricultural community, as we have it as a PD day, teachers are on duty and understand that we need to put more focus on students are off, so the student days are not careers and diverse careers for our students, affected. However, if the teachers are off, then those students will miss out or will have an in all likelihood, we would add additional days opportunity where they make the choice where they for the teachers, either at the beginning of the are missing school, which was done in the past and calendar or at the end of the calendar. 9 they will lose opportunity. So for that reason, I MR. KUEHN: Okay, because I have seen would support Ms. Henn's motion and, those are my 10 comments and I believe they have come to the 11 points. entire Board saying that, you know, teachers have 12 12 to decide between their religious holidays and/or Mr. McMillion, you had some additional 13 questions? professional development and they would prefer not 14 MR. MCMILLION: Mr. Duke, did I hear 14 to have to do that. 15 15 you correctly a few minutes ago, you said that if I don't want to answer that question 16 we lost a snow day this school year, one day here 16 for teachers, I believe we need more feedback for 17 before President's Day, then we would 17 them, but it doesn't seem to be a topic that's 18 18 automatically go to school President's Day? been broached up to this point in time and I'm 19 MR. DUKE: Correct. curious if we were to approve any of these 20 MR. MCMILLION: Now, when you say calendars and then want to go back and actually 21 automatically, so at some point in time this work with the Union to determine whether or not Page 83 Page 85 year -- what were you going to say? they want to take those as holidays versus 1 2 professional development days, there's nothing to MR. DUKE: Automatically pending 3 stop us from doing that, correct? approval by the State Board. 4 MR. MCMILLION: Okay, so you still have 4 MR. DUKE: The calendar is non-negotiable. It's not a negotiable item. to go back. Okay, thank you. Obviously, we collaborate with the Unions. But CHAIRMAN CAUSEY: Any other questions or comments? Mr. Kuehn? yes, that's the Board's prerogative, to go ahead 8 MR. KUEHN: I see value in both A and and amend the calendar. 9 the modified B approach. I have questions outside MR. KUEHN: All right. Thank you. 10 10 of the actual calendar. My questions, because of CHAIRMAN CAUSEY: Other Board members 11 questions or comments? [Inaudible] and Ms. Jose? 11 some comments and some emails that I have seen, 12 12 about us being closed on religious, on specific MS. JOSE: I'm not going to shepherd religious holidays, but they're, but staff, it's a 13 anybody anywhere, but I do want to say that our professional development day for those days, is education should be about excellence and equity 15 there a way for us to ascertain or to determine or 15 for everybody. Having said that, Mr. Duke, do we to even just provide the day off for the teachers? 16 know how many jurisdictions in Maryland have opted 17 I mean, what is the effect on the teachers if we 17 for a pre-Labor Day calendar? 18 MR. DUKE: Based on my survey of were to say those are holidays for you also at 19 19 this point in time, is that just going to push, jurisdictions so far, there's eleven that have start their days earlier in August or push their 20 opted for a pre-Labor Day start. 21 21 days latest in June? I'm curious. MS. JOSE: Thank you.

Page 88

1

3

5

13

15

16

17

18

19

21

1

2

3

5

8

9

10

11

12

15

16

17

19

20

21

Page 86 CHAIRMAN CAUSEY: Mr. Reshid? MR. RESHID: So, if we go with this motion, is, are both religious holidays going to be kept and students don't have to go to school. MS. SCOTT: So both religious holidays will be professional development days because of the previous motion of the Board that was

approved, they would -- three, sorry -- those professional development days are exempt from being utilized as school full days for inclement weather. So, they'll be professional development days. They won't get converted. And this is a post-Labor Day start with a June 18th end unless 14 we need to add days and a full Spring Break unless the Easter Monday is used for inclement weather.

MR. RESHID: Okay. I just wanted to add on that students want a post-Labor Day start.

CHAIRMAN CAUSEY: Board members, any other questions or comments?

20 All in favor of Ms. Rowe's motion, please raise your hand.

Page 87

11

12

13

14

15

16

17

18

19

20

21

(HANDS RAISED).

Any opposed? Any abstained? The motion carries. Thank you very

much, Mr. Duke and Ms. Lowry. We appreciate all of your work.

The next item on the agenda is Board member comments, and we'll go around the room seeking comments from our Board members. Mr. Offerman, may I start with you.

MR. OFFERMAN: Certainly. First of all, I was gonna say some words about Roger. I don't need to, because I think Ms. Pasteur did an outstanding job, and I think we'll all miss him and I think the children of Baltimore County will miss him greatly that way.

I really want to speak for just a moment about encouraging parents to really stay, be and stay involved in all aspects of the education. The members on this Board are all very dedicated, trying to make this school system as good as we can for all of the stakeholders, but

the teachers who I have great respect for, is the attitude and the efforts of the parents. If they value education, if they support education, if they take an active interest in their children, okay, then I think that's something we can't

the people can affect that the most, even beyond

measure maybe so much with, like numbers, but I have to believe that is essential to having a real successful educational experience for all of our 10 kids. Thank you.

CHAIRMAN CAUSEY: Mr. Kuehn. MR. KUEHN: I want to thank all of the

folks that were involved in coming up with options for calendars for us. It was a lot of work and we asked them to do more work above and beyond what they were initially asked to do, so we appreciate that. And I hope that people realize that we're trying to take their thoughts and concerns about this calendar into effect when we voted on it and came up with the modified version at the very end.

Page 89

Page: 23 (86 - 89)

Facsimile (410) 821-4889

I would also echo Mr. Offerman's

comments about Mr. Hayden and Cheryl's comments earlier. They were good. I don't have anything

to top that with, so I appreciate her comments.

But also, you know, if you have a chance tonight, I'm here at this meeting and my seven-year-old is

going to bed and she'll be asleep before I get

home and I don't have the opportunity to read to

her tonight, which is something that I enjoy

doing. So if you're out there with your children and hopefully you'll be able to turn this off soon

so we won't be here all night as it looks like,

13 you know, take the time to read to your child

before you go to bed. It's one of the best things

you can do. Thank you.

MS. PASTEUR: I want to piggyback on what Mr. Offerman said about instruction. We have spent since I've been on this Board an inordinate amount of time talking about audits and buildings and buses and all of those things are wonderful things and things we need to address, but at the

12

15

16

17

19

20

5

6

17

18

19

20

21

1

2

3

6

7

8

11

12 13

14

18

20

21

Page 90 Page 92 end of the day, when the children get to the and in Baltimore County Government are irreplaceable. In his decades serving in office, air-conditioned schools or the new schools and get there on time, what happens to them inside of the there was hardly a challenge he had not seen or building is why we are all collected in the first risen to meet. His strength, his confidence, his calming presence, and his sense of humor brought place. And, I'm looking forward to the day, peace and harmony to this Board during tumultuous and I hope Sharon is still here, that Sharon circumstances. I will miss Roger, I will miss his doesn't have to come to this microphone to talk wisdom, his leadership, his jokes, especially when about special ed, or Dayana doesn't have to come our meetings would run late and everyone wanted 10 to the microphone to talk about whatever the really to just go home. I'll miss his stories, instructional issue then, that we get as a Board his love of cookies, but most of all his passion 12 12 which he shared through his service for the and as a staff to the point that what is first and 13 13 children of Baltimore County. Thank you, Roger. foremost on our minds is what goes on in the 14 schools for our children, because we can give them 14 CHAIRMAN CAUSEY: Thank you. Ms. Jose? 15 all of the other accoutrements, but the only one MS. JOSE: Thank you. It is also with 16 great sadness I attended the funeral of Mr. Roger 16 that at the end of the day that is important is a good education. And I am looking forward to that 17 Hayden. He will be dearly missed. I will miss 18 seeing his face across the dais while he made day. CHAIRMAN CAUSEY: Thank you. It was funny faces at me. He made me laugh. He reminded appreciated. me why I was on the Board and he taught me obscure words like don't get snookered, but like Dr. Seuss MS. PASTEUR: And for Roger as well. Page 91 Page 93 CHAIRMAN CAUSEY: Thank you. Mr. said, remember me and smile, rest in peace, Roger, Reshid? 2 you'll be dearly missed. Good night. 3 CHAIRMAN CAUSEY: Mr. McMillion? MR. RESHID: I just want to say again, we're going to miss Roger so much and for us all MR. MCMILLION: My condolences to to remember what he always says, it's all about Roger's family, friends, coworkers and the children. Thank you. constituents. I had heard the name Roger Hayden CHAIRMAN CAUSEY: Thank you. Ms. Henn? for decades, however, I had never met him. Very VICE CHAIR HENN: Thank you. I had the shortly after last year's election, Roger reached honor of serving alongside Roger since his out to me and we hit it off immediately. He grew 10 appointment in May of 2017 and we were neighbors up in Jones Creek, I grew up in Essex. He worked on the dais for much of that time before even the 11 at Eastern Stainless Steel. I worked at Bethlehem current Board was seated. And I will hold those 12 Steel. He loved baseball. I love baseball. I memories of Roger close to my heart. 13 will miss Roger Hayden's Board of Education As many have said tonight, Roger's 14 comments. Thank you. 15 focus was always children. No matter the topic, 15 CHAIRMAN CAUSEY: Thank you. Ms. Mack? 16 Roger always brought the conversation back to 16 MS. MACK: Mr. Hayden and I didn't have 17 basing decisions on doing what is right for 17 much opportunity to talk, but one of the fondest 18 children. He wasn't interested in debating the memories I have is a day that Mr. Offerman, Mr. 19 19 merits of ideas on any other grounds and he was Hayden and I were all here early and we discovered steadfast in this commitment. Roger's wisdom and 20 that we had a love for crabbing and we discussed experience gained from his service on the Board the merits of trotlining, what types of traps to

Page 96

Page 97

3

use, and how hard it was to catch a crab using a handline. And it sticks in my memory because it was something that we all dearly, dearly loved.

I also would like to take an 5 opportunity to thank Principal Lori Phelps and her staff at Woodbridge Elementary School for inviting me to read the Pledge as 12 Woodbridge fifth-graders were inducted into the National Junior Honor Society. I was encouraged by the students' achievements and their hopes and dreams for the future. I would also like to acknowledge 12 Catonsville Elementary School Principal Melissa 13 Powers, Assistant Principal Alicia Etienne, and 14 teachers and students from both Catonsville 15 Elementary School and Hillcrest Elementary School 16 for all of their hard work on the celebration of 17 life for one of Catonsville's fifth graders who 18 passed away two weeks ago. The sense of community and caring at Demari's Celebration of Life was 20 palpable and I was very proud to be a part of that 21 community. Thank you.

1 upbringings, but we can work together and have a shared goal and work to improve education for all of our children. And I think that's his legacy, that's what I'm going to hold onto. It was a very important lesson for me to learn and I'm very grateful that he was able to teach me that. Thank 7 you.

CHAIRMAN CAUSEY: Thank you. Ms. Rowe? MS. ROWE: I just want to reiterate what other Board members have said about Roger Hayden. I think one of the things that impressed 12 me about him was that he was very understated 13 about the things he was involved in. I often 14 found more about him from other people than I did 15 from him, except the one thing that I remember is 16 that when he found out about my upbringing and my 17 story of things that I had gone through, he shared 18 me the camp that he was involved in and it takes a lot to invest yourself in kids who have difficult 20 upbringings and it seems like he was very invested in that and he always supported anything that was

Page 95

Page 94

8

9

10

19

4

5

11

12

13

15

17

18

19

20

CHAIRMAN CAUSEY: Thank you. Ms.

Scott?

1

2

3

10

11

15

17

18

20

21

MS. SCOTT: Yes, thank you. I would just like to echo some of what was said before about the life of Roger Hayden. He will be missed. I, too, would look across and see Roger and miss hearing his comments, and in the short amount of time that I have gotten to know him and had the opportunity to work with him, one thing showed through and was that someone like me, who is very different from Roger, we don't come from similar backgrounds, we don't have very many things in common, that might surprise a lot of people, but we were able to come to a consensus and work together because we both believed in the betterment of all children.

16 And what that taught me was an important lesson that we have more in common with 19 people who are different than us than we think and we can work together. We can have different beliefs, different backgrounds, different

going to help children who needed an extra lift. And I really just really appreciate that about him and I offer condolences to his family and may his memory be eternal.

This week I have to say I attended and judged the trunks for one of the best trunk or treats I have ever been to in my life. Pleasant Plains Elementary School had a fantastic event. Lots of kids. Lots of trunks, and myself, Kathy Bevins and SRO officer Doucette judged the trunks and it was just absolutely fantastic, but I have to remark that there was one in particular that I was very impressed with because not only were they handing out candy, it was, I believe, teachers set up this trunk, it was a steam trunk and they were actually running steam experiments out of the trunk in addition to handing out candy and having decorated the entire thing like chemistry stuff, so I thought that was very impressive. So Happy Thanksgiving, everyone, since we don't have another meeting before then, and I hope that you

Page 98 1 have a great break. 2 CHAIRMAN CAUSEY: Thank you. We do 3 have another meeting before Thanksgiving, but we don't have Board member comments so that was well-placed, perfectly well-placed. Our next item on the agenda is Item Q, information, and attached to Board Docs is the Southeast Area Education Advisory Council minutes of September 16, 2019. 9 The final agenda item is announcements and our next Board meeting is Tuesday, November 19, 2019 at 6:30 p.m. in the Greenwood Building. 12 That concludes our meeting. The meeting is 13 adjourned. 14 (Meeting adjourned.) 15 16 17 18 19 20 21 Page 99 1 TRANSCRIBER'S CERTIFICATE 2 3 I, Vivian Saxe, do hereby certify that the foregoing-entitled matter was transcribed to the best of our ability; and I further certify that the foregoing is a full, true, and correct statement of such proceeding and a full, true, and 8 correct transcript of the audio filed produced. 9 10 11 12 13 14 VIVIAN SAXE, CERT 631 **DATE** 15 16 17 18 19 20 21

WORD INDEX	8:15 98:8, 11	60 4:7	achievement	4:14
	20-19 59:17	600 22:13	19:1 25:9	adjust 58:6
<\$>	2020 48:6	61 4:8	55:12 71:13	adjustments
\$4,368,563 38: <i>3</i>	20-20 59:18	63 4:9	achievements	67:5
\$9,150 61:20	2020-21 4:10	631 99:14	94:10	administration
	58:16 64:6	64 4:10	acknowledge	31:19 46:12
<">	20-21 64: <i>15</i>	6702 63:9	46:3 94:11	Administrative
"Building 27:6	65:11 70:11		acknowledged	3:9 11:12, 17
"Kiddos 8:1	20th 49:15	<7>	62:1	12:3
"The 27:1	21 3: <i>13</i> 40: <i>5</i>	7330 62:3	acquisition	administrators
	48:12	7530 63:10	27:12	57:12
<1>	21st 26:4		Act 9:1 12:18	admissions
1 29: <i>11</i>	22 40:5	<8>	31:12	12:19
10 3:8	22nd 50:4	8 3:4, 5, 6	acted 7:7	adopt 63:15
11 3:9	54:12 65:9	8341 63: <i>12</i>	action 17:14	65:15
11th 56: <i>1</i>	23 40:5	87 4:11	59:4, 20	adult 18:7
12 94:7	23rd 16:18	8th 57:2 64:19	Actions 4:6	51:17, 18 56:17
138 22: <i>14</i>	24 3: <i>14</i> 40: <i>5</i>		59:14	adults 31:11
15th 55:21	24th 16:18	<9>	active 88:5	44:5
16 3:10, 11	47:14 64:14	9 3:7	activities 55:17	advancement
98:8	26 3:15	98 4:12, 13, 14	57:19 58:9	25:9
16th 51:4	26th 24:21		63:10	Adversity 6:8
18 3: <i>12</i>	28th 67:9	<a>	activity 58:7	advice 9:9
180 69:4	29th 65:21	Abilities 28:13	76:6 77:3	14:17 56:16
182 65: <i>1</i>	2E 27:17	ability 27:16	acts 6:18 56:18	75:4
1896 30:21	. 2	51:14 73:3	actual 21:1	Advisory 3:10
32:6	<3>	99:5	83:10	16:6 21:13
18th 26:19	30 3:16, 17	able 43:20	acuity 28:9	25:19 26:13
50:4 54:12	33 3:18	44:14 76:8	ADD 28:3 84:6	98:8
65:18 86:13	34 3:19	80:1 89:11	86:14, 17	advocate 33:10
19 40:5 98:11	36 3:20 37 71:14	95:14 96:6	added 24:5 69:4	52:5 affect 88:1
190 65:2 191 84:2	39 3:21	absolutely 49:21 97:11	addition 66:14	affirmances
	39 3.21	abstain 11:9	73:19 97:17	59: <i>17</i>
19-20 69: <i>1</i> 2, 2 <i>1</i> 73: <i>1</i> 7	<4>	12:11 61:5	additional 22:8,	affluent 19:2
19-43 59: <i>17</i>	42 4:1	abstained 60:6	20 23:17, 17	afford 41:15
1954 31:4 32:6	45 4:2	64:3 87:2	67:1 74:2	afforded 23:7
1981 37:2	47 4:3	academic 18:20	82:12 84:6	affords 54:12
1989 40:18	4-H 76:5	51: <i>13</i>	additions 8:16,	Agenda 3:5
1707 40.10	4-11 /0.3	accelerated	17	8:14, 15, 16, 18
< 2 >	<5>	28:6 29:14	address 9:19	47:9 61:8 64:5
2 29:11	5 1:10 3:2, 3	accept 63:7	15:4 17:15	87:6 98:6, 9
20 40:5	50 4:4	73: <i>10</i>	22:3, 16 28:19	aging 23:7
20-04 59:17	56 4:5	access 55:15	54:8 89:21	Agnes 13:1
2006 38:4	59 4:6	accomplished	addressed 45:20	ago 40:4 45:8
2009 40:16	5th 5:5 8:15	53:6	addresses 15:19	80:9 82:15
2017 34:11		Accountability	adjourned	94:18
38:4 91:10	<6>	11:20 13:12, 16	98:13, 14	agree 35:19
2019 1:10 5:5	6:30 98:11	accoutrements	Adjournment	
		90:15		
	ı	I	1	1

Proceedings
agricultural
75:19, 20 76:13
82:3
ahead 64:11
69:2 79:6 80:3
85:7
air 24:3, 6
38:4, 11 81:8
air-conditioned
90:2
Alicia 94:13
Allegiance 3:3
5:6, 10
Alliance 24:13,
19
allow 57:18
58:6 64:9 66:9
allowed 9:19
allows 70:8
alongside 91:9
alum 51:10
Alumni 25:17
amend 63:8
85:8
America 41: <i>10</i>
American 49:17
50:3 54:10
55:20
Ames 48:19
Amina 13:20
amount 89:19
95:8
Analyst 11:18
12:15 14:6
Angela 16:16
angry 33:14
34: <i>13</i>
Announcements
4: <i>13</i> 98: <i>9</i>
4:13 98:9 Annual 51:7
answer 45:6
79:3 84:15
anxieties 18:6
anybody 85:13
anymore 34:8
anyway 40:17
apparent 66:5
appeal 63:12
appeals 59:8
applicants 38:10
an a a

application 46:13
Applications 11:19 12:16 13:6, 8
applying 38:19 appointees 9:5
appointment 9:2 91:10
Appointments 3:9 11:1, 12, 17 12:3
appreciate 14:18 44:20
50:18 53:18, 21 87:4 88:16
89:4 97:2 appreciated 90:20
appreciation 25:6
approach 83:9 approaches 28:16
approaching 54:3
appropriate 14:19 15:8 19:7 33:5, 12 59:14
Approval 3:5 11:16 60:17 61:14 74:3 83:3
approve 11:3 12:3 46:15
59:20 60:19 62:16 73:3, 21 74:7 79:4, 7
84:19 approved 73:6, 12 86:8
approves 72:20 73:20
approving 32:12 apt 75:3 77:15
architectural 23:13

Area 21: <i>12</i>
41:1 55:15 63:11 98:7
63:11 98:7
areas 29:5
argued 31:3
argument 59:10, 13, 16
arguments
31: <i>16</i>
arises 70:2
Arizona 27:5
arrival 22:19
Arts 48:21
53:7, 9, 11 ascertain 83:15
aside 61:20
asked 69:18
88:15, 16
asking 21:4
asks 63:7
asleep 89:7
aspects 87:18 Aspire 55:12
Aspire 55:12 Assessment
11:2 <i>1</i> 13: <i>13</i> , <i>16</i>
assessments
29:18
assignment 9:3
Assistant 94:13
associated 46:12
Association
18: <i>11</i> 42: <i>11</i> , <i>12</i> 43: <i>10</i>
athletic 52:20
attached 98:6
attacked 42:16
attend 26:20
51:5 54:19
55:11 62:11
69: <i>3</i> attendance 25: <i>5</i>
attended 29:15
53:7 92:16
97:5
attendees 25:11
attending 25:12
52:15
attitude 17:6
XX'1

```
audio 66:11
99:8
audits 89:19
August 19:17
81:16 83:20
authorizing
39:12
Autism 52:1
automatically
68:1 79:14
82:18, 21 83:2
Ava 27:9
available 9:15
awakened 6:21
award 51:9
awarded 52:3
Awards 4:7
51:7, 9 54:21
60:12
< B >
back 34:10
37:2 62:8 76:9
79:8 81:2, 3
83:5 84:20
91:16
background
29:20 40:14
backgrounds
95:12, 21
backpack 36:8
backpacks 36:7,
11
bad 46:2 74:12
BALTIMORE
1:3 5:4 7:2
8:9 12:16
13:14 15:6, 21
16:5, 14 17:9,
15 18:11 24:12,
18 25:1, 15, 16
26:2 30:4 37:1,
6, 7 41:14
46:19 47:17
50:21 51:6
52:15 55:2
58:13 76:11
87:14 92:1, 13
Baltimore-born
```

31:2
band 53:11
bank 38:19
bars 25:10
baseball 93:12,
12
based 72:9
73:13, 21 85:18
Bash 4:2 10:10
45:2
basic 44:8
basing 91: <i>17</i>
bathroom 22:4
35:2
batteries 28:12
BCABSE 3:14
24:20 25: <i>1</i>
26:3
BCPS 17:5, 17
19: <i>5</i> , <i>17</i> 25: <i>9</i> ,
<i>18</i> 26:5, <i>6</i> , <i>18</i>
48:4 49:2
50:14 51:8, 20
52:5, 7, 20 53:9,
21 55:10 57:5
62:2 64:21
68: <i>17</i>
BCPSbekind
49:12
BCSC 3:11
16:16, 17 17:10
BCSC's 18: <i>1</i>
becoming 27:14
bed 89:7, 14
beginning
81:17 84:7
behalf 16:15
23:1 42:13
51:2 52:4
behavior 15:10
20:14, 15, 16
Behnke 62:6
beliefs 95:21
believe 33:4
38:7 66:19
72:1 76:4 80:9
72:1 76:4 80:9 84:10, 16 88:8
72:1 76:4 80:9

Proceedings
belittle 6:17
bell 15:16
benefits 18:20
53: <i>1</i>
Benjamin 6:20
best 17:8
Dest 17:0
37:10 45:16
47: <i>15</i> 89: <i>14</i>
97:6 99:5
Beth 62:12
Bethlehem
93:11
betrayal 6:13
better 6:6
33:14 46:21
betterment
95:16
Bevins 97:10
beyond 88:1, 15
big 42:2
billion 46:7
bins 36:5, 6
bit 47:6
Black 14:8
24:13, 19
bless 32:15
blessings 30:14
BOARD 1:2, 7
2:1, 3 4:5, 11
5:3, 13, 14 8:21
9:12, 17, 18, 20
10:19 11:15
14: <i>16</i> , <i>18</i> 15: <i>3</i> 16:2, <i>12</i> 18: <i>15</i>
10.2, 12 10.10
21:17 18 24:8
21:17, 18 24:8,
21:17, 18 24:8, 15, 17 25:12, 21
21:17, 18 24:8, 15, 17 25:12, 21 26:6, 17 30:13
21:17, 18 24:8, 15, 17 25:12, 21 26:6, 17 30:13 31:3, 4 32:10
21:17, 18 24:8, 15, 17 25:12, 21 26:6, 17 30:13 31:3, 4 32:10 36:20 38:3
21:17, 18 24:8, 15, 17 25:12, 21 26:6, 17 30:13 31:3, 4 32:10 36:20 38:3 39:11 40:6
21:17, 18 24:8, 15, 17 25:12, 21 26:6, 17 30:13 31:3, 4 32:10 36:20 38:3 39:11 40:6 41:21 47:13, 19
21:17, 18 24:8, 15, 17 25:12, 21 26:6, 17 30:13 31:3, 4 32:10 36:20 38:3 39:11 40:6 41:21 47:13, 19 52:10 54:13
21:17, 18 24:8, 15, 17 25:12, 21 26:6, 17 30:13 31:3, 4 32:10 36:20 38:3 39:11 40:6 41:21 47:13, 19 52:10 54:13 56:5 58:5 59:8,
21:17, 18 24:8, 15, 17 25:12, 21 26:6, 17 30:13 31:3, 4 32:10 36:20 38:3 39:11 40:6 41:21 47:13, 19 52:10 54:13 56:5 58:5 59:8, 11 60:14, 16
21:17, 18 24:8, 15, 17 25:12, 21 26:6, 17 30:13 31:3, 4 32:10 36:20 38:3 39:11 40:6 41:21 47:13, 19 52:10 54:13 56:5 58:5 59:8, 11 60:14, 16 63:5, 6, 7, 9
21:17, 18 24:8, 15, 17 25:12, 21 26:6, 17 30:13 31:3, 4 32:10 36:20 38:3 39:11 40:6 41:21 47:13, 19 52:10 54:13 56:5 58:5 59:8, 11 60:14, 16 63:5, 6, 7, 9 64:14 65:10
21:17, 18 24:8, 15, 17 25:12, 21 26:6, 17 30:13 31:3, 4 32:10 36:20 38:3 39:11 40:6 41:21 47:13, 19 52:10 54:13 56:5 58:5 59:8, 11 60:14, 16 63:5, 6, 7, 9 64:14 65:10 66:5, 14, 21
21:17, 18 24:8, 15, 17 25:12, 21 26:6, 17 30:13 31:3, 4 32:10 36:20 38:3 39:11 40:6 41:21 47:13, 19 52:10 54:13 56:5 58:5 59:8, 11 60:14, 16 63:5, 6, 7, 9 64:14 65:10 66:5, 14, 21 71:4 72:20
21:17, 18 24:8, 15, 17 25:12, 21 26:6, 17 30:13 31:3, 4 32:10 36:20 38:3 39:11 40:6 41:21 47:13, 19 52:10 54:13 56:5 58:5 59:8, 11 60:14, 16 63:5, 6, 7, 9 64:14 65:10 66:5, 14, 21 71:4 72:20 74:3, 5, 21 75:9,
21:17, 18 24:8, 15, 17 25:12, 21 26:6, 17 30:13 31:3, 4 32:10 36:20 38:3 39:11 40:6 41:21 47:13, 19 52:10 54:13 56:5 58:5 59:8, 11 60:14, 16 63:5, 6, 7, 9 64:14 65:10 66:5, 14, 21 71:4 72:20

80:7, 7, 8 83:3 84:11 85:10 86:7, 18 87:6, 8, 19 89:18 90:11 91:12, 21 92:6, 20 93:13 96:10 98:4, 7, 10 **Board's** 10:19 60:14 63:16 64:17, 20 85:7 boe@bcps.org 16:3 **boldly** 6:19 **book** 23:20 **books** 28:9 **boundaries** 6:8 **box** 9:21 10:1 bragging 5:20 **brain** 74:19 **Break** 65:4, 6, 8, 20 66:7, 13 86:14 98:1 **brick** 38:12 **bring** 11:16 61:14 81:2, 2 **brings** 12:17 broached 84:18 **brought** 91:16 92:5 **Brown** 31:4 **Brulles** 27:*3* 28:20 29:17 **brutally** 7:6 **budget** 21:19 22:4, 7, 16 23:3, 16, 19 48:12 58:6 budgeting 21:5 **build** 50:10 **building** 18:7 20:18 35:7 36:1, 14 37:9, 12 38:6, 14 43:7 56:17 60:14 90:4 98:11 buildings 23:4 89:19

built 67:15

69:12, 13 70:12

73:16 74:1 79:12 **bulletin** 49:10 **bullied** 42:*15* **bullying** 16:*19* **Burdell** 5:16 **bus** 22:18 **buses** 58:7 89:20 **Business** 3:8, 9 4:8, 9 10:12 11:11, 11 38:18, 21 43:11 59:4 60:11, 11 61:9 63:5, 5 64:6 bystander 17:7 < C > **CACGTE** 3:15 Calendar 4:10 17:21 18:2 46:14 58:12, 15 64:7, 15, 17, 20 65:1, 3, 4, 6, 7, *12, 16* 66:8 67:15 68:8 69:12, 14 70:10 71:3 72:11, 12, 20 73:4, 6, 9, 11, 12, 16, 17, 21 74:11 77:10, 12, 15 79:11 80:2, *3* 83:*10* 84:*8*, 8 85:4, 8, 17 88:19 calendared 67:14 calendars 78:3 84:20 88:14 Call 3:2 5:3, *14* 10:*13* 11:*12* 16:4 43:4 59:5 60:12 61:10 calming 92:5 cameras 24:2 **Camp** 7:5 96:18 campaign 49:4,

Campfield 22:1 23:15 24:4 **camps** 74:18 candidate 12:13 13:10 14:3 candy 97:14, 17 cans 43:6 capacity 22:14 59:10 **capital** 21:18 22:3, 4, 16 23:3, 9, 19 61:9, 15 cards 9:14, 20 care 44:6 cared 45:20 **Career** 54:1 55:13, 17 careers 53:16 55:15 82:5, 5 caregivers 54:16 caring 94:19 carpet 22:6 35:15 **carpool** 23:11 **carries** 11:10 12:12 60:7 61:6 63:1 64:4 87:*3* **carry** 17:7 56:18 **Carver** 48:20 case 72:3 catch 94:1 **cater** 30:2 Catonsville 48:19 94:12, 14 Catonsville's 94:17 **causes** 36:10 Causev 2:3 5:2 8:5, 13, 19 10:11, 17 11:2 12:2, 7 14:*14* 16:10 18:9, 14 21:11, 16 24:11, 16 26:11, 17 30:8, 13, 19 32:20 34:16 36:15, 19 39:17 40:1 42:6 45:1,

6 47:8 50:16 59:3, 19 60:1, 10, 18, 21 61:13 62:15 63:4, 19 64:11 65:13 66:1, 21 69:10 70:16 72:17 74:10 75:16 76:18 77:16 78:9 80:5, *13* 83:6 85:10 86:1, 18 88:11 90:19 91:1, 7 92:14 93:3, 15 95:1 96:8 98:2 **ceiling** 23:20 celebrated 49:16 celebration 94:16, 19 Center 14:9 22:1 23:15 24:4 37:4 39:16 48:21 55:4 central 38:4 Ceremony 51:7 55:*1* **CERT** 99:14 certainly 62:11 70:21 71:3 72:10, 11, 11 87:10 CERTIFICATE 99:1 certificated 10:2*1* **certify** 99:3, 5 cetera 32:2, 2 Chair 2:3, 4 11:15 18:14 21:16 24:15, 16 30:12 36:19 51:3 60:13 61:12, 13 64:13, 13 75:17 76:4 91:8 **CHAIRMAN** 5:2 8:5, 13, 19 10:11 11:2

Campbell 48:18

12:2, 7 14:14

Proceedings
16:10 18:9
21:11 24:11
26:11 30:8, 19
32:20 34:16
36:15 39:17
40:1 42:6 45:1,
6 47:8 50:16
59:3, 19 60:1,
10, 18, 21 62:15
63:4, 19 64:11
65:13 66:1, 21
69:10 70:16
72:17 74:10 75:16 76:18
75:16 76:18
77:16 78:9
80:5, 13 83:6
85:10 86:1, 18
88:11 90:19
91:1, 7 92:14
93:3, 15 95:1
96:8 98:2
Chairman's 4:4
Chairperson
62:7
Chair's 50:17
Chairwoman
10:17, 18 18:13
21:15 26:17
36:19
challenge 92:3
challenges 6:2
28:1
champion 17:2
Championships
52:16
chance 19: <i>12</i>
41:12, 13 47:5
89:5
changes 8:18
30:4
Changing 27:1
Changing 27:1 Chapter 25:17
28:9
chapters 25:2
characteristic
6:9
charge 61:18
Charlene 62:6
charts 20:15
CHAI 13 40.13

check 44:10 chemistry 97:18 **Chen** 16:16 cherished 7:16 **Cheryl** 2:10 5:15, 16 Chervl's 89:2 Chesapeake 49:*1* **child** 18:18 33:4 54:17 89:13 Childcare 14:9 children 6:15, 21 7:4 27:8 30:3 31:10 32:13 33:7, 17, 20 34:15 44:6, 8 49:21 51:2 75:5 76:11, 17 78:*3* 87:*14* 88:5 89:10 90:1, 14 91:6, 15, 18 92:13 95:16 96:3 97:1 children." 8:3 child's 29:20 50:5 **choice** 71:3 82:7 **choose** 20:1 **Cindy** 18:*12* circumstances 29:20 92:7 **cited** 23:2 **citizens** 14:19 26:12 **City** 14:8 **clarify** 69:12 72:19 **class** 20:8 58:3 76:9 classes 29:7 34:21 35:12 44:17 classroom 24:1 29:2 71:9, 15

classrooms 23:18 24:2 33:19 43:3 49:20 53:16 54:18 **clear** 46:1 **Clements** 62:*13* **clients** 33:11 34:3 **Clifford** 21:13 climate 17:11, 14, 15, 17 climates 17:1 **clock** 15:14 **close** 18:21 36:7 37:20 51:8 81:14, 15 91:13 **Closed** 3:6 4:6 8:20, 21 9:10 58:16 59:5, 15. 20 83:12 **closely** 25:21 **closing** 25:10 31:16 32:13 **closure** 67:15, 20 70:4 73:15, 18 79:13 closures 67:11 79:21 **clubs** 57:19 58:4 **cluster** 29:1, 5 **Co-Chairperson** 62:13 **COGAT** 28:13 Cognitive 28:13 collaborate 85:6 colleagues 50:20 collected 90:4 collecting 20:18, collective 48:5 College 41:6 43:16, 17, 18 **Collins** 21:*13*. 15 **color** 26:9 **Columbia** 41:*12*

COMAR 30:5 73:14 come 41:19 44:9 48:10 61:1 64:8 75:11 78:2 84:10 90:8, 9 95:11, 14 comes 52:12 63:20 **coming** 42:20 49:13, 13, 13 54:10 55:10 71:20 88:13 **Comment** 3:16 10:2 14:15 15:5 65:9 commenting 15:20 Comments 4:11 16:2 67:*1* 83:*7*, 11 84:10 85:11 86:19 87:7, 8 89:2, 2, 4 93:14 95:7 98:4 **Commission** 25:16 51:6 commitment 91:20 committed 17:5 committee 17:14, 16 26:13 60:15 61:2 63:7, 17, 21 68:8 70:20 71:6 77:10 committee's 63:8 64:15 **common** 95:13, 18 communication 49:7 communities 53:2 community 14:17 22:10 23:5 25:3, 7 26:18 37:6 40:13 41:6

42:2 44:5, 16

47:21 48:2, 11, 14 54:14, 17 66:6 68:14 75:10, 18, 19 77:8, 11 82:3 94:18, 21 companies 39:4 compensation 9:4 complain 23:5 completed 9:20 completely 80:10 compliance 12:19 20:17 **composed** 77:10 comprehend 28:8 Comprehensive 27:7 comprise 48:3 compromising 66:10 **concept** 31:*1* **concern** 68:18 74:13 77:9 concerns 14:20 18:5 46:14 54:9 57:4, 10 75:11 88:18 **conclude** 15:*15* concludes 50:15 98:12 conclusion 39:13 conditioning 24:3, 7 38:5, 12 81:8 conditions 23:11 condolences 50:20 93:4 97:3 **conduct** 15:*11* **Conference** 26:21 confidence 92:4 confidential 59:9 **confirm** 59:14

72:15

confused 73:8

Proceedings
congestion
22:19
congratulation 40:3
Congratulations
13:9, 21 14:13
53:5
consensus 95:14
consent 10:20
consequences
32:8
consider 55:7
58:5 72:5
74:14, 21 75:9,
10, 13 77:8
consideration
8: <i>14</i> 71: <i>5</i>
considerations 66:10
considered 59:8,
12
considering
30:6 66:4
constituency
66:11
constituents
78:7 93:6
consult 9:8
contact 50:4
58:20 69:5
contacting 20:20 contains 28:20
content 29:5, 8,
8
contingency
67: <i>14</i> 68: <i>11</i>
69:16 70:12
73:2, 8, 17
contingent 74:3
continue 8:2
18:3 22:10
33:8 48:5 51:1,
14 58:9, 18
continued 51: <i>13</i> continuing 50: <i>9</i>
53:5
Contract 4:7
60:11 80:1

contracts 38:19, 20 39:1, 3 60:14 Contractually 84:1 contributions 47:18 conversation 91:16 conversations 48:2, 3, 11, 14 56:14 converted 66:18 67:19 86:12 cookies 92:11 Coordinator 11:19 12:20 13:11 Coppin 14:8 copy 16:2 core 19:5 Corleone 6:5 correct 30:17 67:9 68:12 69:14, 15 80:12 82:19 85:3 99:6, 8 corrected 30:19 correctly 82:15 cost 61:19 62:2 Council 16:6, 7 21:13 25:19 58:14 98:8 Councils 16:15 counsel 9:9 counseling 22:8 counselor 71:16 countless 20:21 country 52:14, 16 COUNTY 1:3 5:4 6:14 7:2 8:9 12:17 13:14, 17 15:7, 21 16:5, 14 17:9, 13, 15, 18 18:1, 11 23:7 24:13, 18 25:1, 15, 17 26:2	
Contractually 84:1 contributions 47:18 conversation 91:16 conversations 48:2, 3, 11, 14 56:14 converted 66:18 67:19 86:12 cookies 92:11 Coordinator 11:19 12:20 13:11 Coppin 14:8 copy 16:2 core 19:5 Corleone 6:5 correct 30:17 67:9 68:12 69:14, 15 80:12 82:19 85:3 99:6, 8 corrected 30:19 correctly 82:15 cost 61:19 62:2 Council 16:6, 7 21:13 25:19 58:14 98:8 Councils 16:15 counsel 9:9 counseling 22:8 counselor 71:16 countless 20:21 country 52:14, 16 COUNTY 1:3 5:4 6:14 7:2 8:9 12:17 13:14, 17 15:7, 21 16:5, 14 17:9, 13, 15, 18 18:1, 11 23:7 24:13, 18 25:1,	20 39:1, 3
contributions 47:18 conversation 91:16 conversations 48:2, 3, 11, 14 56:14 converted 66:18 67:19 86:12 cookies 92:11 Coordinator 11:19 12:20 13:11 Coppin 14:8 copy 16:2 core 19:5 Corleone 6:5 correct 30:17 67:9 68:12 69:14, 15 80:12 82:19 85:3 99:6, 8 corrected 30:19 correctly 82:15 cost 61:19 62:2 Council 16:6, 7 21:13 25:19 58:14 98:8 Councils 16:15 counsel 9:9 counseling 22:8 counselor 71:16 countless 20:21 country 52:14, 16 COUNTY 1:3 5:4 6:14 7:2 8:9 12:17 13:14, 17 15:7, 21 16:5, 14 17:9, 13, 15, 18 18:1, 11 23:7 24:13, 18 25:1,	
conversation 91:16 conversations 48:2, 3, 11, 14 56:14 converted 66:18 67:19 86:12 cookies 92:11 Coordinator 11:19 12:20 13:11 Coppin 14:8 copy 16:2 core 19:5 Corleone 6:5 correct 30:17 67:9 68:12 69:14, 15 80:12 82:19 85:3 99:6, 8 corrected 30:19 correctly 82:15 cost 61:19 62:2 Council 16:6, 7 21:13 25:19 58:14 98:8 Councils 16:15 counsel 9:9 counseling 22:8 counselor 71:16 countless 20:21 country 52:14, 16 COUNTY 1:3 5:4 6:14 7:2 8:9 12:17 13:14, 17 15:7, 21 16:5, 14 17:9, 13, 15, 18 18:1, 11 23:7 24:13, 18 25:1,	84:1
conversation 91:16 conversations 48:2, 3, 11, 14 56:14 converted 66:18 67:19 86:12 cookies 92:11 Coordinator 11:19 12:20 13:11 Coppin 14:8 copy 16:2 core 19:5 Corleone 6:5 correct 30:17 67:9 68:12 69:14, 15 80:12 82:19 85:3 99:6, 8 corrected 30:19 correctly 82:15 cost 61:19 62:2 Council 16:6, 7 21:13 25:19 58:14 98:8 Councils 16:15 counsel 9:9 counseling 22:8 counselor 71:16 countless 20:21 country 52:14, 16 COUNTY 1:3 5:4 6:14 7:2 8:9 12:17 13:14, 17 15:7, 21 16:5, 14 17:9, 13, 15, 18 18:1, 11 23:7 24:13, 18 25:1,	
91:16 conversations 48:2, 3, 11, 14 56:14 converted 66:18 67:19 86:12 cookies 92:11 Coordinator 11:19 12:20 13:11 Coppin 14:8 copy 16:2 core 19:5 Corleone 6:5 correct 30:17 67:9 68:12 69:14, 15 80:12 82:19 85:3 99:6, 8 corrected 30:19 correctly 82:15 cost 61:19 62:2 Council 16:6, 7 21:13 25:19 58:14 98:8 Councils 16:15 counsel 9:9 counseling 22:8 counselor 71:16 countless 20:21 country 52:14, 16 COUNTY 1:3 5:4 6:14 7:2 8:9 12:17 13:14, 17 15:7, 21 16:5, 14 17:9, 13, 15, 18 18:1, 11 23:7 24:13, 18 25:1,	
48:2, 3, 11, 14 56:14 converted 66:18 67:19 86:12 cookies 92:11 Coordinator 11:19 12:20 13:11 Coppin 14:8 copy 16:2 core 19:5 Corleone 6:5 correct 30:17 67:9 68:12 69:14, 15 80:12 82:19 85:3 99:6, 8 corrected 30:19 correctly 82:15 cost 61:19 62:2 Council 16:6, 7 21:13 25:19 58:14 98:8 Councils 16:15 counsel 9:9 counseling 22:8 counselor 71:16 countless 20:21 country 52:14, 16 COUNTY 1:3 5:4 6:14 7:2 8:9 12:17 13:14, 17 15:7, 21 16:5, 14 17:9, 13, 15, 18 18:1, 11 23:7 24:13, 18 25:1,	91: <i>16</i>
converted 66:18 67:19 86:12 cookies 92:11 Coordinator 11:19 12:20 13:11 Coppin 14:8 copy 16:2 core 19:5 Corleone 6:5 correct 30:17 67:9 68:12 69:14, 15 80:12 82:19 85:3 99:6, 8 corrected 30:19 correctly 82:15 cost 61:19 62:2 Council 16:6, 7 21:13 25:19 58:14 98:8 Councils 16:15 counsel 9:9 counseling 22:8 counselor 71:16 countless 20:21 country 52:14, 16 COUNTY 1:3 5:4 6:14 7:2 8:9 12:17 13:14, 17 15:7, 21 16:5, 14 17:9, 13, 15, 18 18:1, 11 23:7 24:13, 18 25:1,	
converted 66:18 67:19 86:12 cookies 92:11 Coordinator 11:19 12:20 13:11 Coppin 14:8 copy 16:2 core 19:5 Corleone 6:5 correct 30:17 67:9 68:12 69:14, 15 80:12 82:19 85:3 99:6, 8 corrected 30:19 correctly 82:15 cost 61:19 62:2 Council 16:6, 7 21:13 25:19 58:14 98:8 Councils 16:15 counsel 9:9 counseling 22:8 counselor 71:16 countless 20:21 country 52:14, 16 COUNTY 1:3 5:4 6:14 7:2 8:9 12:17 13:14, 17 15:7, 21 16:5, 14 17:9, 13, 15, 18 18:1, 11 23:7 24:13, 18 25:1,	
67:19 86:12 cookies 92:11 Coordinator 11:19 12:20 13:11 Coppin 14:8 copy 16:2 core 19:5 Corleone 6:5 correct 30:17 67:9 68:12 69:14, 15 80:12 82:19 85:3 99:6, 8 corrected 30:19 correctly 82:15 cost 61:19 62:2 Council 16:6, 7 21:13 25:19 58:14 98:8 Councils 16:15 counseling 22:8 counselor 71:16 countless 20:21 country 52:14, 16 COUNTY 1:3 5:4 6:14 7:2 8:9 12:17 13:14, 17 15:7, 21 16:5, 14 17:9, 13, 15, 18 18:1, 11 23:7 24:13, 18 25:1,	
Cookies 92:11 Coordinator 11:19 12:20 13:11 Coppin 14:8 copy 16:2 core 19:5 Corleone 6:5 correct 30:17 67:9 68:12 69:14, 15 80:12 82:19 85:3 99:6, 8 corrected 30:19 correctly 82:15 cost 61:19 62:2 Council 16:6, 7 21:13 25:19 58:14 98:8 Councils 16:15 counseling 22:8 counseling 22:8 counselor 71:16 countless 20:21 country 52:14, 16 COUNTY 1:3 5:4 6:14 7:2 8:9 12:17 13:14, 17 15:7, 21 16:5, 14 17:9, 13, 15, 18 18:1, 11 23:7 24:13, 18 25:1,	
11:19 12:20 13:11 Coppin 14:8 copy 16:2 core 19:5 Corleone 6:5 correct 30:17 67:9 68:12 69:14, 15 80:12 82:19 85:3 99:6, 8 corrected 30:19 correctly 82:15 cost 61:19 62:2 Council 16:6, 7 21:13 25:19 58:14 98:8 Councils 16:15 counsel 9:9 counseling 22:8 counselor 71:16 countless 20:21 country 52:14, 16 COUNTY 1:3 5:4 6:14 7:2 8:9 12:17 13:14, 17 15:7, 21 16:5, 14 17:9, 13, 15, 18 18:1, 11 23:7 24:13, 18 25:1,	
Coppin 14:8 copy 16:2 core 19:5 Corleone 6:5 correct 30:17 67:9 68:12 69:14, 15 80:12 82:19 85:3 99:6, 8 corrected 30:19 correctly 82:15 cost 61:19 62:2 Council 16:6, 7 21:13 25:19 58:14 98:8 Councils 16:15 counseling 22:8 counseling 22:8 counselor 71:16 countless 20:21 country 52:14, 16 COUNTY 1:3 5:4 6:14 7:2 8:9 12:17 13:14, 17 15:7, 21 16:5, 14 17:9, 13, 15, 18 18:1, 11 23:7 24:13, 18 25:1,	Coordinator
Coppin 14:8 copy 16:2 core 19:5 Corleone 6:5 correct 30:17 67:9 68:12 69:14, 15 80:12 82:19 85:3 99:6, 8 corrected 30:19 correctly 82:15 cost 61:19 62:2 Council 16:6, 7 21:13 25:19 58:14 98:8 Councils 16:15 counsel 9:9 counseling 22:8 counselor 71:16 countless 20:21 country 52:14, 16 COUNTY 1:3 5:4 6:14 7:2 8:9 12:17 13:14, 17 15:7, 21 16:5, 14 17:9, 13, 15, 18 18:1, 11 23:7 24:13, 18 25:1,	
copy 16:2 core 19:5 Corleone 6:5 correct 30:17 67:9 68:12 69:14, 15 80:12 82:19 85:3 99:6, 8 corrected 30:19 correctly 82:15 cost 61:19 62:2 Council 16:6, 7 21:13 25:19 58:14 98:8 Councils 16:15 counseling 22:8 counseling 22:8 counselor 71:16 countless 20:21 country 52:14, 16 COUNTY 1:3 5:4 6:14 7:2 8:9 12:17 13:14, 17 15:7, 21 16:5, 14 17:9, 13, 15, 18 18:1, 11 23:7 24:13, 18 25:1,	
core 19:5 Corleone 6:5 correct 30:17 67:9 68:12 69:14, 15 80:12 82:19 85:3 99:6, 8 corrected 30:19 correctly 82:15 cost 61:19 62:2 Council 16:6, 7 21:13 25:19 58:14 98:8 Councils 16:15 counsel 9:9 counseling 22:8 counselor 71:16 countless 20:21 country 52:14, 16 COUNTY 1:3 5:4 6:14 7:2 8:9 12:17 13:14, 17 15:7, 21 16:5, 14 17:9, 13, 15, 18 18:1, 11 23:7 24:13, 18 25:1,	Coppin 14:8
Corleone 6:5 correct 30:17 67:9 68:12 69:14, 15 80:12 82:19 85:3 99:6, 8 corrected 30:19 correctly 82:15 cost 61:19 62:2 Council 16:6, 7 21:13 25:19 58:14 98:8 Councils 16:15 counsel 9:9 counseling 22:8 counselor 71:16 countless 20:21 country 52:14, 16 COUNTY 1:3 5:4 6:14 7:2 8:9 12:17 13:14, 17 15:7, 21 16:5, 14 17:9, 13, 15, 18 18:1, 11 23:7 24:13, 18 25:1,	core 19:5
correct 30:17 67:9 68:12 69:14, 15 80:12 82:19 85:3 99:6, 8 corrected 30:19 correctly 82:15 cost 61:19 62:2 Council 16:6, 7 21:13 25:19 58:14 98:8 Councils 16:15 counsel 9:9 counseling 22:8 counselor 71:16 countless 20:21 country 52:14, 16 COUNTY 1:3 5:4 6:14 7:2 8:9 12:17 13:14, 17 15:7, 21 16:5, 14 17:9, 13, 15, 18 18:1, 11 23:7 24:13, 18 25:1,	
67:9 68:12 69:14, 15 80:12 82:19 85:3 99:6, 8 corrected 30:19 correctly 82:15 cost 61:19 62:2 Council 16:6, 7 21:13 25:19 58:14 98:8 Councils 16:15 counseling 22:8 counseling 22:8 counselor 71:16 countless 20:21 country 52:14, 16 COUNTY 1:3 5:4 6:14 7:2 8:9 12:17 13:14, 17 15:7, 21 16:5, 14 17:9, 13, 15, 18 18:1, 11 23:7 24:13, 18 25:1,	
82:19 85:3 99:6, 8 corrected 30:19 correctly 82:15 cost 61:19 62:2 Council 16:6, 7 21:13 25:19 58:14 98:8 Councils 16:15 counsel 9:9 counseling 22:8 counselor 71:16 countless 20:21 country 52:14, 16 COUNTY 1:3 5:4 6:14 7:2 8:9 12:17 13:14, 17 15:7, 21 16:5, 14 17:9, 13, 15, 18 18:1, 11 23:7 24:13, 18 25:1,	
99:6, 8 correctly 82:15 cost 61:19 62:2 Council 16:6, 7 21:13 25:19 58:14 98:8 Councils 16:15 counsel 9:9 counseling 22:8 counselor 71:16 countless 20:21 country 52:14, 16 COUNTY 1:3 5:4 6:14 7:2 8:9 12:17 13:14, 17 15:7, 21 16:5, 14 17:9, 13, 15, 18 18:1, 11 23:7 24:13, 18 25:1,	
corrected 30:19 correctly 82:15 cost 61:19 62:2 Council 16:6, 7 21:13 25:19 58:14 98:8 Councils 16:15 counsel 9:9 counseling 22:8 counselor 71:16 countless 20:21 country 52:14, 16 COUNTY 1:3 5:4 6:14 7:2 8:9 12:17 13:14, 17 15:7, 21 16:5, 14 17:9, 13, 15, 18 18:1, 11 23:7 24:13, 18 25:1,	
correctly 82:15 cost 61:19 62:2 Council 16:6, 7 21:13 25:19 58:14 98:8 Councils 16:15 counsel 9:9 counseling 22:8 counselor 71:16 countless 20:21 country 52:14, 16 COUNTY 1:3 5:4 6:14 7:2 8:9 12:17 13:14, 17 15:7, 21 16:5, 14 17:9, 13, 15, 18 18:1, 11 23:7 24:13, 18 25:1,	,
cost 61:19 62:2 Council 16:6, 7 21:13 25:19 58:14 98:8 Councils 16:15 counsel 9:9 counseling 22:8 counselor 71:16 countless 20:21 country 52:14, 16 COUNTY 1:3 5:4 6:14 7:2 8:9 12:17 13:14, 17 15:7, 21 16:5, 14 17:9, 13, 15, 18 18:1, 11 23:7 24:13, 18 25:1,	
Council 16:6, 7 21:13 25:19 58:14 98:8 Councils 16:15 counsel 9:9 counseling 22:8 counselor 71:16 countless 20:21 country 52:14, 16 COUNTY 1:3 5:4 6:14 7:2 8:9 12:17 13:14, 17 15:7, 21 16:5, 14 17:9, 13, 15, 18 18:1, 11 23:7 24:13, 18 25:1,	
21:13 25:19 58:14 98:8 Councils 16:15 counsel 9:9 counseling 22:8 counselor 71:16 countless 20:21 country 52:14, 16 COUNTY 1:3 5:4 6:14 7:2 8:9 12:17 13:14, 17 15:7, 21 16:5, 14 17:9, 13, 15, 18 18:1, 11 23:7 24:13, 18 25:1,	
58:14 98:8 Councils 16:15 counsel 9:9 counseling 22:8 counselor 71:16 countless 20:21 country 52:14, 16 COUNTY 1:3 5:4 6:14 7:2 8:9 12:17 13:14, 17 15:7, 21 16:5, 14 17:9, 13, 15, 18 18:1, 11 23:7 24:13, 18 25:1,	
Councils 16:15 counsel 9:9 counseling 22:8 counselor 71:16 countless 20:21 country 52:14, 16 COUNTY 1:3 5:4 6:14 7:2 8:9 12:17 13:14, 17 15:7, 21 16:5, 14 17:9, 13, 15, 18 18:1, 11 23:7 24:13, 18 25:1,	
counseling 22:8 counselor 71:16 countless 20:21 country 52:14, 16 COUNTY 1:3 5:4 6:14 7:2 8:9 12:17 13:14, 17 15:7, 21 16:5, 14 17:9, 13, 15, 18 18:1, 11 23:7 24:13, 18 25:1,	Councils 16: <i>15</i>
countless 20:21 country 52:14, 16 COUNTY 1:3 5:4 6:14 7:2 8:9 12:17 13:14, 17 15:7, 21 16:5, 14 17:9, 13, 15, 18 18:1, 11 23:7 24:13, 18 25:1,	counsel 9:9
countless 20:21 country 52:14, 16 COUNTY 1:3 5:4 6:14 7:2 8:9 12:17 13:14, 17 15:7, 21 16:5, 14 17:9, 13, 15, 18 18:1, 11 23:7 24:13, 18 25:1,	counseling 22:8
country 52:14, 16 COUNTY 1:3 5:4 6:14 7:2 8:9 12:17 13:14, 17 15:7, 21 16:5, 14 17:9, 13, 15, 18 18:1, 11 23:7 24:13, 18 25:1,	counselor /1:16
16 COUNTY 1:3 5:4 6:14 7:2 8:9 12:17 13:14, 17 15:7, 21 16:5, 14 17:9, 13, 15, 18 18:1, 11 23:7 24:13, 18 25:1,	country 52:14
COUNTY 1:3 5:4 6:14 7:2 8:9 12:17 13:14, 17 15:7, 21 16:5, 14 17:9, 13, 15, 18 18:1, 11 23:7 24:13, 18 25:1,	
5:4 6:14 7:2 8:9 12:17 13:14, 17 15:7, 21 16:5, 14 17:9, 13, 15, 18 18:1, 11 23:7 24:13, 18 25:1,	
8:9 12:17 13:14, 17 15:7, 21 16:5, 14 17:9, 13, 15, 18 18:1, 11 23:7 24:13, 18 25:1,	5:4 6:14 7:2
13:14, 17 15:7, 21 16:5, 14 17:9, 13, 15, 18 18:1, 11 23:7 24:13, 18 25:1,	8:9 12:17
17:9, 13, 15, 18 18:1, 11 23:7 24:13, 18 25:1,	13: <i>14</i> , <i>17</i> 15: <i>7</i> ,
18: <i>1</i> , <i>11</i> 23:7 24: <i>13</i> , <i>18</i> 25: <i>1</i> ,	
24:13, 18 25:1,	
15, 17 26:2	18:1, 11 25:7 24:13 18 25:1
	15, 17 26:2

30:4 33:13

```
34:8 37:1, 7, 8,
11, 11 41:14
43:13 46:19
47:17 48:3
50:21 51:6
52:15 56:13
58:14 76:11
87:14 92:1, 13
County's 55:2
81:7
course 38:15
56:1
Court 30:20
32:7 34:10
41:8
cousins 30:16
coworkers 93:5
crab 94:1
crabbing 93:20
cramped 35:16
craving 28:1
created 31:7
creating 17:19
Creek 93:10
criteria 79:5
cross 52:14, 16
crossroads
37:16 55:3
cry 8:1
culminating
76:6
curious 83:21
84:19
current 13:13
42:11 48:9
69:14 91:12
Currently
22:15 33:12
38:8 84:2
curriculum 20:2
cut 17:12 66:11
cutting 53:15
< D >
dad 75:8
daily 20:21
```

dance 53:11 **danger** 80:21 **Darryl** 21:16 **Data** 11:19 13:11 20:19, 19 71:13, 18 72:10 77:1 date 64:16 99:14 **dates** 81:9 daughter 40:18 41:5, 7, 10 daughters 13:19 **Davis** 13:*3* day 6:21 18:2 41:16, 18, 20 46:18 49:14, 15, 20 56:2, 4 58:15 64:16, 18 65:3, 4, 5, 6, 7, 18, 18, 19 66:7 67:13, 17, 21 68:1, 2, 16, 16, 19 69:13 70:5, 6, 6 71:9, 10 72:1, 4 73:7, 20 74:13 76:7, 9, 10, 17, 21 77:5, 7, 12, 14, 21 79:13, 13, 14, 17, 17 80:8, 10 82:16, 16, 17, 18 83:14, 16 84:3 85:17, 20 86:13, 17 90:1, 6, 16, 18 93:18 **Davana** 90:9 days 31:21 32:1 46:16, 17 56:16 65:2, 2 66:16, 17, 18 67:3, 14, 15, 16, 19, 19 68:4, 5, 10, 11 69:3, 4, 16 70:11, 12 73:1, 2, 5, 15, 18, 18 74:1, 2 79:18 83:14, 20, 21 84:2, 4, 6

85:2 86:6, 9, 10, 12, 14 deadline 55:21 **dealing** 33:15 **dearly** 92:17 93:2 94:3, 3 **debating** 91:18 decades 7:3 92:2 93:7 **December** 41:*11* **decide** 84:12 deciding 79:9 **decision** 31:17 34:10 65:11 79:6 decisions 21:6 32:7 91:17 decision's 37:19 **Decker** 14:8 decline 73:3 decoding 52:6 decorated 97:18 dedicated 61:21 87:20 **deepen** 50:10 **deeply** 6:18 definitively 74:8 79:3 **degree** 51:*15* 52:2 dehumanizes 31:10 Delegate 51:20 52:2 Deleting 49:5 55:6 56:20 **Delta** 25:17 **Demari's** 94:19 demotion 9:4 **Dena** 27:3 **dental** 53:16 **Department** 25:16 54:21 **depend** 51:18 dependent 67:10 depending 70:12 described 27:8, 9, 17 28:5 78:4 **deserve** 19:14

29:9

92:18

dais 91:11

Proceedings
deserving 7:16
deserving 7:16 designed 53:16
desk 28:3
determine
83: <i>15</i> 84: <i>21</i>
determining
18: <i>17</i>
develop 19: <i>12</i> ,
20 20:2, 7
developed 64:18
developer 37:14
development
48: <i>4</i> 55: <i>14</i>
66:15, 17 83:14
84:13 85:2
86:6, 9, 11
DIBELS 20:13
die 46:3
difference 17:1 different 7:3
10.10 10 27.8
19:10, 10 27:8 28:15, 15 29:21
30:3 77:11
95:11, 19, 20, 21, 21
differentiated
29: <i>4</i>
differentiation
21: <i>1</i>
difficult 71:11
96: <i>19</i>
digital 55:9
direct 45:12
Director 13:4
14:11 27:3
Disabilities
51:6 52:4
disadvantaged 19:2
disagreed 7:14
disappointment
6: <i>13</i>
discipline 9:3
discovered
93:19
discrimination
31:12
discuss 9:2
54:7, 7
discussed 93:20

discussion 11:6
12:8 25:8 60:3
61:2 62:19
63:21 64:9
66:2
disenfranchised
7:1
dismissal 22:19
dispute 15:8 Disraeli 6:20
disrepair 23:14
disrupts 15:10 distinct 30:2
distinct 30:2
distinguished
36:20
District 27:4, 9
28:20 29:17
76:20
diverse 82:5 Diversity" 27:8
division 11:20
13: <i>12</i> , <i>15</i>
divisions 31:8
docs 38:3 98:7
doctors 30:17
doctrine 32:11
document 20:16
24:1
doing 34:3
doing 34: <i>3</i> 41:2 <i>1</i> 42: <i>3</i>
44:21 47:15
57:1, 2 58:10
85:3 89:10
91: <i>17</i>
dollar 46:7
dollars 39:2
Don 6:5
Doucette 97:10
Dr 4:2 8:15, 17
10:5, 10 11:13, 14 12:13 13:10
17: <i>3</i> 18: <i>14</i> 21: <i>16</i> 24: <i>16</i>
25:4, 5, 19
26: <i>17</i> 30: <i>10</i> , <i>13</i>
34:14 36:19
40:2, 11 45:2, 4,
7 47:10, 11
51:16 54:4, 20

55:5 61:10, 12

63:3 64:13 92:21 drain 74:19 drastically 17:12 51:11 drawn 10:1 dreams 94:10 drink 35:2 drive 59:1 Dua 12:14 Duke 64:8, 10, 12 67:2, 4, 10 68:9 69:1, 11, 15, 19 70:1, 14 73:12 78:14, 17 79:2, 11, 16, 20 80:12 82:14, 19 83:2 84:1 85:4, 15, 18 87:4 Dulaney 52:16 Duly 30:19 dump 38:6 Dundalk 48:15 duration 77:6 duty 84:3 dynamic 55:13 dysgraphia 28:4 dyslexia 28:4 52:6
<e> E1 11:4 E4 11:4 E4 11:4 Earlier 8:20 59:7 60:15 81:20 83:20 89:3 early 30:1 93:19 earthly 5:21 Easter 65:19 66:14 67:13, 17 68:2 69:13 73:7, 20 79:18 86:15 Eastern 37:7 93:11 echo 43:2 89:1</e>

economically
19: <i>1</i>
ecosystem 17:5 ed 12:21 90:9
EDUCATION
1:2 5:4 15:6, 21 16:14 21:13
26:1, 14, 21
27:2, 3, 18
29: <i>13</i> 31:2
33:5, 13, 19
36:21 39:12
49:14, 17 50:3
54:1, 10, 21
55:16 75:20
76.13 85.14
87:19 88:4, 4
90:17 93:13
96:2 98:7
educational
53:20 88:9
Education's
74:3
educator 55:3
Educators
24:13, 19 26:6
effect 83:17
88:19
effective 18:19
19:13, 21 20:1
effectively 46:9
effort 71: <i>1</i> efforts 70:2 <i>1</i>
88: <i>3</i>
eight 55:17
either 73.3
either 73: <i>3</i> 75:8 84:7
ELA 29:9
Elam 13:19, 20
Elam 13:19, 20 Elder 62:12
eldest 30:15
election 93:8
electricians
38:12
Elementary 5:7
20:13 21:20, 21
22:9, 11, 15
23:6 34:20
40:21 61:17
62:16 69:7

94:6, 12, 15, 15
97:8
elevated 23:10
eleven 85:19
ELL 27:10, 13
email 16:2
26:9 58:20
emails 83:11
embrace 6:1
27:7
embraces 30:4
embracing 5:20
emergency 67:11, 15 73:15,
67:11, 15 73:15,
18 79:21
Emil 7:11
emotional 53:3
emphasized
16: <i>19</i> 56: <i>16</i>
emphasizes 25:9
employee 15:5,
19 38:17 59:9
employees 9:5
43:12
employers 55:16
employment
9:3 39:9
empty 37:10
encompasses
66:13
encourage 15:1,
7 18:3 54:15
encouraged
57:11 94:9
encouraging
87:17
end-date 66:8
ended 56:12
energized 16:21
energy 59:1
enfranchising
30:7
engage 54:14
engaged 50:9
75:20, 21 76:5,
6
engaging 20:7
English 27:14
40.20

<u>~</u>
enhanced 25:14
enjoy 20:8 89:9
enjoyed 52:15
enrichment 29:8
enrolled 57:16
enrollment
22:13
entering 36:12
Enterprise
11:19 12:15
13:5, 8
entire 61:19
84:11 97:18
entitled 27:1, 6
Enduce 27.1, 0
ontroppopopopo
entrepreneurship 38:15
entries 76:15
entry 48:8, 10
environment
33:6, 17, 18
82:1
environmental
17:16
equal 31:2
32:5, 12 40:12,
12
equality 32:12
45:9, <i>16</i>
equate 33:13
equity 45:15 66:8 85:14
66:8 85:14
ESAU 57:15, 16
58:1, 7
especially 26:8
74:19 75:1
92:8
ESPs 49:19
essential 19:11
88:8
Essex 93:10
established 31:1
et 32:1, 2
et 52:1, 2 eternal 97:4
eternal 97:4 ethics 45:19
Etienne 94:13
Eva 27:15

evening 5:2, 13 8:21 9:21 10:5, 15, 16 11:14 16:5, 8, 9 18:10, 12, 13 21:12, 14, 15, 18 24:10, 12, 14, 15 26:10, 12, 14, 16 30:10, 11, 12 32:21 33:1,
2 34:17, 18 36:16, 17, 18 39:18, 19, 20 42:7, 8, 9 45:2, 3, 4 56:7 59:6, 7 60:15 61:11, 12 64:9, 10, 12 65:10 evening's 9:16
event 17:3 25:3, 13, 14 97:8 events 58:19 everybody 34:9, 15 43:15 75:7 85:15 evil 7:7
evils 6:11 examiner 59:16 63:13 example 34:9 67:21 70:3 examples 53:19 excellence 85:14
excellent 25:6 exceptional 28:10 77:13 Executive 6:14 17:13 26:5 47:18 exempt 6:11 86:9
exertions 7:17 Exhibit 12:4 63:14 exhibits 11:4 exist 23:3 existing 15:7 exiting 36:12 experience

12:18 13:17

18:20 55: <i>14</i>
72:9 88:9
91:2 <i>1</i>
experienced
19:4
experiments
97: <i>16</i> expired 15: <i>16</i>
expired 13:16 express 25:5
expresses 6:19
7:10
extend 47:12
50:14, 19 67:6
69:2 80:3
extended 71:21
exterior 23:12 extra 35:14
81:1 97:1
extra-curricular
58:9 63:10
<f></f>
F1 12:4
face 56:10 92:18
faces 30:6
92:19
facet 31:9
face-to-face
49:7, 8 55:9
fact 35:20
73: <i>13</i> factor 18: <i>16</i>
faculty 22:20
failure 31:18
Fair 76:7, 14
77:2
Fairgrounds
55:13
fairness 32:11
faithful 8:4 faiths 32:4
Fall 52:12, 12
53:14 66:16
family 6.3 1
40:15, 17 47:13
49:2 50:20
93:5 97:3
fantastic 97:8,
11

far 46:14 57:6
85:19
Farood 3:21
10:8 39:18
fashion 45:21
fast 37:15 54:3
favor 11:7
12:9 60:4 61:3
62:20 64:1
86:20
FCC 41:5
features 23:13
Feedback 48:10
66:5 68:13
84:16
feel 58:19
feelings 6:16
feels 6:18
33:16 37:12
FEMALE 10:4,
16
Ferguson 31:1
fervently 30:5
fervor 6:20
FFA 76:6
field 20:20
32:19 52:14
fifth 10:8
34:20, 21 94:17
fifth-graders
94:8
fifty 19: <i>14</i>
fifty-fifty 68:15
fight 6:14, 21
fighting 17:19
filed 99:8
final 37:19
45:2 98:9
finalizing 48:8
Finally 18:3
50:6
financing 38:18
find 40:8 49:9
fine 34:2
Finger-Elam
13:11
finish 58:21
finished 40:21
73:9
finishing 41: <i>11</i>

first 9:21 10:4
12:13 16:5
18: <i>4</i> 19: <i>15</i> , <i>17</i>
27:9 30:9, 16
40:2, 18 41:4
47:11 48:3
50:6 54:3 56:7,
10 67:12 70:12
10 67:12 70:12, 17 71:7 87:10
90:4, 12
fiscally 45:13,
14 46:15
fit 36:8
five 19:16 26:4
40:18 46:16
65:6 67:6, 14,
14
fix 57:12
flag 5:6
flexed 29:1
flexible 30:1
flock 80:16
81:2
floor 36:10 11
focus 21:6 47:15 82:4
47:15 82:4
91: <i>15</i>
focused 45:12
focused 45:12 49:6 71:12
49:6 71:12
49:6 71:12 focusing 21:8
49:6 71:12 focusing 21:8 folders 36:6
49:6 71:12 focusing 21:8 folders 36:6 folks 88:13
49:6 71:12 focusing 21:8 folders 36:6 folks 88:13 follow 34:10 followed 34:4
49:6 71:12 focusing 21:8 folders 36:6 folks 88:13 follow 34:10 followed 34:4
49:6 71:12 focusing 21:8 folders 36:6 folks 88:13 follow 34:10 followed 34:4 following 9:1
49:6 71:12 focusing 21:8 folders 36:6 folks 88:13 follow 34:10 followed 34:4 following 9:1 10:14, 20 11:16
49:6 71:12 focusing 21:8 folders 36:6 folks 88:13 follow 34:10 followed 34:4 following 9:1 10:14, 20 11:16 12:18 63:9
49:6 71:12 focusing 21:8 folders 36:6 folks 88:13 follow 34:10 followed 34:4 following 9:1 10:14, 20 11:16 12:18 63:9 64:8 65:16
49:6 71:12 focusing 21:8 folders 36:6 folks 88:13 follow 34:10 followed 34:4 following 9:1 10:14, 20 11:16 12:18 63:9 64:8 65:16 follows 71:7
49:6 71:12 focusing 21:8 folders 36:6 folks 88:13 follow 34:10 followed 34:4 following 9:1 10:14, 20 11:16 12:18 63:9 64:8 65:16 follows 71:7 follow-up 14:21
49:6 71:12 focusing 21:8 folders 36:6 folks 88:13 follow 34:10 followed 34:4 following 9:1 10:14, 20 11:16 12:18 63:9 64:8 65:16 follows 71:7 follow-up 14:21 fondest 93:17
49:6 71:12 focusing 21:8 folders 36:6 folks 88:13 follow 34:10 followed 34:4 following 9:1 10:14, 20 11:16 12:18 63:9 64:8 65:16 follows 71:7 follow-up 14:21 fondest 93:17 Football 52:13
49:6 71:12 focusing 21:8 folders 36:6 folks 88:13 follow 34:10 followed 34:4 following 9:1 10:14, 20 11:16 12:18 63:9 64:8 65:16 follows 71:7 follow-up 14:21 fondest 93:17 Football 52:13 forbid 43:4
49:6 71:12 focusing 21:8 folders 36:6 folks 88:13 follow 34:10 followed 34:4 following 9:1 10:14, 20 11:16 12:18 63:9 64:8 65:16 follow-up 14:21 fondest 93:17 Football 52:13 forbid 43:4 foregoing 99:6
49:6 71:12 focusing 21:8 folders 36:6 folks 88:13 follow 34:10 followed 34:4 following 9:1 10:14, 20 11:16 12:18 63:9 64:8 65:16 follows 71:7 follow-up 14:21 fondest 93:17 Football 52:13 forbid 43:4
49:6 71:12 focusing 21:8 folders 36:6 folks 88:13 follow 34:10 followed 34:4 following 9:1 10:14, 20 11:16 12:18 63:9 64:8 65:16 follows 71:7 follow-up 14:21 fondest 93:17 Football 52:13 forbid 43:4 foregoing 99:6 foregoing-entitle
49:6 71:12 focusing 21:8 folders 36:6 folks 88:13 follow 34:10 followed 34:4 following 9:1 10:14, 20 11:16 12:18 63:9 64:8 65:16 follows 71:7 follow-up 14:21 fondest 93:17 Football 52:13 forbid 43:4 foregoing 99:6 foregoing-entitle d 99:4

28:*14* 29:*1* **evaluation** 9:*5*

Proceedings
form 17: <i>14</i>
former 51:10
forth 48:9
fortunate 53:9
forum 15:4
forward 11:16
17:10 25:21
37:15 50:9
61:14 64:8
90:6, 17
forwarded
60:16
foster 55:8
fought 56:9
found 9:11
51:18 96:14, 16
four 34:14
40:3 46:7 59:8
80:9
fourth 10:7
fracture 40:16
Francis 41:8
frank 7:6
Franklin 16: <i>13</i>
21:20 22:2
57:7
frankness 6:19
Frederick 7:11
41:6
free 58:19
frequent 71:20
Friday 50:7
55:21 65:17
friend 35:15
40:11
friends 6:7
35:10, 10, 18
41:17 50:20
93:5
fulfill 45:16
full 60:16 65:4
66:7 73:11
86:10, 14 99:6,
7
fully 76:12
funding 22:3, 5,
funding 22:3, 5, 7 23:7, 9 24:6
81:7

funds 22:16
23:16, 19 24:2
61:19
funeral 92:16
funny 92:19
furniture 23:21
further 99:5 Furthermore
17: <i>10</i>
future 25:11
94:11
futures 17:20
FY 48:12
<g></g>
gain 46:20
gained 91:21 gap 19:1
gap 17.1 gans 25.10
gaps 25:10 Gary 13:19
Geelhaar 3:20
10:7 36:16, 18
Genderich 13:7
general 33:19
gentleman 45:21
George 61:10
Gifted 26:13, 21 27:1, 3, 7, 18
28:6, 14 29:2, 5,
7, 9, 11, 12, 16
30:3
giftedness 27:13
29:19 30:6
girls 6:6
give 40:11, 14
44:6 46:17
90:14
given 6:2 29:20, 21
gives 55:14
74:5
giving 24:8
56:16
glad 17:2 41:20
Glen 3:20 10:7
36:16 43:9
go 35:1, 3 36:2 41:14, 16 43:15,
17, 17 64:11
67.8 10 18

67:8, 10, 18

68: <i>3</i> 69: <i>1</i> 70: <i>4</i>
74:4 77:2, 4, 15
78:6 79:6 80:2,
18 82:18 83:5
84:20 85:7
86:2, 4 87:7
89:14 92:10
goal 6:15
71:12 96:2 God 5:18, 19
6:1 30:15
32:15 41:4
43: <i>4</i>
godly 5:17
goes 72:6, 7
90:13
going 5:13
21:2 41:3
55: <i>19</i> 71: <i>4</i> 73: <i>4</i> 75: <i>14</i>
79:8 83:1, 19
85:12 86:3
89:7 91:4 96:4
97: <i>1</i>
71.1
Golden 37:17,
Golden 37:17, 20 38:2, 5
Golden 37:17, 20 38:2, 5 39:14, 14
Golden 37:17, 20 38:2, 5 39:14, 14 golf 52:14
Golden 37:17, 20 38:2, 5 39:14, 14 golf 52:14 gonna 78:2
Golden 37:17, 20 38:2, 5 39:14, 14 golf 52:14 gonna 78:2 87:11
Golden 37:17, 20 38:2, 5 39:14, 14 golf 52:14 gonna 78:2
Golden 37:17, 20 38:2, 5 39:14, 14 golf 52:14 gonna 78:2 87:11 Good 5:2, 17, 18 6:10 8:3 10:15, 16 11:14
Golden 37:17, 20 38:2, 5 39:14, 14 golf 52:14 gonna 78:2 87:11 Good 5:2, 17, 18 6:10 8:3 10:15, 16 11:14 16:8, 9 18:12,
Golden 37:17, 20 38:2, 5 39:14, 14 golf 52:14 gonna 78:2 87:11 Good 5:2, 17, 18 6:10 8:3 10:15, 16 11:14 16:8, 9 18:12, 13 21:14, 15
Golden 37:17, 20 38:2, 5 39:14, 14 golf 52:14 gonna 78:2 87:11 Good 5:2, 17, 18 6:10 8:3 10:15, 16 11:14 16:8, 9 18:12, 13 21:14, 15 24:14, 15 26:14,
Golden 37:17, 20 38:2, 5 39:14, 14 golf 52:14 gonna 78:2 87:11 Good 5:2, 17, 18 6:10 8:3 10:15, 16 11:14 16:8, 9 18:12, 13 21:14, 15 24:14, 15 26:14, 16 30:11, 12
Golden 37:17, 20 38:2, 5 39:14, 14 golf 52:14 gonna 78:2 87:11 Good 5:2, 17, 18 6:10 8:3 10:15, 16 11:14 16:8, 9 18:12, 13 21:14, 15 24:14, 15 26:14, 16 30:11, 12 32:21 33:2
Golden 37:17, 20 38:2, 5 39:14, 14 golf 52:14 gonna 78:2 87:11 Good 5:2, 17, 18 6:10 8:3 10:15, 16 11:14 16:8, 9 18:12, 13 21:14, 15 24:14, 15 26:14, 16 30:11, 12 32:21 33:2 34:17 36:16, 18
Golden 37:17, 20 38:2, 5 39:14, 14 golf 52:14 gonna 78:2 87:11 Good 5:2, 17, 18 6:10 8:3 10:15, 16 11:14 16:8, 9 18:12, 13 21:14, 15 24:14, 15 26:14, 16 30:11, 12 32:21 33:2 34:17 36:16, 18 37:6 38:11 39:18, 20 40:8
Golden 37:17, 20 38:2, 5 39:14, 14 golf 52:14 gonna 78:2 87:11 Good 5:2, 17, 18 6:10 8:3 10:15, 16 11:14 16:8, 9 18:12, 13 21:14, 15 24:14, 15 26:14, 16 30:11, 12 32:21 33:2 34:17 36:16, 18 37:6 38:11 39:18, 20 40:8 42:7, 9 43:9, 12.
Golden 37:17, 20 38:2, 5 39:14, 14 golf 52:14 gonna 78:2 87:11 Good 5:2, 17, 18 6:10 8:3 10:15, 16 11:14 16:8, 9 18:12, 13 21:14, 15 24:14, 15 26:14, 16 30:11, 12 32:21 33:2 34:17 36:16, 18 37:6 38:11 39:18, 20 40:8 42:7, 9 43:9, 12, 19, 19 45:3, 4
Golden 37:17, 20 38:2, 5 39:14, 14 golf 52:14 gonna 78:2 87:11 Good 5:2, 17, 18 6:10 8:3 10:15, 16 11:14 16:8, 9 18:12, 13 21:14, 15 24:14, 15 26:14, 16 30:11, 12 32:21 33:2 34:17 36:16, 18 37:6 38:11 39:18, 20 40:8 42:7, 9 43:9, 12, 19, 19 45:3, 4 46:12 53:4
Golden 37:17, 20 38:2, 5 39:14, 14 golf 52:14 gonna 78:2 87:11 Good 5:2, 17, 18 6:10 8:3 10:15, 16 11:14 16:8, 9 18:12, 13 21:14, 15 24:14, 15 26:14, 16 30:11, 12 32:21 33:2 34:17 36:16, 18 37:6 38:11 39:18, 20 40:8 42:7, 9 43:9, 12, 19, 19 45:3, 4 46:12 53:4 54:17 56:7
Golden 37:17, 20 38:2, 5 39:14, 14 golf 52:14 gonna 78:2 87:11 Good 5:2, 17, 18 6:10 8:3 10:15, 16 11:14 16:8, 9 18:12, 13 21:14, 15 24:14, 15 26:14, 16 30:11, 12 32:21 33:2 34:17 36:16, 18 37:6 38:11 39:18, 20 40:8 42:7, 9 43:9, 12, 19, 19 45:3, 4 46:12 53:4 54:17 56:7 59:6 61:10, 12
Golden 37:17, 20 38:2, 5 39:14, 14 golf 52:14 gonna 78:2 87:11 Good 5:2, 17, 18 6:10 8:3 10:15, 16 11:14 16:8, 9 18:12, 13 21:14, 15 24:14, 15 26:14, 16 30:11, 12 32:21 33:2 34:17 36:16, 18 37:6 38:11 39:18, 20 40:8 42:7, 9 43:9, 12, 19, 19 45:3, 4 46:12 53:4 54:17 56:7 59:6 61:10, 12 64:9, 10, 12
Golden 37:17, 20 38:2, 5 39:14, 14 golf 52:14 gonna 78:2 87:11 Good 5:2, 17, 18 6:10 8:3 10:15, 16 11:14 16:8, 9 18:12, 13 21:14, 15 24:14, 15 26:14, 16 30:11, 12 32:21 33:2 34:17 36:16, 18 37:6 38:11 39:18, 20 40:8 42:7, 9 43:9, 12, 19, 19 45:3, 4 46:12 53:4 54:17 56:7 59:6 61:10, 12

Baltimore County l
government 17:18 37:4, 7 38:20 39:16 41:9 92:1 grace 30:15 grade 29:3 34:21
grader 34:20 graders 94:17 grades 29:11 graduate 44:3 52:2 graduated 44:11
graduates 39:9 grateful 81:7 96:6 great 6:10 26:19 41:21 56:8, 13 70:15 88:2 92:16 98:1
greatly 50:18 87:15 Greenwood 98:11 greet 25:3, 7 grew 93:9, 10 grounds 63:12 91:19
group 66:11 grouped 29:3 Groups 3:10 16:4 35:17 77:11 guarantee 39:9 81:10
guardians 54:15 guess 73:8 78:20 guidance 71:15 Guyton 51:20 52:2 <h></h>
half 19: <i>16</i> 40: <i>19</i> 75: <i>6</i>

Hall 42:10

Hamptonian

48:18

14:*1*

```
hand 11:7 12:9
60:4 61:3 64:1
86:21
handing 97:14,
17
handline 94:2
HANDS 11:8
12:10 60:5
61:4 62:20, 21
64:2 87:1
happen 68:2
happening
54:18
happens 20:11
43:5 67:2
68:21 74:19
90:3
happy 34:6
40:14 50:14
55:1 66:20
97:19
harassed 42:15
hard 16:2 54:5
94:1, 16
harder 70:19
harmony 92:6
hashtag 49:11,
11
Hayden 5:14,
16 6:20 7:12
8:3, 8 45:11, 15,
16 46:5 47:2,
13, 14 50:18
89:2 92:17
93:6, 16, 19
95:5 96:11
Hayden's 93:13
health 16:20
41:7 53:14
healthy 50:14
81:21
hear 14:16
15:15 18:4
34:5 39:21
43:11 51:16
82:14
heard 37:10
40:10 57:10
58:12 59:11
```

gotten 95:8

Proceedings
75.10 70.7
75:18 78:7
93:6
hearing 14: <i>18</i>
57:4 59:16
63:13 78:1
95:7
heart 5:18
91: <i>13</i>
heating 38: <i>11</i> heavier 31: <i>20</i>
heed 32:9
held 16:17
neid 10:1/
53:8 55:12
65:9
Helen 12:14
help 17:14
21:2 40:11
41:4 42:1, 1, 4
44:10, 13 97:1
helpful 44:16
helping 44:14
48:11
Hembling 52:5
Henn 2:4
10:18 16:10
18: <i>14</i> 21: <i>16</i>
24:16 36:19
53:13 60:12, 13
61:7, 13 62:17
64:13 66:2
75:16, 17 76:4
91:7, 8
Henn's 82:2, 10
Henri 7:11
Henry 6:12
Hereford 53:8
Heritage 55:20
hero 31: <i>3</i>
Hi 34:19
High 16:13, 19
18: <i>21</i> 21: <i>4</i> , 20
22:2 23:2
27:20 37:3
27:20 37:3 41:1 42:17
44:3 48:18, 19,
20 49:1 51:10,
20 1 7.1 J1.10,
11, 18 52:16, 17
53:8, 12 56:15
57:7, 7, 8, 8, 9,
<i>14</i> 69:6

highest 32:7
45:19
high-growth
55:15
highly 18: <i>19</i>
28:5, 17 29:16
high-paying
37:6 38:11
Hill 42:18
Hillcrest 94:15
hire 23:17
31:18
hiring 22:7
history 32:9
46: <i>4</i>
hit 93:9
hockey 52:14
Hodge 14:12
hold 91:12 96:4
holiday 50:13
78: <i>5</i>
holidays 31:17,
20 32:14 45:9
58:16 66:16
78:17 83:13, 18
84:12 85:1
86:3, 5
Holmes 48:16
home 57:17
74: <i>17</i> 89:8
92:10
honest 7:7
45: <i>11</i>
Honeygo 61: <i>17</i>
62:16
honor 5:13 7:8
8:7 51:5 56: <i>3</i>
91:9 94:9
honorable 47:3
honored 52:6
honoring 50:17
honoring 50:17 Honors 29:6, 7
hook 36:9
hooks 36:6, 7 hope 30:5
hope 30:5
32:10, 16 46:8
47:1 56:18
88:17 90:7
97:21

hopefully 89:11
hopes 94:10
Hopkins 41:8
Hospital 13:1
host 26:3 48:13
hosted 25:3, 15
hosting 17:16 hotter 81:17, 18
hotter 81:17, 18
hour 42:18
hours 69:5
housed 57:17
Howard 13:17
huge 52:9
Human 11:21
14:4, 6
humor 7:19
92:5
hundred 25:4
57:21 69:5 80:16
husband 13:2,
19 13.2,
19
<i></i>
ideas 91:19
identification
38:17
identified 27:18,
20
identify 29:18
IEP 34:5
IEPs 34:4
Imbrioli 13:5
immediately
93:9
immigrated
27:11
impact 52:7
impaired 51: <i>11</i>
implement 47:1
implore 75:13
important 6:16
17:4 18:16
20: <i>10</i> 52: <i>21</i> 75: <i>5</i> 90: <i>16</i>
95:18 96:5
7 1 . 1 (1)
impressed 96: <i>11</i> 97: <i>13</i>

improve 16:21
23:11 26:1, 8
37:12 96:2
improvement
39:2 42:11
61: <i>15</i>
inappropriate
15:9 33:17
Inaudible 11:9
85:11
inclement 66:18
67:3 73:2
86:10, 15
include 52:8
53:2
included 52:17,
18
including 36:2
68: <i>14</i> 74: <i>16</i>
inclusiveness
17:2
Incorporated
25: <i>18</i>
increased 53:4
incredible 27:21
independently
51: <i>14</i>
India 28:7
indicative 27:12
individually
57: <i>3</i>
individuals 9:8
inducted 94:8
ineligible 66:17
inequality 31:7
inequitable
81: <i>19</i>
inequity 58:2
meduity 30.2
informally
informally 24:19
informally 24:19 Information
informally 24:19 Information 4:12 11:18
informally 24:19 Information 4:12 11:18 12:14 13:7
informally 24:19 Information 4:12 11:18 12:14 13:7 25:14 49:9
informally 24:19 Information 4:12 11:18 12:14 13:7 25:14 49:9 50:5 64:21
informally 24:19 Information 4:12 11:18 12:14 13:7 25:14 49:9 50:5 64:21 98:6
informally 24:19 Information 4:12 11:18 12:14 13:7 25:14 49:9 50:5 64:21

informational-su
mmaries.html
9:12
inherently 31:5
32:5
initially 88:16
initiative 61:21
initiatives 17:11
innovative 53:20
inordinate 89:18
input 15: <i>1</i>
18: <i>1</i> 20: <i>19</i>
inside 36:2
43:6, 7 90: <i>3</i>
insights 27:21
inspirational
54:19
Instagram 58:20
installation
61:16 81:9
installed 61:18
installing 24:3
installing 24:3 Institute 12:20,
21
Instruction
28:18 29:4
32:1 81:20
89: <i>17</i>
instructional
90:11
instrumental
51:13 62:11
integrity 7:8
interactions
55:9
interactive
55:17
interest 26:3
88:5
interested 14:19
91:18
interferes 15:11
interior 23:12
intern 13:1
internal 62:4
Internet 64:21
internships 39:6 intranet 49:10
invaluable 49:19
mvaluavic 47.19

impressive

97:19

invest 96:19
invested 96:20
investment 40:8
investment 40.8
invite 5:5 8:6
58:18
invited 50:2
inviting 94:6 involved 57:19
involved 57:19
07.10 00.12
87:18 88:13
96: <i>13</i> , <i>18</i>
IQ 27:20
irreplaceable
92:2
IRS 38:17
iggue 57.14 20
issue 57:14, 20
69:5 90: <i>11</i>
69:5 90:11 issues 17:15, 21 18:4 22:4, 17
10 4 22 4 17
18:4 22:4, 1/
23:8 45:21
57:10, 12, 13
T4 4.0 0 10
Item 4:8, 9, 10
8:14, 20 9:13
10: <i>1</i> 2 11: <i>1</i> 1 14: <i>1</i> 5 47:9
10.12 11.11
14:15 47:9
59:4 60:11
61:8 63:4, 5
01.0 05.7, 5
64:5, 5 85:5
87:6 98:5, 6, 9
Items 3:6
(0.15 10
60:15, 19
its 17:11 32:11
63:12 65:11
03.12 03.11
< J >
Jameel 3:17
10:5 30:10, 12,
20
Jason 27:17, 20
28:3, 14 29:10
Jeannie 13:4
Jernigan 48:17
Jewish 58:15
66: <i>16</i>
job 40:7 41:21
87:13
jobs 37:7
38:11 44:1
JU.11 TT.1
John 2:9 41:8
52.12

```
joined 56:14
jokes 92:8
Jones 93:10
Jose 2:5 62:18
67:1, 2, 8 68:6,
12 69:9 72:18
74:10, 11 76:2,
18, 19 85:11, 12,
21 92:14, 15
Joseph 24:14,
15, 18
joy 50:7
Jr 2:9
judged 97:6, 10
judicial 46:13
Julie 2:4 26:14
53:13
June 65:17
67:8 71:21
81:18 83:21
86:13
Junior 37:3, 17
55:12 94:9
iurisdiction 9:6
iurisdictions
73:14 85:16, 19
justifies 31:11
< K >
Kathleen 2:3
Kathy 97:9
keep 41:21
59:1 66:15
71:12 77:21
Kennedy 12:20,
21
kept 86:4
Kershod 5:19
Kevin 4:1 10:9
42:7, 10
keynote 27:2, 6
kickoff 26:3
kids 21:9 33:9,
11 35:11 40:12
41:16, 19, 19
42:4 43:6, 16,
17 44:8, 12
68:17 71:19
72:6, 15 74:17
```

77:2, 4, 6 88:10
96:19 97:9
kind 75:4
kindergarten
23:18, 21 27:19
28:8, 11 30:1
Kindness 16:17
17:6 56: <i>12</i>
Kings 14:9
Kirwan 25:16
46:7
kjoseph@bcps
26:9
knew 6:12 7:13
know 15:14
29: <i>17</i> 33: <i>7</i> , <i>10</i>
34: <i>14</i> 35:8 37:2 38: <i>13</i> , 20
39:7, 8 40:6
43:16 44:4, 9,
13, 16 45:6, 13
53:1 70:21
71:2 74:5 78:11 79:5
/8:11 /9:3
81:16 84:11
85: <i>16</i> 89: <i>5</i> , <i>13</i>
95:8
knowing 73:1, 4,
6
knowledge
50:11
known 24:20
knows 42:21
Krieger 12:20,
21 Y .: 4 55.2
Kristen 55:2
Kuehn 2:6
11:5 83:7, 8
84:9 85:9
88:11, 12
Kyria 24:14, 17
_
<l></l>
L1 60:15, 19
L9 60:16, 19
Labor 46:18
72:1, 4 74:13 76:7, 9 77:14,
76:7, 9 77:14,
21

```
lack 19:20
lady 43:2
land 32:8
Landscape 27:1
lane 23:11
language 27:11
Lansdowne 57:7
large 22:18
larger 6:15
lastly 11:21
28:5
late 72:1, 1
74:13 77:14, 21
92:9
latest 83:21
laugh 92:19
launch 38:20
layers 38:12
lead 23:10
leader 56:9
leaders 44:5, 13
46:3
leadership 26:6
47:17 53:19
92:8
learn 20:2, 10
96:5
learned 71:8
learning 20:5
22:1 23:15
24:4 26:8 28:1,
16, 17 39:7
50:9 58:3 76:1
81:21
Leary 4:1 10:9
42:7, 9, 10
least-restrictive
33:18
leave 19:15, 19
32:18 44:15
leaves 10:21
80:20
led 5:7
left 47:6, 16
leg 40:16, 16, 16
legacy 32:18
47:16 61:16, 17
62:7, 13, 16
96:3
```

legal 9:9
legislator 52:3
legitimizes
31: <i>12</i>
legitimizing
31:20
lesson 20:8
95:18 96:5
lessons 20:7, 12
50:10
level 23:6 29:3
levels 23:10
levies 73:14
liaison 16: <i>14</i>
life 6:11, 17
7:20 8:7 50:17
94:17, 19 95:5
97:7
lift 97: <i>1</i>
likelihood
78:20 84:6
Lily 2:11 53:13
limits 9:17
Lisa 2:7
list 22:12 24:5
listen 6:1 75:4
listening 32:16
57:3
Little 14:9
35:9, 10
livable 17:19
lives 17:1 31:9
56:19
living 43:19, 21
Liz 52:5, 6, 9
Loch 48:16
long 47:3, 3
77:5
longer 71:21
72:7
look 25:20 50:9 80:19
95:6
looked 68:13
looking 26:5 43:12 81:5
43:12 81:3 90:6, 17
90:0, 17 looks 80:20
89: <i>12</i>

53:13

loop 22:18
Lord 42:20
Lord 42:20 Lori 94:5
lose 40:7 82:9
lost 45:14
76:16 82:16
lot 40:8 43:11,
17 55:19 81:12
88: <i>14</i> 95: <i>13</i>
96: <i>19</i>
Lots 97:9, 9
love 52:13
92:11 93:12, 20
loved 6:1, 5, 7,
7 7:2, 4, 16
45:19 93:12
94:3
Lowry 10:13, 15, 17 64:7
15, 17 64:7
87:4
Lucia 35:18
luck 53:4
lucky 28:20
lunch 36:2 47:6
luncheon 51:7
luxury 74:15,
17, 18 75:12
< M >
N
Mac 5:7
Mack 2:7 12:6,
Mack 2:7 12:6, 7 59:21 60:1
Mack 2:7 12:6, 7 59:21 60:1 93:15, 16
Mack 2:7 12:6, 7 59:21 60:1
Mack 2:7 12:6, 7 59:21 60:1 93:15, 16 Madame 11:14 64:12
Mack 2:7 12:6, 7 59:21 60:1 93:15, 16 Madame 11:14
Mack 2:7 12:6, 7 59:21 60:1 93:15, 16 Madame 11:14 64:12
Mack 2:7 12:6, 7 59:21 60:1 93:15, 16 Madame 11:14 64:12 Mae 3:19 10:7
Mack 2:7 12:6, 7 59:21 60:1 93:15, 16 Madame 11:14 64:12 Mae 3:19 10:7 34:17, 19
Mack 2:7 12:6, 7 59:21 60:1 93:15, 16 Madame 11:14 64:12 Mae 3:19 10:7 34:17, 19 Magnet 53:14
Mack 2:7 12:6, 7 59:21 60:1 93:15, 16 Madame 11:14 64:12 Mae 3:19 10:7 34:17, 19 Magnet 53:14 55:21
Mack 2:7 12:6, 7 59:21 60:1 93:15, 16 Madame 11:14 64:12 Mae 3:19 10:7 34:17, 19 Magnet 53:14 55:21 main 19:19
Mack 2:7 12:6, 7 59:21 60:1 93:15, 16 Madame 11:14 64:12 Mae 3:19 10:7 34:17, 19 Magnet 53:14 55:21 main 19:19 maintain 19:21
Mack 2:7 12:6, 7 59:21 60:1 93:15, 16 Madame 11:14 64:12 Mae 3:19 10:7 34:17, 19 Magnet 53:14 55:21 main 19:19 maintain 19:21 maintained 47:15
Mack 2:7 12:6, 7 59:21 60:1 93:15, 16 Madame 11:14 64:12 Mae 3:19 10:7 34:17, 19 Magnet 53:14 55:21 main 19:19 maintain 19:21 maintained 47:15 Makeda 2:12
Mack 2:7 12:6, 7 59:21 60:1 93:15, 16 Madame 11:14 64:12 Mae 3:19 10:7 34:17, 19 Magnet 53:14 55:21 main 19:19 maintain 19:21 maintained 47:15 Makeda 2:12 makeup 65:18,
Mack 2:7 12:6, 7 59:21 60:1 93:15, 16 Madame 11:14 64:12 Mae 3:19 10:7 34:17, 19 Magnet 53:14 55:21 main 19:19 maintain 19:21 maintained 47:15 Makeda 2:12 makeup 65:18, 19 68:5
Mack 2:7 12:6, 7 59:21 60:1 93:15, 16 Madame 11:14 64:12 Mae 3:19 10:7 34:17, 19 Magnet 53:14 55:21 main 19:19 maintain 19:21 maintained 47:15 Makeda 2:12 makeup 65:18,
Mack 2:7 12:6, 7 59:21 60:1 93:15, 16 Madame 11:14 64:12 Mae 3:19 10:7 34:17, 19 Magnet 53:14 55:21 main 19:19 maintain 19:21 maintained 47:15 Makeda 2:12 makeup 65:18, 19 68:5 making 31:19

5, 10, 17 7:10, 12, 12, 16, 19 45:11 47:3 Management 13:7 20:15 manhood 6:9 manly 6:18 March 65:21 Marfami 3:21 10:8 39:18, 20 40:2 **Maria** 13:10 Marina 6:6 Mark 13:7 marking 50:6 Marshall 31:3 **MARYLAND** 1:8 26:20 46:19 54:20 55:13 76:7, 14 77:2 85:16 Maryland" 27:2 Master's 41:7 materials 20:3 math 28:9 29:6, 9 41:5 matter 9:7 49:6 55:6, 7 56:21 91:15 99:4 Matters 3:8 10:12, 14, 20 11:3 15:5, 5, 19, 20 16:17 17:6 49:4 56:12 59:9, 15 Matthew 16:7, 12 **Maurice** 14:*11* **maximize** 71:*13* maximized 20:5 McMillion 2:8 12:5 69:10, 11, 17, 20 70:9, 15 82:12, 14, 20 83:4 93:3, 4 mean 19:9 76:3 83:17 meaningfully

meaningless 44:*1* means 5:21 measure 88:7 media 49:11 meet 20:3 25:3, 7 47:5 54:6 92:4 **MEETING** 1:7 3:6 5:3 9:13, 15. 16. 18 10:3 15:11 26:4 34:5 64:19 89:6 97:21 98:3, 10, 12, 12, Meetings 9:1 45:8 92:9 **Melissa** 94:12 **Member** 2:13 4:11 5:14, 15 17:5 41:3 47:13, 19 62:12 87:7 98:4 MEMBERS 2:1 10:19 11:15 14:17, 18 16:11 18:14 21:17 24:17 26:6, 17 30:13 36:20 47:21 54:13, 15 60:13 63:6 64:13 66:21 75:13 77:17 85:10 86:18 87:8, 19 96:10 Member's 4:5 56:5 **Memorial** 71:*10* **memories** 91:13 93:18 memory 27:21 47:6 94:2 97:4 men 32:8 mental 16:20 mention 62:9 mentioned 51:12 54:4 72:13

merits 91:19 93:21 met 8:21 28:18 40:3 60:15 66:10 93:7 **Mexico** 27:11 **Michael** 14:12 **Michele** 51:20 **Michelle** 62:*13* microphone 15:17 76:5 90:8, 10 **Middle** 13:18 16:18 37:18, 21 38:2, 5 42:17, 18 52:18 55:10, 14, 18 56:15 57:7, 8, 9 69:8 Miller-Breetz 26:14, 16 millions 39:2 Mills 21:20 23:2, 6 48:17 mind 47:7 49:4 55:6 80:6 minds 78:5 90:13 minimum 34:8, 11 73:15 **minority** 31:21 **minutes** 8:20 9:9, 19 20:17 45:5 82:15 98:8 misguided 31:15 misinformed 31:15 missed 7:13.15 50:21 56:11 92:17 93:2 95:6 missing 82:8 mission 45:17 47:2 **Mm-hmm** 79:*19* Moalie 2:5 **mobile** 43:*3* modifications 65:17 66:9, 19

modified 83:9 88:20 modular 23:21 Moment 3:4 8:7, 11 49:18 87:17 **Monday** 56:1, 4 65:18, 19 67:13, 17 68:3 69:14 73:7, 20 77:3 79:18 86:15 money 20:19 42:2 46:10 Monica 53:18 monitoring 20:14 month 49:4 55:20 56:12 70:3 months 33:15 52:11 74:15 75:6, 7 month's 49:5 57:1 **mother** 75:8 motion 11:2, 10 12:2, 12 45:8 59:19 60:7, 18 61:6 62:15 63:1, 15 64:4 65:14 66:3, 15 70:11 82:10 86:3, 7, 20 87:3 mourn 7:20 move 41:12, 13 65:15 moved 40:21 59:21 60:20 63:18 **moving** 17:10 MSDE 68:4 73:20 Muhammad 3:17 30:10 Muhammed 10:5 multi-cultural 45:18 multiple 22:4,

17, *18*, *19* 6:*3*, *3*,

50:8

mentor 56:8

17 29:18

Proceedings
Muslim 31:14, 16 32:3, 13 58:16 66:16
<n> NAACP 25:2 NAEAC 3:13 name 7:17 16:12 24:17</n>
33:18 34:19 42:9 46:6 52:15 93:6
naming 63:11 National 55:20 94:8
nationally 49:16 Native 55:20 Nearly 19:14 25:4
necessary 33:21 need 19:11 21:3 34:8 42:1,
3 43:8 44:6, 7, 10 68:6 70:2 82:4 84:16
86:14 87:12 89:21 needed 22:5
23:9 32:1 61:1 63:20 97:1 needs 20:3 22:16, 18, 20
22:16, 18, 20 23:3 28:18, 19 30:3 33:7 34:15 35:1, 7
36: <i>13 37:13</i> 51: <i>17 66:11</i>
74:21 75:18 Negativity 49:5 55:6 56:20
neglect 37:13 negotiable 85:5 neighbors 91:10
never 6:4, 18 7:7 74:6 78:14, 16 93:7
New 3:8, 9 4:7, 8, 9 10:12 11:11 19:14, 17
23:21 35:7

36:14 37:21
52:10 53:15
60:11 61:8
90:2
Newspaper 25:3
Nielsen 55:3
night 89: <i>12</i> 93:2
ninety 23:4
ninety-five
27:15
ninety-nine
80:17, 20
ninety-ninth 28: <i>12</i>
Nitza 62:7
non-COMAR
31:20
non-database
31: <i>17</i>
non-negotiable 85:5
non-verbal
27:15
Nora 13:20
normal 62:4
Normally 67:12
Norris 3:19 5:7 10:7 34:17,
19, 19
North 37:3, 4,
17, 21 39:16
Northeast 37:21
Northwest
21:12 25:2, 18
notebooks 36:5
noted 66:12
notice 20:21
noticed 29:21
NOVEMBER 1:10 5:5 8:15
26:4 49:15
/11 4 49 / 1
50:4 54:11.12
50:4 54:11, 12 55:5, 19, 21
50:4 54:11, 12 55:5, 19, 21
50:4 54:11, 12 55:5, 19, 21 56:1 98:10 November's
50:4 54:11, 12 55:5, 19, 21 56:1 98:10

31:21 32:1

```
38:17 51:8
59:16 67:11
numbers 88:7
nurse 35:2
41:11
nurture 53:10
Nussbaum 59:5.
7 60:8
<O>
obligated 84:2
obscure 92:20
observe 15:13
OBSERVED
8:11
obtain 9:9
obtaining 38:16
obviously 46:8
71:14 85:6
occupying 63:11
occurs 67:20
76:7
October 16:18
26:19 47:14
51:4 56:19
57:2 64:19
65:9
offer 39:8 97:3
offered 29:8
Offerman 2:9
11:4 40:11
45:7 53:14
60:2 70:16, 17
74:12 75:2, 15
78:4 87:9, 10
89:17 93:18
Offerman's 89:1
offers 39:14
office 11:18
12:1, 15, 19
13:5, 8 14:5, 12
35:2 49:9
53:21 92:2
officer 97:10
offices 49:20
officials 9:6
okay 33:16
34:2, 5, 7 40:9
41:17 64:12
69:17 70:9, 15
```

```
71:16 72:6, 15
74:9 77:18
78:19 79:15
80:4, 13 83:4, 5
84:9 86:16
88:6
old 23:4 28:8
40:19, 19
older 52:1
Omer 2:13
16:11
one-hundred-day
48:8
ones 77:20
online 49:7, 8
oops 10:14
Open 9:1 81:16
opened 38:1
operating 21:19
22:6 23:16
opinion 18:1
72:8
opinions 18:5
opportunities
14:16 51:4
55:16 76:16
Opportunity
7:5 24:9 26:20
39:14 54:6, 13
55:11 57:18
58:8 73:10
76:12 81:1.3
82:7, 9 89:8
93:17 94:5
95:9
opposed 12:11
60:6 61:5 63:1
64:3 87:2
opt 76:17
opted 85:16, 20
Option 65:3, 6,
7, 16 66:19
67:3, 4, 5 68:7
72:12, 13 74:12
75:14, 14 77:12,
15 78:4
options 64:20
65:1, 5 79:10
```

```
oral 59:10, 13,
16
orchestra 53:10
Order 3:2 5:3
15:12 69:2
72:5
orders 60:9
organizations
78:8
organizing 28:2
outcome 21:7
outside 42:16
83:9
outstanding
52:20 55:3
87:13
overcrowding
22:17
Overlea 48:15
53:12
overruns 62:2
Owings 21:20
23:2, 5 48:17
owners 43:11
< P >
p.m 26:5 98:11
paid 77:2
Pakistan 40:18
palpable 94:20
papers 28:2
parable 80:15
Paradise 27:4
29:10
parent 33:3, 7
51:21 52:5
68:17 75:5
parents 20:20
23:4 26:7
31:14 33:5
34:1 41:20
43:16 47:21
50:2 54:5, 12,
15 68:16 74:14,
16, 18 75:8
87:17 88:3
parking 22:20
Parkville 42:17
```

88:13

57:9, 13, 15

58:*1*

Tocccumgs
part 6:6 7:21 33:14 94:20
participate 58:1,
4, 8 76:8, 13
participated
29:6, 10
particular
32:10 77:19
97:12
parties 59:11
partner 39:4
partners 35:17
partnership 39:8
passed 47:14
66:15 94:18
passion 92:11
passionate 17:18
Passover 66:13
Pasteur 2:10
5:15, 16 8:6
77:17, 18 87:12
89: <i>16</i> 90: <i>21</i> Pasteur's 50: <i>18</i>
Patapsco 57:8
Patrick 6:12
pay 32:9
paying 39:12
PD 84:3
peace 30:14
92:6 93:1
Pediatrics 13: <i>1</i> peers 17: <i>1</i> 19: <i>3</i>
pending 83:2
people 36:11
37:18, 19 38:6
40:8 51:8 88:1,
17 95:14, 19
96:14
percent 19:14
22:14 27:15
39:10 76:2
percentile 28:12
perceptive 27:21
perfectly 98:5
performance
9:5 18: <i>17</i>
Performing 53:7
period 50:6

Perry 42:10 48:18 persevered 6:13 **person** 19:20 40:7 72:14 personal 15:10 20:15 71:14 72:8, 9 personally 58:13 **Personnel** 3:8 9:7 10:12, 13, 20 11:3 33:21 persons 25:5 Pharoan 4:2 10:10 45:3, 4, 7 **Phelps** 94:5 physical 53:3, 17 Physics 52:2 pictures 20:20 piggyback 89:16 Pikesville 48:20 place 29:2 90:5 **placed** 9:21 28:16 **Plains** 97:8 **plan** 20:12 38:18 48:5, 8, 11 81:6 **planet** 17:19 **planning** 19:20 21:1, 4 **plastic** 17:12 **playing** 32:19 Pleasant 97:7 **please** 8:6 11:7 12:9, 16 13:4, 20 14:4, 11 15:15 26:9 39:15 40:4 41:21 50:4 58:18 60:4 61:3 62:20 64:1 86:21 pleased 71:1 pleasure 51:5 **Pledge** 3:3 5:6, 10 94:7

Plessy 30:21

plumbing 22:4 pluralistic 45:18 **plus** 69:4 **Point** 37:3, 4, 17 39:16 57:6 70:4 82:3, 21 83:19 84:18 90:12 **points** 82:11 **Police** 25:15 **policies** 63:6, 9 policy 15:2 62:3 63:6, 9, 10, 12, 16 **polio** 40:15 **Poole** 13:18 portion 10:2 46:7 position 14:6 positive 49:6 55:9 possible 58:11 possibly 72:2 **posted** 64:21 post-Labor 18:2 58:*15* 64:18 65:5 66:6 68:16 76:10 77:5 86:13, 17 post-secondary 55:16 potential 29:19 81:14 potentially 73:5 **Pouring** 46:10 **power** 55:7 **Powers** 94:13 practice 9:17 practices 15:2 20:18 **pray** 32:16 **prayers** 47:12 **Preapproval** 70:6 **prefer** 58:14 84:13

68:15 76:17, 20 77:6, 12 85:17, 20 prepare 20:3, 12 preparing 25:10 prerogative 85:7 presence 92:5 **present** 10:13 20:7 24:9 30:14 presentation 10:14 17:17 25:7 64:8 presented 11:3 12:4 20:8 63:14 64:14, 18 67:5 70:10 presenting 21:17 **President** 16:16 18:11 24:18 47:19 62:6 **President's** 65:18 67:13, 17, 21 68:1, 19 69:13 70:5 73:7, 19 79:13, 13, 17, 17 82:17, 18 **pretty** 35:13 68:15 76:20 prevention 16:20 previous 14:5 86:7 **Previously** 13:14 **Principal** 48:15, 15, 16, 17, 17, 18, 19, 20, 21 49:1 53:18 62:6 94:5, 12, 13 principals 48:14 **prior** 9:15 13:16 14:7 50:11 76:7.9 priorities 48:1 priority 21:5 22:12 **private** 37:14

privately-funded 61:9, 15 prize 6:1 probability 74:7 probably 35:8 70:18 79:4 problem 36:4, 7, 10 41:18, 18, 18 problems 46:11 proceeding 99:7

PROCEEDINGS 5:1 process 78:7 processes 15:8 62:4 produced 99:8 profession 19:15 professional 66:15, 17 83:14 84:13 85:2 86:6, 9, 11 **Professionals** 49:14 professor 41:5, proficient 27:14 **program** 28:17 29:11, 12, 15 57:16 58:1

programs 15:2

52:19, 20 53:9,

20 57:15 75:21

progress 20:14

28:21 30:2

76:13, 15

34:1 progressed 62:3 progressively 71:11 project 38:5 61:9, 15, 19 62:2, 5, 10, 12,

projectors 24:1 projects 39:11 prolonged 74:20 promises 37:5 promotion 9:3

pre-K 23:18

pre-Labor

64:16 65:3

Floceedings
proper 15:4 proposal 48:12 Proposed 4:10 64:6 proud 32:18 94:20 provide 33:4 34:7 53:1, 9 83:16
provided 18:1
19:7 53:20
provides 14: <i>16</i>
providing 39:5,
5 PTA 41:3 PTO 61:20, 21 62:6, 9, 12 PUBLIC 1:7 3:16 7:2 8:9 9:15 10:2 12:17 13:14, 17 14:15 15:1, 6, 20 16:1 23:8 30:9 31:2 41:7 64:21 65:9 purchase 23:17, 20 24:1 61:16 pursuant 8:21 pursues 51:15 pursuing 52:1 purview 15:2 push 52:8 81:19 83:19, 20 pushed 42:17 put 18:3 36:9 56:9 82:4
putting 44:17
Putty 42:18 < Q > qualified 38:9, 9 quality 18:17, 21 26:1 quarter 54:4 58:21 59:2 quasi-judicial 59:10
Queens 14:9

79:3, 20 80:5 84:15 questions 26:10 67:1 82:13 83:6, 9, 10 85:11 86:19 **quickly** 27:14 quite 28:15 47:6 < R > racial 30:21 radically 28:6 29:14 rain 35:21 raise 11:7 12:9 42:2 60:4 61:3 62:20 64:1 86:21 **RAISED** 11:8 12:10 60:5 61:4 62:21 64:2 87:1 raising 25:9 Randallstown 25:1 **Raven** 48:16 **reach** 58:11 reached 57:6 93:8 read 89:8, 13 94:7 reading 28:7 29:6 52:8 **ready** 26:7 44:18 **real** 5:17 6:5 88:8 **reality** 17:*17* 45:10 **realize** 88:17 really 21:7 28:4 44:4 45:9, 19, 20, 20 46:3, 8, 11, 16 47:1, 4 70:19 72:5 81:19 87:16, 17 92:10 97:2, 2

reason 19:19 40:10 46:17 82:9 reasonable 66:7 71:3 77:20 reasons 9:2 71:7 **receive** 14:17 24:6 29:4 received 21:19 23:1.6 38:2 51:9 66:5 **receives** 76:14 receiving 81:20 recite 5:6 **RECITED** 5:10 recognize 72:3 recognized 27:12 recollection 80:7 recommend 75:15 recommendation 63:8, 16, 20 64:15 recommendation s 18:6 48:9 61:1 63:13 recommended 68:8 71:5 77:12 **record** 30:18 59:12 records 20:14 recreation 37:5 redesign 23:11 **reduce** 23:10 **Reed** 48:18 **refer** 14:20 **refuted** 31:*15* **regard** 81:5 regarding 59:8 registered 41:11 **regular** 29:12 70:6 regularly 9:18 rehabilitation 53:17 **Reid** 48:20

Reisterstown 5:7 21:21 22:9, 11.15 34:20 35:5 reiterate 96:9 rejoice 7:20 relate 15:6 **related** 15:20 22:17 relationship 5:20 relationships 20:18 relative 65:11 78:17 **relieve** 22:18 religious 66:8 83:12, 13 84:12 86:3, 5 remark 97:12 remarks 15:10, 15 50:19 remember 46:5 47:2 77:6 91:5 93:1 96:15 remembered 51:1 **remind** 15:9 **reminded** 92:*19* reminder 49:2 50:2 removal 9:4 **removed** 22:11 **renaming** 63:11 renovation 38:3 repair 22:5 repeat 32:10 repeatedly 31:15 replace 22:6 23:19 replaced 22:12 replacement 29:8 **Report** 4:3, 4, 5 21:18 24:9 47:9 50:12, 15, 17 56:6 63:7 Reporting

11:18 12:15 represent 28:14 repurpose 38:13 repurposed 37:4 request 62:3 64:17, 20 67:18 68:4, 7 70:5 requested 22:7 23:19 24:3 requesting 23:16 requests 21:19 22:3 58:6 59:12 **require** 28:15 required 20:16 30:4 65:20 requirement 68:10 73:13 requires 20:1 67:17 Research 11:20 13:12, 15, 16 **Reshid** 2:13 56:7 59:4 86:1, 2, 16 91:2, 3 resignation 9:4 resignations 10:21 19:16 resolution 15:8 resonates 20:9 resource 52:10 Resources 11:21 14:4, 6 **respect** 72:11 88:2 **respond** 76:19 responsible 45:13, 15 46:15 62:*1* rest 93:1 restorative 20:17 result 79:8 retired 26:6 **Retirements** 10:21 returned 16:20 review 62:4

question 6:3

22:10 33:3

Proceedings
62.6 16 65.1
63:6, 16 65:1
ribbon 53:15
Ridgely 57:8
right 14:1
40:15, 16 44:4
73:11 85:9
91: <i>17</i>
Ring 37:17, 20
38:2, 5 39:14
rise 5:5 34:8
risen 92:4
Road 42:18
Robert 13:18
Roberts 61:10,
12 63:3
Rodney 2:8 Roger 5:14, 16,
Roger 5:14, 16,
19 6:3, 5, 7, 12,
20 7:6, 12, 19, 21 8:3, 8 45:11,
21 8:3, 8 45:11,
<i>15, 16</i> 46:5
47:2, <i>13</i> 50: <i>17</i>
56:8 87: <i>11</i> 90:2 <i>1</i> 91: <i>4</i> , <i>9</i> ,
90:21 91:4, 9,
<i>13</i> , <i>16</i> 92:7, <i>13</i> ,
16 93:1, 6, 8, 13
95:5, <i>6</i> , <i>11</i>
96: <i>10</i>
Roger's 91:14,
20 93:5
role 7:4
room 8:1
23:20 35:16, 17
23:20 35:16, 17 71:10 87:7
rough 41:2
Rowe 2:11 45:8 53:13
45:8 53: <i>13</i>
60:20, 21 63:18,
19 65:14, 15
66:3, 4 72:17,
19 74:9 78:21
96:8, 9
Rowe's 86:20
Rubeinstein
16:7, 9, 12
rule 62:3
run 50:1 92:9
running 20:14
52:18 97:16

rush 42:18
Russel 2:6
< S >
sadness 92:16
safe 33:6 43:4,
7 81:2 <i>1</i>
safety 43:1
81:3
Sample 48: <i>16</i>
53:18
Sanctioning
31:9
sanctuary 5:18
Santos 48:15 Saroff 3:18
10:6 32:21
33:2
sat 72:14
saw 71:17
Saxe 1:21 99:3,
14
saying 84: <i>11</i>
says 91:5
scheduled 9:18
65:10
scheduling 21:5
School 5:8
13:18 15:3
16:13, 18, 19, 21
21:20, 21, 21 22:3, 9, 11, 16,
18 23:2, 3, 6
24:13, 19 27:4
29:3 33:4
34:21 35:7
36:1, 13 37:3,
18, 21 38:2, 14,
14 39:5, 11
42:3, 17 44:3
45:9, 17 46:10,
10, 21 48:18, 19,
20 49:1, 9, 20
50:5, 10 51:11,
19 52:16 53:2,
4, 8, 13 54:2, 17 55:14, 18, 21
56:15, 19 57:2,
7, 8, 8, 9, 19, 20
58.3 16 61.17

58:3, 16 61:17

```
63:11 64:6, 16
65:11, 17 67:7,
16 68:2 69:2, 6,
8 70:6 71:18,
19, 20 72:6
73:5 75:2, 3
79:12, 14, 18
81:13 82:8, 16,
18 86:4, 10
87:20 94:6, 12,
15.15 97:8
school-based
57:10
schoolers 55:11
Schools 7:2
8:9 12:17
13:14, 17 16:21
22:12 23:8
24:5 31:16
32:13 39:3
42:15 43:1.5
44:11, 14, 15
50:1, 3, 5, 8
52:17, 18 54:14,
16 56:21 57:17
58:19 81:6, 11,
15, 15, 16 90:2,
2, 14
school's 22:13
23:12, 20 38:6
62:16
science 52:8
53:14
scored 27:15
28:11
Scott 2:12 7:19
78:9, 10, 16, 19
79:7, 15, 19
80:4 86:5 95:2,
3
season 50:15
seated 5:13
91:12
second 10:5
11:5 12:5, 6
22:2 40:19
41:7 45:14
59:2 60:2 61:1
```

66:*1* secondary 69:6 Secondly 47:20 77:3 see 15:16 17:2 30:2 37:16 38:13 40:4 50:8 53:14 54:17 57:4 77:1 83:8 95:6 **seeing** 39:3 92:18 seeking 87:8 seen 83:11 84:9 92:3 **seeped** 31:9 segregation 30:21 selected 16:1 24:5 **Selection** 3:7 9:14 self-contained 29:15 self-harm 34:3 selflessly 6:2 **sending** 74:17 **Senior** 11:*17* 12:14 16:13 sense 7:8 92:5 94:18 separate 31:1 32:4 separation 31:4, 7 32:5 separations 31:8 September 24:21 64:14 81:17 98:8 series 48:2 **serious** 57:*13* servant 8:4 **serve** 17:8 **served** 8:8 56:3 **service** 36:21 91:21 92:12 Services 27:7 serving 56:2 91:9 92:2

Session 3:6 4:6 8:20, 21 9:10 59:5, 15, 20 set 61:20 97:14 **sets** 48:9 **setting** 38:18 Seuss 92:21 seven 9:8 57:21 seventh 10:9 seventy 69:6 seven-year-old 89:6 **Sexton** 18:12, 13 Shakisha 14:3 **shape** 48:12 58:4 **shared** 92:12 96:2, 17 sharing 48:1 49:11 **Sharon** 3:18 10:6 32:21 90:7, 7 **sheep** 80:16 **she'll** 89:7 **shepherd** 80:16, 18 85:12 **Shera** 28:5, 11, 14 29:14 **Shera's** 28:9 **shocked** 27:13 **short** 6:17 95:7 shortage 38:9 shortly 93:8 short-term 71:19 **shoving** 44:17 **show** 34:9 56:21 Showcase 53:8, 15 **showed** 95:10 **siblings** 35:10 **Sigma** 25:17 signature 60:9 significant 14:10 **Sign-up** 9:14, 20 Silence 3:4 8:7, 11

62:18 63:20

Proceedings
similar 23:8
95: <i>12</i>
sincere 45:12
50:19
sincerely 47:4
Singhy 35:19
Singhy 35:19 single 40:20
single-most
18: <i>16</i>
singular 47:15
sir 40:13 42:5
sister 35:9
sit 71:10
situation 43:9
situation 19:10
43:1, 1 44:18
six 35:6 45:5
sixth 10:8
sixty-eight 30:16
skill 19:13
skills 44:8
SM 30:5
small 35:14
smart 28:4
smartboards
23:18
smile 56:10
93:1
Smith 14:3
snookered 92:21
snow 31:21
35:21 82:16
soccer 52: <i>13</i> social 49: <i>11</i>
53:3
society 31:8 45:18 94:9
sold 37:13
solution 37:10
solutions 81:8
solve 46:11
somewhat 71:20
son 52:1
sons 51:21
soon 49:13, 13,
13 51.6 80.11
Sophia 35:15, 19
sorely 7:15
Sorority 25:18

sorry 47:4 86:8
Southeast 98:7
space 35:8, 14
36:4, 14 37:5
spaces 22:20
35:13
spark 27:12
Sparrows 57:6
speak 9:16
16:5 42:13
45:5 80:14
82:2 87:16
speaker 9:19
10:4, 4, 6, 6, 7, 8,
9, 9, 16 15:18
18:10 21:12
24:12 26:12
27:2 30:9
32:21 34:17
36: <i>16</i> 39: <i>18</i>
42:7 45:2
Speakers 3:7
9:14, 18 10:1
24:2 30:9
speaking 19:8 35:9 39:1
77:18
speaks 19:6
special 7:12
8:7 12:2 <i>1</i>
27:18 29:13
33:7, 13 51:12
72:3 90:9
specialist 12:18
29:9
specially 40:4 specials 36:1
specific 9:8
15:4, 19 83:12
specifically 19:5
speculate 37:18,
20
speech 51:12
spend 6:4 39:2
spends 18: <i>18</i>
spent 33:14
46:9 89:18
spirit 17:8 53:4
spite 7.7

spite 7:7

sponsors 25:19

```
sports 52:13
53:1 58:4
Spring 28:10
65:4, 6, 7, 20
66:7, 12 86:14
springtime
46:16
SRO 97:10
St 13:1 41:8
staff 13:13
14:21 17:17
22:8 23:17
26:5 47:16, 21
48:7 49:3, 9
83:13 90:12
94:6
Staffing 12:1
14:5, 5, 7, 12, 12
stages 23:13
Stainless 93:11
stairs 22:5
Stakeholder
3:10 16:4
stakeholders
22:10 23:5
77:10 87:21
stand 8:6
12:16 13:4, 20
14:4, 11 25:20
standard 46:1
standing 37:16
stands 37:9
Stanley 14:7
start 21:8
64:16, 18 66:7
76:10, 17, 21
77:5, 7, 13, 14,
21 78:3 81:12
83:20 85:20
86:13, 17 87:9
started 28:7
54:2
starting 46:18
56:14 72:4
starts 54:11
65:5
State 14:8
26:20 46:19
54:20 55:13
67:18 68:4, 20
```

```
69:18 70:5, 7
72:21 73:10
76:7, 14 77:2
78:13 79:4
80:8 81:7 83:3
state-approved
24:6
statement 99:7
state-rated
22:14
statistically
81:18
Statistics 41:6
stay 17:5 40:5
71:5 87:17, 18
stay-at-home
75:8
steadfast 91:20
steam 97:15, 16
Steel 93:11, 12
Steele 48:21
sticks 94:2
stood 46:6
stop 34:12 85:3
Storage 36:4
stories 92:10
story 46:4
96:17
strategic 48:4
strategically
29:19
strategies 20:2
Strategy 11:19
13:11
strength 92:4
strengths 28:19
strive 55:8
58:21
strong 25:20
58:21
strongly 72:5
structural 23:8
struggling 75:1
stuck 43:6
Student 2:13
4:5 11:17
12:14 13:6
15:4, 19 16:6, 6,
11, 15 18:4
```

19:6 20:5, 16

```
21:7 27:10, 17
28:6 45:19
49:3 51:9, 16
56:5, 17 58:14
59:9 65:1
67:19 69:4
70:6 71:13
84:4
students 16:19,
20 17:4, 8, 18,
21 18:4, 7 19:2,
11, 14 20:4, 7, 9
21:2 22:13
25:10 26:2, 8, 8
28:15 29:2, 7,
16 30:7 31:14
32:3 37:1 38:9,
15 39:6, 15
42:14 47:16, 21
50:8 52:4, 7, 9
53:2, 10 54:4, 7,
8, 14 55:15, 18
56:9, 13 57:3,
11, 15, 18, 21
58:2, 7, 11, 13,
14, 18 69:7
71:10, 12 75:1,
20 76:12 81:10
82:5, 6 84:4
86:4, 17 94:10,
14
student's 18:17
stuff 97:18
submit 16:1
73:9
submitted 23:15
Subsequently
64:19
substantial 20:1
substitute 31:18
succeed 21:3
44:7, 15
success 21:8
51:14
successes 54:8
successful 19:6
88:9
sufficient 19:7
suggested 78:21
```

suitable 43:12

Proceedings
summary 9:10 59:17
Summer 75:21
Summit 16:18
17:12 56:13
Superintendent
10:18 14:20
16:6, 11 24:16
56:15 61:13
Superintendent's
4:3 47:9
Supervisor 12:1
13:6, 15 14:4 supplies 36:5
support 19: <i>11</i>
23:7 25:20
29:13 40:6
49: <i>14</i> , <i>19</i> 54: <i>16</i> 57: <i>1</i> 62: <i>5</i> , <i>10</i>
82:10 88:4
supported 96:21
Supporting Supporting
13:2, <i>18</i> 14: <i>10</i>
25:13 49:3
76:10
supports 19:7,
9 33:21
Supreme 30:20
34:10
sure 46:9 56:21
surmounted
6:12
surprise 95:13
survey 85:18
sustainability 17: <i>11</i>
Suzanne 5:19
sweetheart 5:12
Syndrome 51:21
system 15:3
24:4 33:16
39:5 45:17
46:10, 11, 21
75:3 87:20
Systems 13:7
<t></t>
TABCO 3:12

table 35:14
60:9
tables 25:15
tailored 28:19
take 35:3 44:6
45:5 49:18
85:1 88:5, 18
89: <i>13</i> 94: <i>4</i>
Taken 4:6
59:4, 14, 20
takes 75:7
96: <i>18</i>
Talented 26:13, 21
talents 53:10
talk 77:20 90:8,
10 93:17
talking 38: <i>10</i> 42: <i>21</i> 57: <i>3</i>
42:21 57:3
89:19
tasks 20:21
taught 19:3
72:15 75:2
92:20 95:17
taxes 46:7, 20, 20
teach 38:16
49:21 52:9
96:6
teacher 18:18,
19 19:4, 12, 13,
21 20:13 27:13
29:5 35:4
51:13 54:21
55:2 65:2
Teachers 18:10
19:15, 18 20:4.
6, 11 21:3, 9
6, 11 21:3, 9 31:18 33:6
41:3 54:5, 7
68: <i>14</i> , <i>16</i> 81: <i>10</i>
68: <i>14</i> , <i>16</i> 81: <i>10</i> 83: <i>16</i> , <i>17</i> 84: <i>1</i> ,
3, 5, 7, 11, 16
88:2 94: <i>14</i>
97:14
teaching 18:21
21:1 35:5 44:7
team 50:14
teamwork 53:3

Technology
48:2 <i>1</i> 54: <i>1</i>
temporary 81:8
ten 9:17 10:1
20:17 35:5
39:10 46:17
48:2, 14 65:4, 7
tends 18:19
ten-eighty 69:7
term 32:17
45: <i>14</i>
test 27:16
28:13
tested 28:10
testers 27:12
Testimony 23:1,
16
testing 27:19, 19
tests 29:21
Thank 5:12
8:5, 13, 19
10:11 11:4, 5,
10 12:4, 7
14: <i>14</i> 18: <i>8</i> , 9
21:10, 11 24:8,
10, 11 25:12
26:11 30:8
32:15, 19, 20
34:16 36:14, 15,
18, 21 39:17
40:13 42:4, 6
44:19, 20 45:1,
7, 10 47:7, 8, 20
48:13 49:18
50:16 59:2, 3
60:1, 2, 8, 9, 10,
13, 21 61:6
62:14, 17, 18
63:2, 3, 19
65:13 66:2
69:9 70:15, 17 72:16 74:9, 11
75:15, 17 77:16
78: <i>10</i> 80: <i>4</i> , <i>6</i> ,
13 83:5 85:9,
21 87:3 88:10,
12 89:15 90:19
91:1, 6, 7, 8
92:13, 14, 15
93:14, 15 94:5,
- , ,,

21	95	. 1	3	96:6,
21	98:2	· 1 , ·	,	<i>7</i> 0.0,
	ank:			
	:15	9/	:20)
98	:3	_		
the	ater	: 5	3:	<i>I I</i>
the	me	55	5:6	
56	:20	57	': <i>1</i>	
the	rap	y .	53:	:17
Th	eta	25	· 1′	7
thi	ng :19	46:	18	1
70	:19	71	:8	
73	:9	80:	14	
	:2			
96	:15	97	. 12	R
thi	ngs	10	.1). 1	0
21	.6	ر 1 26۰	7.1 2	U
20	.0 .	5U	. 1	O
38	:10	34	1:10	8 1, 21
89	:14,	20.	, 2.	1,21
	:13	96	5:1	1, 13,
17				
thi	nk	34	:6	
46	:2, 1	5	71	:2,
17,	19	72	2:12	2
74	19 :21	75	5:14	4
87	:12,	13.	. 14	4
88	:6	95.	19	
	:3, <i>1</i>		- /	
	nks		5 · 1	5
thi	rd	10.	6	3
	:10	10.	U	
			J.	
	rd-g	rac	ue	
	:10	22	24	2
	rty	33	:20)
75				
	ugh	t	70:	:20
97				
	ugh			
	:12			
tho	usa	nd	5	5:18
69	:5			
thr	ee	9: <i>1</i>	9	
27	:8	28:	7	40:3
59	:11	64	:20)
73	:15,	17	2	1
75	·12, ·7	78·	, 2	86:8
	., ee-n			
	:13	.1111	ul	L
		20	2.1	6 10
				6, 19
1 h	urge	ood	ı :	31: <i>3</i>

Thursday 24:21 26:4
ties 51:8
tight 35:13
Tim 51:9, 12, 18 time 6:4 15:14,
time 6:4 15:14,
<i>16</i> , <i>18</i> 18:8
19:20 20:1, 4, 6,
11, 19 21:4, 4, 9
22:2 35:3 36:9
37:2 41:2, <i>16</i> 44: <i>19</i> 47: <i>3</i> , <i>5</i> ,
44:19 47:5, 5, 17 59:13 64:9
74:20 82:21
83:19 84:18
89:13, 19 90:3
91:11 95:8
times 30:1
68:3 72:16
78:12
tin 43:6
today 16:15
31:6 32:6 37:9,
<i>15</i> 56:2, <i>4</i>
told 34:2 41:3
tonight 10:2
13:2, 19 14:10
19:8 61: <i>14</i> 62: <i>5</i> 63: <i>14</i>
89:5, 9 91:14
tonight's 8:16,
tonight's 8:16,
tonight's 8:16, 18 top 89:4
tonight's 8:16, 18 top 89:4 top-heavy 31:19
tonight's 8:16, 18 top 89:4 top-heavy 31:19 topic 84:17
tonight's 8:16, 18 top 89:4 top-heavy 31:19 topic 84:17 91:15
tonight's 8:16, 18 top 89:4 top-heavy 31:19 topic 84:17 91:15 torn 22:6
tonight's 8:16, 18 top 89:4 top-heavy 31:19 topic 84:17 91:15 torn 22:6 touching 50:19
tonight's 8:16, 18 top 89:4 top-heavy 31:19 topic 84:17 91:15 torn 22:6 touching 50:19 Tough 41:2
tonight's 8:16, 18 top 89:4 top-heavy 31:19 topic 84:17 91:15 torn 22:6 touching 50:19 Tough 41:2 toughens 6:9 Tourette's 51:21
tonight's 8:16, 18 top 89:4 top-heavy 31:19 topic 84:17 91:15 torn 22:6 touching 50:19 Tough 41:2 toughens 6:9 Tourette's 51:21 TOWSON 1:8
tonight's 8:16, 18 top 89:4 top-heavy 31:19 topic 84:17 91:15 torn 22:6 touching 50:19 Tough 41:2 toughens 6:9 Tourette's 51:21 TOWSON 1:8 51:10, 15, 18
tonight's 8:16, 18 top 89:4 top-heavy 31:19 topic 84:17 91:15 torn 22:6 touching 50:19 Tough 41:2 toughens 6:9 Tourette's 51:21 TOWSON 1:8 51:10, 15, 18 trade 38:14
tonight's 8:16, 18 top 89:4 top-heavy 31:19 topic 84:17 91:15 torn 22:6 touching 50:19 Tough 41:2 toughens 6:9 Tourette's 51:21 TOWSON 1:8 51:10, 15, 18 trade 38:14 43:18
tonight's 8:16, 18 top 89:4 top-heavy 31:19 topic 84:17 91:15 torn 22:6 touching 50:19 Tough 41:2 toughens 6:9 Tourette's 51:21 TOWSON 1:8 51:10, 15, 18 trade 38:14 43:18 trades 38:10
tonight's 8:16, 18 top 89:4 top-heavy 31:19 topic 84:17 91:15 torn 22:6 touching 50:19 Tough 41:2 toughens 6:9 Tourette's 51:21 TOWSON 1:8 51:10, 15, 18 trade 38:14 43:18 trades 38:10 39:7 43:13
tonight's 8:16, 18 top 89:4 top-heavy 31:19 topic 84:17 91:15 torn 22:6 touching 50:19 Tough 41:2 toughens 6:9 Tourette's 51:21 TOWSON 1:8 51:10, 15, 18 trade 38:14 43:18 trades 38:10

78:8

Proceedings
4
trailer 35:13, 15
36:12
trailers 35:1, 6,
12, 20 43:3
train 43:20
trained 33:6, 21
training 43: <i>14</i>
44:2
Transcribed
1:2 <i>1</i> 99:4
TRANSCRIBER
'S 99:1
transcript 99:8
transition 12:19
transportation
57:20
traps 93:21
travel 57:16
treated 32:3
treatment 31:10,
<i>13</i> 32: <i>12</i> 40: <i>12</i> ,
12
treats 97:7
tree 61:16, 17
62:7, 13, 17
tremendous
38:8 52:7
tried 34:12
trip 36:12
trips 20:20
_
trotlining 93:21
true 99:6, 7
truly 47:4
56:11
trunk 97:6, 15,
15, 17
· ·
trunks 97:6, 9,
10
trust 18:7 21:3
56:18
try 44:12
58:10 81:19
trying 87:20
88:18
Tuesday 5:4
98:10
tumultuous 92:6
turn 21:6 89:11
turned 15:17,

18 70:18 **Turner** 61:18 twelve 52:10 twenty-nine 33:20 **Twenty-Ninth** 51:7 twenty-one 30:16 twenty-thousand 76:15 **Twitter** 58:20 two 18:20 25:4 32:4 33:7, 15 35:18 40:19 42:21 45:8 51:21 53:15, 19 54:11 67:16 68:10, 17 70:11 74:2, 15 75:6 79:16 80:1 94:18 types 93:21 typical 23:2 < U > **uh** 37:11 53:19 74:14 **Um** 37:2, 3, 5, 9, 10, 18 38:2, 12, 12, 15, 16 70:7 76:21 **unable** 62:11 unanimously 12:12 60:7 61:6 63:2 64:4 underestimate 52:21 underlying 19:*11* understand 70:14 72:10 74:1 82:4 understanding 72:21 73:1 understated 96:12 unequal 31:5, 6, 10, 13 32:5

unfinished 63:5 64:6 **Unfortunately** 33:11 unheard 7:1 Unified 27:4 uniform 56:2 **Union** 84:21 Unions 85:6 **uniquely** 29:11 University 51:15 upbringing 96:16 upbringings 96:1, 20 upcoming 50:13 58:6 **upheld** 30:20 **uphold** 32:11 upstander 17:7 **urban** 76:20 urge 17:7 18:6 use 55:8 65:18 67:6 68:4, 10, 19 79:6 94:1 uses 32:10 utilize 15:7 **utilized** 86:10 **utmost** 32:9 **Utzig** 51:10, 18 < V > **Valley** 27:4 29:11 **value** 19:3, 5 83:8 88:4 values 66:6 **various** 23:13 **version** 88:20 versus 30:21 31:3, 4 85:1 Veterans 56:2 viable 72:12, 13 Vice 2:4 10:17 18:14 21:16 24:16 36:19 60:13 61:13 64:13 75:17 76:4 91:8

Vice-Chairwoma **n** 16:10 vice-president 42:12 43:10 62:10 view 71:14 views 14:16 vision 25:8, 20 51:10 visit 50:2, 7 54:13, 16 **visited** 53:12 visitors 22:21 **visits** 50:10 57:2 58:10 **visual** 53:11 **Vito** 6:5 **Vivian** 1:21 99:3. 14 **Voice** 25:2 75:11, 19 volleyball 52:14 **voted** 88:19 **voting** 45:10 78:6 < W > wait 21:9 waive 80:10 **waived** 68:20 waiver 67:18 68:7 74:4, 5 78:11.13 80:8 walk 35:21 walkways 22:5 **Walter** 7:18 **wanders** 80:18 want 20:10 33:5, 8, 9, 11 34:10 39:13 40:7 43:2, 15, 16, 17, 18 44:19 56:8 57:4 73:1 84:15, 20 85:1, 13 86:17 87:16 88:12 89:16 91:3 96:9 **wanted** 30:17 33:8 72:19

78:11 80:14 86:16 92:9 waste 17:13 water 23:10 wav 13:21 20:9 37:2 41:4 42:3 70:14 79:11 83:15 87:15 ways 37:15 53:9 **weather** 66:18 67:3 70:13 73:2 86:11, 15 website 9:11 Wednesday 49:15, 15, 16 week 42:16 49:17 50:3 54:10 55:10 78:1 81:20 97:5 weekly 49:10 weeks 40:4 54:11 94:18 **Welcome** 12:*16* 16:8 18:12 21:14 24:14 26:15 30:11 33:1 34:18 36:17 39:19 42:8 45:3 well 8:3 19:16 31:11 35:19 47:18 54:13 67:10 68:17 75:4 79:11 90:21 wellness 49:3 well-placed 98:5, 5 Well-qualified 18:21 well-received 25:11 went 40:20 41:1, 8 We're 38:10

44:7 48:7 73:4

Trocccumgs			Daitimore County Doe
88: <i>17</i> 91: <i>4</i>	work 8:2 26:7	year's 93:8	
Wesloski 49:1	34:13 35:3	yesterday 54:2	
Western 66:14	39:5, 11 42:14	York 14:8	
we've 37:10	44:12 48:5	young 43:2	
78:16	51:1, 3 52:3, 6	younger 35:11	
White 14:11	53:21 57:11	youth 17:14	
Whiting 61:18	81:11, 12 84:21	J 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	
wife 6:6	87:5 88:14, 15	<z></z>	
William 40: <i>3</i>	94:16 95:9, 15,	Zedara 62:7	
Williams 8:15,	20 96:1, 2	0217	
<i>17</i> 10: <i>18</i> 11: <i>13</i> ,	worked 7:14		
<i>14</i> 12: <i>13</i> 16: <i>11</i>	14:7 93:10, 11		
17: <i>3</i> 18: <i>14</i>	workers 39:10		
21:16 24:17	working 7:2, 4		
25:4, 6, 19	17:13 25:21		
26:17 30:13	35:4, 17 40:17		
34:14 36:19	41:9 43:21		
47:10, 11 51:16	54:5 74:16, 17		
54:4, 20 55:5	world 5:19		
61:13 64:13	worn 22:6		
willing 34:13	worth 7:10		
wind 35:21	write 44:10		
Winfield 40:20	wrote 20:13		
winner 51:9	www.bcps.org		
winning 5:21	9:12		
winter 59: <i>1</i>			
wisdom 32:11	< Y >		
46: <i>13</i> 91:20	Yay 50:7		
92:8	year 18:18		
Wise 32:8	28:11 33:15		
46:18	35:9 39:1 48:9		
wisely 46:9	49:21 52:3		
wish 24:8 25:5	54:21 55:2		
wishing 9:16	56:19 58:10, 17		
wit 7:19	64:16 65:11		
wonderful	66:13 67:7, 12,		
26:10 51:3	12, 16, 21 69:2		
89:20	71:21 73:5		
Woodbridge	74:13 77:1, 13		
94:6, 7	79:12 80:10		
Woodland 41: <i>1</i>	81:13 82:16		
Woodlawn 41:1	83:1		
48:16	years 7:3		
word 33:12, 12	18:20 19: <i>16</i>		
40:20	23:4 28:8 35:5,		
Words 49:6	6 37:13 40:18,		
55:7, 8 56:20	19 42:21 48:10		
70:3 87:11	71:15 75:3		
92:21	80:9		